LA ARUS CORPORATE FILING SERVICE (Requester's Name) 3320 S.W. 87 AVENUE (Address)	
MÌAMI, FLORIDA (305)552-5973	, .
(City, State, Zip) (Phone #)	To S
TERESA ROMAN (TALLAHASSEE REPRESENTATIVE)	OFFICE USE ONLY
1. HIGGINS AND ASSOCIATION NAME (S) & DOCUMENT NUMBER 1. HIGGINS AND ASSOCIATION (Corporation Name)	(Document #)
3. (Corporation Name)	(Document #)
4.	
(Corporation Name)	(Document #)
Walk in Pick up time 2.00	Certified Copy
Mail out Will wait Photocopy	Certificate of Status
Profit New FILINGS Amendment Amendment Resignation of R.A Change of Register Domestication Other Merger	A., Officer/Director red Agent
OTHER FILINGS Annual Report Fictitious Name Name Reservation Reinstatement Trademark	3000032422435 -05/08/0001061008 *****78.75 *****78.75
Other	Examiner's Initials

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FLORIDA DEPARTMENT OF STATE Katherine Harris Secretary of State

May 8, 2000

LAZARUS

MIAMI, FL

SUBJECT: HIGGINS AND ASSOCIATES, INC.

Ref. Number: W00000011996

We have received your document for HIGGINS AND ASSOCIATES, INC.. However, the document has not been filed and is being returned for the following:

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all appropriate places. One or more major words may be added to make the name distinguishable from the one presently on file.

Adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6934.

Loria Poole Corporate Specialist

ARTICLES OF INCORPORATION OF DDM, Inc.

THE PARTY OF THE P

THE UNDERSIGNED hereby associate themselves for the purpose of becoming a corporation pursuant to Florida Statutes 607 under the laws of the State of Florida (Florida General Corporation Act F.S. 607), as they now exist or may be amended, pursuant to the following Articles of Incorporation:

ARTICLE I

The name of the corporation is:

DDM, Inc. and the principle place of business and mailing address is 18495 South Dixie Highway #158, Miami, Florida 33157.

ARTICLE II

The duration of this corporation shall be perpetual and shall commence on the date of the execution and acknowledgment of these Articles of Incorporation.

ARTICLE III

The purpose or purposes for which the corporation is formed is to engage in any activity within the purposes for which corporations may be formed under the Laws of the State of Florida pursuant to Florida Statutes 607.

ARTICLE IV

The total authorized shares:

Common Shares- 100 shares valued at \$10.00 a share to Martha Garmendia.
 Preferred Shares none.

2. A statement of all or any of the relative rights, preferences and limitations of the shares are as follows:

Each Shareholder is a member of the Board of Directors and elects an appoints one member as an officer of the corporation.

- 3. All shares of common stock are not transferable and are restricted. The corporation has the sole option to buy back the shares at their value within 90 days of notification that a shareholder has died, has been declared incompetent, retired, or no longer wants to be associated with the corporation.
- If a vacancy exists on the Board of Directors the shareholder that elected the prior director may appoint a director to fill the position.

ARTICLE V

The holders of the outstanding common stock shall be entitled to receive, when and as declared by a unanimous vote of the Board of Directors, dividends payable either in cash, in property, or in shares of common stock of the Corporation.

ARTICLE VI

Every shareholder, upon the sale for cash of any new stock of this corporation of common stock, shall have the right to purchase his or her prorata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VII

This corporation shall have all those rights, powers and duties as delineated in Florida Statutes, Chapter 607, as it now exists or may be hereafter amended: including but not limited to any lawful purpose pursuant to the laws of the State of Florida.

- The address of the registered office is:
 15495 Eagle Nest Lane, Suite 100, Miami Lakes, Florida 33014
- The name of the registered agent at the registered at the registered office is:
 Rick S. Jacobs, Esq.

ARTICLE VII

The names and addresses of the incorporators are as follows:

Martha Garmendia, 18495 South Dixie Highway # 158 Miami, Florida 33157.

ARTICLE IX

- The shareholders may amend these articles of incorporation by a unanimous vote
 of the shareholders. All Shareholders must be present at the meeting to have a
 quorum.
- The officers of the corporation can only be removed by the director who appointed that officer.
- 3. The shareholders must amend the by-laws by a unanimous vote.

ARTICLE X

This corporation shall have one (1) Director initially. The numbers of Directors may either be increased or decrease from time to time and will be reflected in the By-laws of this corporation, but shall never be less than one (1) Director. The names and addresses of the initial directors of this corporation are:

Martha Garmendia, Director, 18495 South Dixie Highway, # 158 Miami, FL 33157.

The name and addresses of the persons signing these Articles of Incorporation are:

Martha Garmendia, 18495 South Dixie Highway, # 158 Miami, FL 33157.

ARTICLE XI

This corporation reserves the right to repeal any provision or provisions contained in these articles of incorporation or any amendment hereto, and any right conferred on the shareholders is subject to this reservation.

The undersigned subscriber has executed these Articles	of Incorporation this day
of My 2000.	MARTHA GARMENDIA, DIRECTOR

STATE OF FLORIDA)
)
COUNTY OF MIAMI-DADE)

Before me, the undersigned authority, personally appeared Martha Garmendia, to me well known to be the persons who executed the foregoing Articles of Incorporation and acknowledge before me according to law, that they made and subscribed the same for the purposes therein mentioned and set forth.

In WITNESS WHEROF, I have set my hand and seal hereunto this 18 day of MAY 2000.

NOTARY PUBLIC

My Commissions Expires:



CERTFICATE DESIGNATION (OR CHANGING) PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

Pursuant to Chapter 607 Florida Statutes, the following is submitted, in compliance with said Act:

First that DDM, Inc.,

Desiring to organize under the laws of the State of Florida with its principle office as indicated in the Articles of Incorporation in the County of Miami-Dade, State of Florida, has named Rick S. Jacobs, Esq. 15495 Eagle Nest Lane, Suite 100, Miami Lakes, Florida 33014.

County of Miami-Dade, State of Florida, as its agent to accept service of process within this State.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of the said act relative.

AGENT FOR DDM/INC.

STATE OF FLORIDA

COUNTY OF MIAMI-DADE

Before me, the undersigned authority, personally appeared Rick S. Jacobs, to me well known to be the persons who executed the foregoing and acknowledged before me according to law, that they made and subscribed the same for the purposes therein mentioned and set forth.

In WITNESS WHEROF, I have set my hand and seal hereunto this

2000.

My Commissions Expires:

EXPIRES JUL 12, 2000 BONDED THRU.