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Account Name : LEVINE & PARTNERS, P.A.

Account Number : 074677001117

Phone

: (305)372-1350

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FLORIDA PROFIT CORPORATION OR P.A.

THE CHARMING HOTELS MANAGEMENT, INC.

Certificate of Status	1
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ARTICLES OF INCORPORATION OF THE CHARMING HOTELS MANAGEMENT, INC.

ARTICLE I

The name of the Corporation is THE CHARMING HOTELS MANAGEMENT, INC..

ARTICLE II DURATION

This Corporation shall commence its existence upon the filing of these Articles of Incorporation and shall continue perpetually thereafter.

ARTICLE III PURPOSE

This Corporation is organized for the purpose of transacting any and all lawful business under the laws of the State of Florida.

ARTICLE IV PRINCIPAL OFFICE

The principal office of the corporation is: 510 Ocean Drive, Miami Beach, Florida 33139.

ARTICLE V MAILING ADDRESS

The mailing address of the corporation is: 510 Ocean Drive, Miami Beach, Florida 33139.

Alan W. Levine, Esq.
Levine & Partners, P.A.
1110 Brickell Avenue,
Miami, Florida 33131
Telephone: (305) 372-1350
Facsimile: (305) 372-1352
Florida Bar Number: 0866822

SECRETARY OF STATE DIVISION OF CONTORKATIONS

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ARTICLE VI CAPITAL STOCK

This Corporation is authorized to issue 600 shares of \$1.00 par value common stock which shall be designated "Common Shares."

ARTICLE VII INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial Registered Office of this Corporation is 1110 Brickell Avenue, 7th Floor, Miami, Florida 33131, and the name of the initial Registered Agent of this Corporation at that address is Alan W. Levine.

ARTICLE VIII INCORPORATOR

The name and address of the person signing these Articles is:

Name

Address

Alan W. Levine

1110 Brickell Avenue 7th Floor Miami, FL 33131

ARTICLE IX OFFICERS

The initial officer of the corporation is:

President/Treasurer/Secretary: Vice President:

Maurizio Riccitelli Pedro Zapata

ARTICLE X POWERS

This corporation shall have all of the corporate powers enumerated in the Florida Business Corporation Act.

ARTICLE XI AMENDMENT

This Corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment to them, and any rights conferred upon the shareholders are subject to this reservation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 17th day of July, 2000.

Alan W. Levihe

STATE OF FLORIDA

SS;

COUNTY OF DADE

I HEREBY CERTIFY that on this day personally appeared before me, an officer duly authorized to administer oaths and take acknowledgments, Alan W. Levine, who is personally known to me.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal at City of Miami, Miami-Dado County, Florida, this 17th day of July, 2000.

NOTARY PUBLIC. State of Florida

My Commission Expires:



CERTIFICATE DESIGNATING REGISTERED OFFICE FOR SERVICE OF PROCESS WITHIN THE STATE OF FLORIDA, NAMING REGISTERED AGENT UPON WHOM PROCESS MAY BE SERVED

IN COMPLIANCE WITH SECTIONS 607.0501 AND 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

THAT THE CHARMING HOTELS MANAGEMENT, INC., DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, HAS NAMED ALAN W. LEVINE, LOCATED AT 1110 BRICKELL AVENUE, 7TH FLOOR, MIAMI, FL 33131, ITS REGISTERED AGENT TO ACCEPT SERVICE OF PROCESS WITHIN THE STATE OF FLORIDA.

ALAN W. LEVINE INCORPORATOR JULY 17, 2000

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THE CAPACITY OF REGISTERED AGENT, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTLES.

ALAN W. LEVINE

SECRETARY OF STATE OF UNIVISION OF CORPUSATIONS