

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: JBS LAND AND MANAGEMENT TRUST
(PROPOSED CORPORATE NAME - MUST INCLUDE SUFFIX)
CORPORATION

300003343173--2

-08/02/00--01001--025

Enclosed is an original and one(1) copy of the articles of incorporation and a check for: ~~79.00~~ *****78.75

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee &
Certificate of
Status

☒ \$78.75
Filing Fee
& Certified Copy

☐ \$87.50
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM:

Name (Printed or typed)

**Jackson Foundation and
Family Trusts, Et Al.
Educational Incentive Program, Inc.**

"A Hand up - - - Not a Hand Out"

ELIJAH JACKSON
Post Office Box 92895
Lakeland, FL 33804-2895
Post Office Box 854
Lakeland, Florida 33802 0854

Phone: (863) 682-3077
Phone: (863) 616-1840
Phone: (863) 609-0700
Fax: (863) 859-1793
Fax: (863) 683-4633

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

NOTE: Please provide the original and one copy of the articles.

Filing requested by and
when filed mail to:

ELIJAH JACKSON
Post Office Box 854
Lakeland, Florida 33802 0854

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF

JBS LAND AND MANAGEMENT TRUST CORPORATION

The undersigned Incorporators, for the purpose of forming a Corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of this Corporation shall be JBS Land and Management Trust Corporation.

ARTICLE II. PRINCIPAL OFFICE

The principal place of business and mailing address of this Corporation shall be:

638 West 8th Street
Lakeland, Florida 33805 4375; and or

Post Office Box 854
Lakeland, Florida 33802 0854.

ARTICLE III. SHARES

The number of shares of stock that this Corporation is authorized to have outstanding at any one time is:

The authorized capital stock of the Corporation shall be nine hundred million (900,000,000) shares of common stock with a par value of \$7.00 each, with an aggregate par value of \$6,300,000,000.00. The Corporation shall have the privilege of subsequent extension of its capital stock from time to time in the manner provided by law by the issuance of common stock to an amount not exceeding SIX BILLION AND THREE HUNDRED MILLION DOLLARS.

ARTICLE IV. INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

ELIJAH JACKSON
1500 West Highland Street, #L-237

Lakeland, Florida 33815 4293; and or

Post Office Box 92895
Lakeland, Florida 33804 2895.

ARTICLE V. INCORPORATORS

The names and street addresses of the Incorporators to these Articles of Incorporation are:

ELIJAH JACKSON, 1500 West Highland Street, #L-237
Lakeland, Florida 33815 4293; and or

Post Office Box 92895
Lakeland, Florida 33804 2895; and

DELSIA RENEE JACKSON, 1500 West Highland Street, #L-237
Lakeland, Florida 33815 4293; and or

Post Office Box 1205
Lakeland, Florida 33802 1205.

ARTICLE VI. DURATION

This Corporation shall have perpetual duration and perpetual succession in its Corporate Name.

ARTICLE VII. PURPOSES AND NATURE OF BUSINESS

This Corporation is organized exclusively for the purposes:

- A. Land and Management Advisory Board, Council and Committee; Investment Advisory and Management Unit;
- B. To acquire and hold title to property, land, not as public or private property, but in Trusteeship, to hold in its stewardship for future generations by keeping said lands from the pressure of the marketplace;
- C. To lease said lands on terms that are consistent with sound conservational and ecological principles; terms that reflect this Corporation's interest in the environment and in cooperative planning for associated lands;
- D. To collect income from the leased properties; and
- E. To conserve and maintain abundant organic resource of forest, park, and agricultural lands; to guard against excessive exploitation of income producing mineral resources and rapid depletion of such resources;
- F. To acquire, own, equip, manage, maintain, and repair the Corporation properties that are or may become a part of the

Corporation;

G. To enforce the Declaration of Covenants, Conditions, and Restrictions applicable to JBS Interstate Business Park Trust Declaration and Instrument of Trust recorded in Polk County, Florida Courthouse;

H. To establish and collect assessments from Owners and Users of property of the Corporation so that the Corporation may perform its duties and functions and operate, maintain, insure, and improve the Corporation property and other properties for which the Corporation has or assumes operation, maintenance, improvement responsibilities, and to enforce liens for assessments, by legal action, if necessary;

I. To purchase and maintain any real and personal property that may be necessary or useful in the conduct of the Corporation's business; and

J. In furtherance of the foregoing, to enter into contracts and engage in any activity permitted a Florida Business Corporation, unless otherwise prohibited by these Articles or the By-Laws of the Corporation. The Corporation shall use all of its assets and earnings exclusively for the purposes set forth herein.

This Corporation is organized for profit and all of its assets or income of the Corporation shall be distributable to or insure to the benefit of its members, directors, officers, trustees, or private persons that the Corporation shall be empowered to pay reasonable compensation for services rendered.

The Corporation may reimburse its Directors, Officers and Members for actual expenses incurred for or in or on behalf of the Corporation and may compensate them in a reasonable amount for actual services rendered to the Corporation. The terms used herein shall have the same meanings as used in the Declaration or JBS Interstate Business Park Trust Declaration and Instrument of Trust unless otherwise indicated.

ARTICLE VIII. DIRECTORS

There shall be seven to fifteen Directors elected according to the procedures outlined in the By-Laws of this Corporation.

ARTICLE IX. AMENDMENT

These Articles of Incorporation shall not be repealed, amended, or altered in any particular way, without the unanimous consent of the Directors or Trustees and the or a two-thirds majority vote of the membership of the Corporation.

The undersigned Incorporators have executed these Articles

of Incorporation this 17th Day of April, 2000.


ELIJAH JACKSON


DELSIA RENEE JACKSON

**CERTIFICATE OF DESIGNATION OF REGISTERED AGENT AND
REGISTERED OFFICE**

Having been named as registered agent and to accept service of process for the above stated Corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Pursuant to the provisions of Section 607.0501 or 617.0501, Florida Statutes, the undersigned Corporation, organized under the laws of the State of Florida, submits the following Statement in Designating the Registered Agent and Registered Office in the State of Florida.

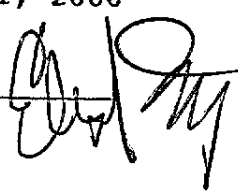
1. The name of the Corporation is: JBS Land and Management Trust Corporation.
2. The name and address of the Registered Agent and Office is:

ELIJAH JACKSON
1500 West Highland Street, #L-237
Lakeland, Florida 33815 4293

Having been named as Registered Agent and to accept service of process for the above stated Corporation at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

DATED this 18th Day of April, 2000


ELIJAH JACKSON


SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FILED