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FILED
00 AUG 24 PM 1:14
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Global Strategies of Naples, Inc.
580 11TH STREET NORTH
Naples, FL 34102
(941) 434-6028

DATE: _____

To:
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
P.O. BOX 6327
TALLAHASSEE, FL 32314

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*****78.75 *****78.75

TRANSMITTAL LETTER

SUBJECT: FILING FEES FOR CORPORATION:

E. M. CONCRETE CORPORATION

DEAR SIRs:

ENCLOSED PLEASE FIND AN ORIGINAL AND ONE COPY OF THE ARTICLES OF INCORPORATION FOR THE ABOVE CORPORATION AND A CHECK PAYABLE TO FLORIDA DEPARTMENT OF STATE IN THE AMOUNT OF \$78.75 COVERING THE FILING FEE, AND DESIGNATION OF REG. AGENT AND FOR A CERT. OF STATUS.

PLEASE RETURN PAPERWORK AS SOON AS POSSIBLE.

YOUR COOPERATION IS FULLY APPRECIATED.

YOURS...

SALOMON J. CARDENAS, PRESIDENT

F. CHESSEN

AUG 29 2000

ARTICLES OF INCORPORATION
OF
E. M. CONCRETE CORPORATION

ARTICLE I - NAME

The name of the Corporation is: E. M. CONCRETE CORPORATION

ARTICLE II - DURATION

This corporation shall have perpetual existence.

ARTICLE III - PURPOSE

The corporation may engage in any activity or business for profit permitted under the laws of the United States and of the State of Florida.

ARTICLE IV - CAPITAL STOCK

This Corporation is authorized to issue 7,500 shares of One (\$1.00) dollar par value common stock, which shall be designated "Common Shares".

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name and street address of the initial registered office of this Corporation and its principal address, which is the same as its mailing address is:

SANTIAGO MARTINEZ
5543 LAUREL RIDGE, APT. 104
NAPLES, FL 34116

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ARTICLE VI - INITIAL BOARD OF DIRECTORS

This Corporation shall have TWO (02) Directors initially. The number of Directors may be increased or diminished from time to time by the By-Laws but shall never be less than one (1). The name and address of the initial Director of this Corporation is:

SANTIAGO MARTINEZ^{LA}.
5543 LUREL RIDGE #104
NAPLES, FL 34116^A

Director/President,
and Secretary.

JAIME ESTRADA^{LA}.
5543 LAUREL RIDGE #105
NAPLES, FL 34116^A

Director/Vice-President
and Treasurer.

ARTICLES VII - BY LAWS

The By-Laws of this Corporation may be adopted, altered, amended or repealed by either the Stockholders or Directors.

ARTICLE VIII - INDEMNIFICATION

The Corporation shall indemnify any officer or Director, or any former officer of Director, to the full extent permitted by law.

ARTICLE IX - PREEMPTIVE RIGHTS

Every stockholder, upon the sales for cash of any new stock of this Corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his prorated share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE X - INCORPORATOR

The name and address of the person signing these articles

is: SANTIAGO MARTINEZ ^{LA.}
5543 LAUREL RIDGE #104
NAPLES, FL 34116 ^A

ARTICLE XI - AMENDMENT

This Corporation reserves the right to amend or repeal any provisions contained in the Article of Incorporation, in accordance with the provisions of the Florida General Corporation Act.

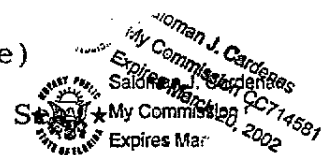
IN WITNESS WHEREOF, the undersigned has executed these

Articles of Incorporation this 21ST day of AUG. 2000.

Signature *A Santiago Martinez*
Name: SANTIAGO MARTINEZ

The foregoing instrument was acknowledged before me this 21ST DAY of AUG, 2000 by: SANTIAGO MARTINEZ, who has produced: A FLORIDA identification # M635-780-61-265-0 as identification and who did Not take an oath

S. J. Cardenas (Signature)
Salomon J. Cardenas, Notary Public
My Commission Expires: 03/20/2002



ACCEPTANCE OF REGISTERED AGENT

HAVING BEEN NAMED TO ACCEPT SERVICE PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN ARTICLE V OF THESE ARTICLES OF INCORPORATION, THE UNDERSIGNED HEREBY AGREES TO ACT IN THE CAPACITY OF REGISTERED AGENT FOR SAID CORPORATION, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUS RELATIVE TO THE PROPER AND COMPLETE DISCHARGE OF ITS DUTIES.

DATED THIS 21ST DAY OF AUG. 2000.

Signature *A Santiago Martinez*
Name: SANTIAGO MARTINEZ

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