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THE UNITED STATES  
CORPORATION  
COMPANY

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00 SEP 11 PM 2:36  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ACCOUNT NO. : 072100000032

REFERENCE : 826200 84041A

AUTHORIZATION :

*Patricia Pigitt*

COST LIMIT : \$ 78.75

ORDER DATE : September 11, 2000

ORDER TIME : 12:46 PM

ORDER NO. : 826200-005

CUSTOMER NO: 84041A

CUSTOMER: Ms. Norma Deguenther  
Outback Steakhouse Of Florida,  
Inc  
5th Floor  
2202 North Westshore Blvd.  
Tampa, FL 33607

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DOMESTIC FILING

NAME: OS REALTY, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION  
       CERTIFICATE OF LIMITED PARTNERSHIP  
       ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY  
       PLAIN STAMPED COPY  
       CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Tamara Odom - EXT. 1104

EXAMINER'S INITIALS:

RECEIVED  
00 SEP 11 PM 2:24  
TALLAHASSEE, FLORIDA

*Pat 9/11/00*

ARTICLES OF INCORPORATION  
OF  
OS REALTY, INC.

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00 SEP 11 PM 2: 36  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I – Name and Address

The name of the corporation is:

OS Realty, Inc.

The address of the principal office and the mailing address of this corporation is 2202 North Westshore Boulevard, 5<sup>th</sup> Floor, Tampa, Florida 33607.

ARTICLE II – Nature of Business

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III – Capital Stock

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is ten thousand (10,000) shares of common stock having a par value of one cent (\$.01).

ARTICLE IV - Registered Office and Agent

The street address of the registered office of this corporation is 2202 North Westshore Boulevard, 5<sup>th</sup> Floor, Tampa, Florida 33607, and the name of the registered agent of this corporation at that address is Joseph J. Kadow.

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TALLAHASSEE, FLORIDA

ARTICLE V – Term of Existence

This corporation is to exist perpetually.

ARTICLE VI –Directors

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the corporation managed under the direction of its Board of Directors, subject to any limitation set forth in these Articles of Incorporation. This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time in the manner provided in the bylaws, but shall never be less than one (1). The name and address of the initial director of this corporation is: Joseph J. Kadow, 2202 North Westshore Boulevard, 5<sup>th</sup> Floor, Tampa, Florida 33607.

ARTICLE VII –Incorporator

The name and street address of the incorporator to these Articles of Incorporation is: Joseph J. Kadow, 2202 North Westshore Boulevard, 5<sup>th</sup> Floor, Tampa, Florida 33607.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 7<sup>th</sup> day of September, 2000, and the undersigned registered agent acknowledges that he is familiar with, and accepts, the obligations of registered agent of this corporation.

  
\_\_\_\_\_  
Joseph J. Kadow,  
Incorporator and Registered Agent