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JOHN B. MORDECAI  
ALAN E. ROSNER  
MICHAEL D. RUDOLPH  
JULIO C. SALVADOR

May 11, 2000

Secretary of State  
Division of Corporations  
ATTENTION: CERTIFICATION  
P.O. Box 6327  
Tallahassee, Florida 32314

RE: Putting Greens of America

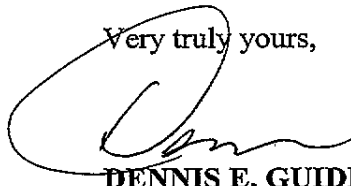
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\*\*\*\*\*78.75 \*\*\*\*\*78.75

Dear Sir or Madam:

Enclosed for filing please find the original Articles of Incorporation for Putting Greens of America. I have also enclosed the filing fee of \$78.75.

If you should have any questions regarding this matter, please do not hesitate to contact this office.

Very truly yours,



DENNIS E. GUIDI

DEG/lf  
Enclosures

FILED  
00 MAY 15 AM 8:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

5-22  
2000

ARTICLES OF INCORPORATION

of

Putting Greens of America, Inc.

FILED  
00 MAY 15 AM 8:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned subscribers to these articles of incorporation, each a natural person competent to contract, hereby associate themselves together to form a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of this corporation is: Putting Greens of America, Inc.

ARTICLE II. NATURE OF BUSINESS

The general nature of the business to be transacted by this corporation is to engage in any activities or business permitted under the laws of the United States and Florida.

To manufacture, purchase, or otherwise acquire, and to own, mortgage, pledge, sell, assign, transfer or otherwise dispose of, and to invest in, trade in, deal in and with, goods, wares, merchandise, real and personal property, and services of every class, kind, and description; except that it is not to conduct a banking, safe deposit, trust, insurance, surety, express, railroad, canal, telegraph, telephone or cemetery company, a building and loan association, fraternal benefit society, state fair or exposition.

To conduct business in, have one or more offices in, and buy, hold, mortgage, sell, convey, lease, or otherwise dispose of real and personal property, including franchises, patents, copyrights, trademarks, and licenses, in the State of Florida and in all other states and countries.

To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidences of indebtedness, and execute such mortgages, transfers of corporate property, or other instruments to secure the payment of corporate indebtedness as required.

To purchase the corporate assets of any other corporation and engage in the same or other character of business.

To endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, or other evidences of indebtedness

created by any other corporation of the State of Florida or any other state or government, and while owner of such stock to exercise all the rights, powers and privileges of ownership, including the right to vote such stock.

To become guarantor or surety for any other person, firm or corporation for any purpose or transaction whatsoever.

To make gifts of its property or cash, either to charitable organizations or otherwise, when deemed in the interest of the corporation.

To adopt such pension, profit sharing, stock option, and deferred compensation plans for officers, employees and directors and to grant such stock options to officers, employees, directors and others as the board of directors may deem to be in the interest of the corporation.

To have and exercise all of the powers now or hereafter conferred upon corporations by the statutes and laws of the State of Florida.

All of the foregoing in this article shall be construed as both objects and powers. The enumeration of specific powers and purposes is not intended to restrict or limit in any way the powers or purposes of this corporation.

### **ARTICLE III. CAPITAL STOCK**

The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is: One Thousand (1,000) shares at One Dollar (1.00) par value.

### **ARTICLE IV. INITIAL CAPITAL**

The amount of capital with which this corporation will be doing business is One Thousand Dollars (\$1,000.00).

### **ARTICLE V. TERM**

This corporation shall have perpetual existence.

### **ARTICLE VI. ADDRESS**

This post office address of the principal office of this corporation in the State of Florida is: 4460 Hodges Boulevard, Suite 805, Jacksonville, Florida 32224, and such other place as the Board of Directors may from time to time move the office to any other place in Florida.

## ARTICLE VII. DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time by the bylaws. Any director may be removed at any time, with or without cause, by the stockholders having the right and entitled to vote at a meeting called for that purpose.

## ARTICLE IX. SUBSCRIBERS

The name and post office address of the subscribers of these articles of incorporation is: Hamish MacLean, 4460 Hodges Boulevard, Suite 805, Jacksonville, Florida 32224

## ARTICLE X. MISCELLANEOUS

This corporation shall have the right to amend or repeal provision contained in these articles of incorporation and any right conferred upon the stockholders is subject to this provision.

Ownership of stock in this corporation shall not be to make any person eligible to hold office or to become a director in this corporation.

The stockholders, or any two or more of them, may by agreement recorded in the minute book of this corporation impose such restrictions on the sale, transfer or incumbrance of the stock in this corporation owned by the subscribers to such agreement as they may see fit. The by-laws of this corporation may impose any restrictions on the sale, transfer or incumbrance of the stock of this corporation as may be lawful under the statutes and laws of the State of Florida when such by-law is adopted or amended.

Any subscriber or stockholder present at any meeting, either in person or by proxy, and any director present in person at any meeting of the Board of Directors shall be conclusively deemed to have received proper notice of such meeting unless he shall make objection at such meeting to any defect or insufficiency of notice.

Any contract or other transaction between the corporation and one or more of its directors, or between the corporation and any firm of which one or more of its directors are members or employees, or in which they are interested, or between the corporation and any corporation or association of which one or more of its directors shareholders, members, directors, officers, or employees, or in which they are interested, shall be valid for all purposes, notwithstanding the presence of such director or directors at the meeting of the Board of Directors of the corporation, which acts upon, or in reference to, such contract or

transaction, and notwithstanding his or their participation in such action, if the fact of such interest shall be disclosed or known to the Board of Directors and the Board of Directors shall, nevertheless, authorize, approve or ratify such contract or transaction by a vote of majority of the directors present, such interested director or directors to be counted in determining whether a quorum is present, but not to be counted in calculating the majority necessary to carry such vote. These provisions shall not be construed to invalidate any contract or other transaction which would otherwise be valid under the common law and statutory law applicable thereto.

The Board of Directors is hereby specifically authorized to make provisions for reasonable compensation to its members for their services as Directors, and to fix the basis and conditions upon which such compensation shall be paid. Any director of the corporation may also serve the corporation in any other capacity and receive compensation therefor in any form.

#### ARTICLE XI. INDEMNITY

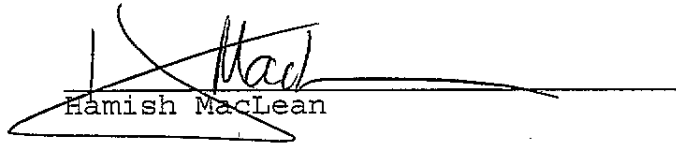
This corporation is authorized to indemnify any director, officer, or employee, or former director, officer, or employee of this corporation, or any person who may have served at its request as a director, officer, or employee of another corporation in which it owns shares of capital stock, or of which it is a creditor, against expenses actually and necessarily incurred by him in connection with the defense of any action, suit or proceeding in which he is made a party by reason of being or having been such director, officer, or employee, except in relation to matters as to which he shall be adjudged in such action, suit, or proceeding to be liable for negligence or misconduct in the performance of duty. This corporation may also reimburse to any director, officer, or employee the reasonable costs of settlement of any such action, suit, or proceeding, if it shall be found by a majority of a committee composed of the directors of this corporation not involved in the matter in controversy (whether or not a quorum) that it was to the interests of this corporation that such settlement be made and that such director, officer, or employee was not guilty of negligence or misconduct. Such indemnification or reimbursement shall not preclude such director, officer, or employee from exercising any rights to which he may not be entitled under the by-laws or otherwise.

#### ARTICLE XII. AMENDMENT

These articles of incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at a stockholder's meeting by majority of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a

written statement manifesting their intention that a certain amendment of these articles of incorporation be made.

IN WITNESS WHEREOF, the undersigned incorporator, being a natural person competent to contract, have hereunto set his hand and affixed his seal this \_\_\_\_\_ day of May, 2000.

  
Hamish MacLean

STATE OF FLORIDA  
COUNTY OF DUVAL

I HEREBY CERTIFY that on this day, before me, a Notary Public duly authorized in the State and County named above to take acknowledgments, personally appeared Hamish MacLean, to me known to be the person described as Subscriber in and who executed the foregoing Articles of Incorporation, and he acknowledged before me that he subscribed to those Articles of Incorporation.

WITNESS my hand and official seal in the County and State named above this 10th day of May, 2000.

  
NOTARY PUBLIC, State of Florida

My commission expires:



Personally Known \_\_\_\_\_ or Produced Identification ☒

Type of Identification Produced \_\_\_\_\_

FL Drivers License

STATE OF FLORIDA  
DEPARTMENT OF STATE

Certificate Designating Place of Business or Domicile for the Service of Process Within this State, Naming Agent Upon Whom Process May Be Served and Names and Addresses of the Officers and Directors.

The following is submitted, in compliance with Chapter 48.091, Florida Statutes: Spotless Services, Inc., a corporation organizing under the laws of the State of Florida with its principal office at 4460 Hodges Boulevard, Suite 805, Jacksonville,

Florida 32224, has named Hamish MacLean, located at 4460 Hodges Boulevard, Suite 805, Jacksonville, Florida 32224, County of Duval, State of Florida, as its agent to accept service of process within this state.

OFFICERS:

<u>NAME</u>	<u>TITLE</u>	<u>SPECIFIC ADDRESS</u>
Michael E. Little	President	243 Belvedere Street Atlantic Beach, Fl 32223
Hamish MacLean	Vice-President	4460 Hodges Boulevard, Suite 805 Jacksonville, Florida 32224
Michael E. Little	Treasurer	243 Belvedere Street Atlantic Beach, Fl 32223
Hamish MacLean	Secretary	4460 Hodges Boulevard, Suite 805 Jacksonville, Florida 32224

DIRECTORS:

Michael E. Little  
Hamish MacLean

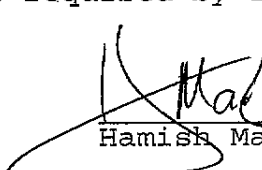
By: 

Hamish MacLean

FILED  
00 MAY 15 AM 8:22  
TALLAHASSEE  
SECRETARY OF STATE  
FLORIDA

ACCEPTANCE:

I agree as Resident Agent to accept Service of Process: to keep office open during prescribed hours; to post my name (and any other officers of said corporation authorized to accept service of process at the above Florida designated address) in some conspicuous place in office as required by law.

  
Hamish MacLean