TWO DATRAN CENTER SUITE 1609 MIAMI, FLORIDA 33156
July 27, 2000

TELEPHONE (305) 670-5599 TELEFAX (305) 670-3319

VIA FEDERAL EXPRESS

Secretary of State
Division of Corporations
409 E. Gaines Street
Tallahassee, Florida 32301

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ATTENTION: CHARTER DEPARTMENT

Re:

Articles of Incorporation for CMA - CGM (CARIBBEAN), INC.

Our File No. 00-179

Dear Sirs:

You will find enclosed herewith an original and one copy of the Articles of Incorporation of CMA - CGM (CARIBBEAN), INC. Also, enclosed is our check in the amount of \$122.50.

Please return a certified copy of the Articles to our office as soon as possible in the enclosed, self-addressed stamped envelope we have provided.

Should you have any questions or if you are unable to process these Articles of Incorporation, please contact this office immediately. Thank you for your cooperation.

Very truly yours,

James M. Schif

JMS:mdr

Enclosures

TALLAHASSLE FLORIDA

97/28

ARTICLES OF INCORPORATION

OF

CMA - CGM (CARIBBEAN), INC.

I, the undersigned, being of legal age and a natural person, do hereby subscribe to, acknowledge and file the following Articles of Incorporation for the purpose of creating a corporation under the laws of the State of Florida.

ARTICLE I

The name and initial address of this corporation shall be:

CMA - CGM (CARIBBEAN), INC. 3625 N.W. 82 Avenue Suite 204 Miami, FL 33166

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ARTICLE II

This corporation may engage in any activity or business permitted under the laws of the State of Florida.

ARTICLE III

The capital stock authorized, the par value thereof, and the characteristics of such stock shall be as follows:

| Number of Shares Authorized | Par Value | | Class of |
|-----------------------------|-----------|--------------|--------------|
| | | Per Share | <u>Stock</u> |
| 1,000 | - | No Par Value | Common |

All of the said stock shall be payable in cash, property, real or personal, labor or services in lieu of cash; at a just valuation to be fixed b the Board of Directors of this corporation.

Upon the sale for cash of any new stock of the same kind, class or series as that which he already holds, every stockholder of this corporation shall have the pre-emptive right to purchase his pro-rata share thereof at the price at which it is offered to others, whether or not in excess of par. Fractional shares need not be issued on account of this provision.

ARTICLE IV

This corporation shall commence its existence immediately upon the filing of these Articles of Incorporation and shall exist perpetually thereafter unless sooner dissolved according to law.

ARTICLE V

The initial registered office of this corporation shall be at 9130 South Dadeland Boulevard, Suite 1609, Miami, Florida 33156, with the privilege of having its offices and branch offices at other places within or without the State of Florida. The initial registered agent at that address shall be James M. Schiff.

ARTICLE VI

This corporation shall have at least one (1) directors, with the exact number to be specified by the stockholders from time to time unless the stockholders shall, by a majority vote thereafter, determine that the corporation be managed by the stockholders.

ARTICLE VII

The names and address of the first Directors of the corporation, who shall hold office for the first year or until their successors are duly elected and qualified shall be:

NAME

_ ADDRESS

Yann DuFour

3625 N.W. 82 Avenue Suite 204 Miami, FL 33166

ARTICLE VIII

It is the intent of the Incorporator that the corporation will qualify under Section 1244 of the Internal Revenue Code.

ARTICLE IX

The name and address of the incorporator is JAMES M. SCHIFF, of 9130 South Dadeland Boulevard, Suite 1609, Two Datran Center, Miami, Florida 33156.

ARTICLE X

No contract or other transaction between this corporation and any other corporation, and no act of this corporation, shall in any way be affected or invalidated by the fact that

any of the directors of this corporation are pecuniarily or otherwise interested in, or are directors or officers of, such other corporation. Any director individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in any contract or transaction of this corporation, provided that the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or a majority thereof, and any director of this corporation who is also a director or any officer of such other corporation, or who is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this corporation which shall authorize any such contract or transaction with like force and effect as if he were not such a director or officer of such other corporation, or not so interested.

ARTICLE XI

The private property of the stockholders shall not be subject to payment of the corporate debts in any extent.

ARTICLE XII

This corporation shall indemnify and insure its officers and directors to the fullest extent permitted by law either now or hereafter.

IN WITNESS WHEREOF, the undersigned, being the incorporator hereinbefore named, for the purpose of forming a corporation to do business both within and without the State of Florida, under the laws of Florida, makes and files these Articles of Incorporation, hereby declaring and certifying that the facts herein stated are true, and hereunto set my hand and seal this 254 day of July, 2000.

STATE OF FLORIDA)

SS:

COUNTY OF DADE)

The foregoing instrument was acknowledged to before me this day of July, 2000, by JAMES M. SCHIFF, who is personally known to me to who has produced as identification and who did take an oath.

Notary Public, State of Florida

Clale War

at Large

My Commission Expires:

(Printed Notary Name) NATALIE B AARONSON

Commission No. NOTARY PUBLIC STATE OF FLORIDA

COMMISSION NO. CC669020

MY COMMISSION EXP. JUNE 30,2001

CERTIFICATE DESIGNATING PLACE OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THE STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

In compliance with the laws of Florida, the following is submitted.

First -- That CMA - CGM (CARIBBEAN), INC. under the laws of the State of Florida, has named JAMES M. SCHIFF, 9130 South Dadeland Boulevard, Suite 1609, Miami, Florida 33156 as its statutory registered agent.

Having named statutory agent of the above corporation at the place designated in this certificate, I hereby accept the same and agree to act in this capacity, and agree to comply with the provisions of Florida law relative to keeping the registered office open.

JAMES M. SCHIFF, Registered Agent

Dated this 25 day of July 2000.

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