POSSESSA Concrete Barrier Walls Heavy Highway Construction Underground Utilities

FLORIDA,

800004702528--5 -12/03/01--01067--001 *****35.00 *****35.00

OI DEC -3 PM 3: 50
SECRETARY OF STATE
TALLAHASSEE, FLORID.

officer Resignation

T BROWN DEC - 5 2001



FLORIDA DEPARTMENT OF STATE DIVISION OF CORPORATIONS

FILED OI DEC-3 PM 3: 50 SECRETARY OF STATE TALLAHASSEE, FLORIDA

OFFICER / DIRECTOR RESIGNATION

I, DEBRA A. BAL, hereby resign as PRESIDENT
of BARRIER WALL OF FLORIDA INC. (Name of Corporation)
a corporation organized under the laws of the State of
and affirm that the corporation has been notified in writing of the resignation. (Signature of resigning officer/director)

FILING FEE IS \$35.00

Make checks payable to Florida Department of State and mail to:
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314