# CAPITAL CONNECTION, INC.

417 5. Virgiñia Street, Suite 1 • Tallahassee, Florida 32302 (850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

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#### Articles of Incorporation

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of

TALLAHASSEE, FLORIDA

#### Malborough Florida Holdings Corp.

#### a Florida corporation

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

#### Article 1 - Name

The name of the corporation is Malborough Florida Holdings Corp.

### Article 2 - Mailing Address and Principal Office

The principal office and mailing address of the corporation shall be:

145 Madeira Avenue Suite 310 Coral Gables, FL 33134

### Article 3 - Duration and Commencement of Existence

The period of its duration is perpetual and its existence shall commence upon the filing of these articles.

#### Article 4 - Purpose

The purpose of the corporation is to transact any and all lawful business.

#### Article 5 - Capital Stock

The corporation is authorized to issue 1,000 shares, nor par-value, all of one class.

### Article 6 - Initial Registered Agent and Office

The initial registered agent of the corporation shall be Raul J. Sanchez de Varona, Esq., with an address of 145 Madeira Avenue, Suite 310, Coral Gables, Florida 33134. The initial registered office of the corporation shall be 145 Madeira Avenue, Suite 310, Coral Gables, Florida 33134.

#### Article 7 - Initial Board of Directors

The initial Board of Directors shall consist of two members. The initial directors and their address is Arturo Zuluaga Machado and Esther Camacho de Zuluaga, both of 145 Madeira Avenue, Suite 310, Coral Gables, Florida 33134.

#### Article 8 - By-Laws

The corporation may adopt its by-laws at such time as determined by the Board of Directors.

### Article 9 - Indemnification

The corporation may indemnify its officers and directors for any acts whatsoever.

### Article 10 - Amendment of Articles

The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto.

### Article 11 - Incorporator

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 20 day of July, 2000.

Rauf J. Sanchez de Varona (Incorporator) 145 Madeira Avenue, Suite 310

Coral Gables, FL 33134

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### Certificate of Registered Agent

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of

TALLAHASSEE, FLORIDA

# Malborough Florida Holdings Corp.

a Florida Corporation

Pursuant to Chapter 607 of the Florida Statutes, the following is submitted in compliance with the Act:

That Malborough Florida Holdings Corp. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Miami, County of Dade, State of Florida, has named Raul J. Sanchez de Varona, Esq., of 145 Madeira Avenue, Suite 310, Coral Gables, Florida 33134, as its agent to accept service of process within this state.

## **ACKNOWLEDGMENT**

Having been named to accept service of process for the above stated corporation at the place designated in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the provisions of said Act relative to keeping open said office.

Dated this <u>20</u> day of July, 2000.

Raul J. Sanchez de Varona