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TRANSMITTAL LETTER

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

600003317976-7
-07/10/00-01097-007
*****122.50 *****78.75

SUBJECT: J + R RANCH Inc.
(Proposed corporate name - must include suffix)

Enclosed is an original and one (1) copy of the articles of incorporation and a check for:

☐ \$70.00
Filing Fee

☐ \$78.75
Filing Fee
& Certificate

☒ \$122.50
Filing Fee
& Certified Copy

☐ \$131.25
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: JAMES R. McRinnish
Name (Printed or typed)

200 N. ORANGE, Ave.
Address

FORT MEADE, FLA. 33841
City, State & Zip

941-285-9216
Daytime Telephone number

FILED
00 JUL 10 AM 7:56
SECRETARY OF STATE
TALLAHASSEE, FL 32314

NOTE: Please provide the original and one copy of the articles.

7-13
WC

ARTICLES OF INCORPORATION

1. The name of the corporation shall be: J & R RANCH, INC.
2. The principal place of business and mailing address of the corporation is: 200 N. ORANGE AVE, FORT MEADE, FLORIDA 33841
3. The corporation shall have the authority to issue 1,000 shares of stock.
4. The registered agent of the corporation is Cynthia M. McKinnish and the registered street address is 200 N. ORANGE AVE, FORT MEADE, POLK COUNTY Florida 33841
5. The initial Board of Directors shall have 2 member(s) whose name(s) and address(es) is/are as follows: JAMES R. McKinnish, 200 N. ORANGE AVE, FORT MEADE, FL 33841
Cynthia M. McKinnish, 200 N. ORANGE AVE, FORT MEADE, FL 33841

The number of directors may be raised or lowered by amendment of the bylaws of the corporation but shall in no case be less than one.

6. The incorporator of this corporation is JAMES R. McKinnish whose street address is 200 N. ORANGE AVE, FORT MEADE, FL 33841

Dated 7/7/00

James R. McKinnish
Incorporator

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and am familiar with and accept the obligations of my position as registered agent.

Dated 7/7/00

Cynthia M. McKinnish
Registered Agent