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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 922-4001

From:

Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 541-3694
Fax Number : (305) 541-3770

FLORIDA PROFIT CORPORATION OR P.A.

tambay bay billing and collection associates, inc.

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DIVISION OF CORPORATIONS
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B. McKnight MAY - 3 2000

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ARTICLES OF INCORPORATION
OF

TAMPA BAY BILLING AND COLLECTION ASSOCIATES, INC.
These Articles are in compliance with Chapter 607, F.S.

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DIVISION OF CORPORATIONS
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ARTICLE I

The name of this corporation shall be:

TAMPA BAY BILLING AND COLLECTION ASSOCIATES, INC.

ARTICLE II

This corporation shall commence existence upon the date of filing with the Division of Corporations, state of Florida, and shall have perpetual existence.

ARTICLE III

The principal place of business and mailing address of this corporation shall be: 3434 W. COLUMBUS DRIVE, SUITE #109, TAMPA, FL 33617

ARTICLE IV

The general nature of business of this corporation is to transact any and all lawful business.

ARTICLE V

The aggregate number of shares which this corporation shall have authority to issue are 100 shares having an individual par value of \$.01

Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

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ARTICLE VI

The name and street address of the initial Registered Agent of this corporation shall be: WILLIAM G. TRUMBULL, ESQUIRE
412 E. MADISON STREET, SUITE #903
TAMPA, FL 33602

ARTICLE VII

The initial board of Directors shall consist of a total of 1 person(s) and the name and address of the person(s) who are to serve as an initial director(s) is(are):

BIANCA PONCE
PRESIDENT

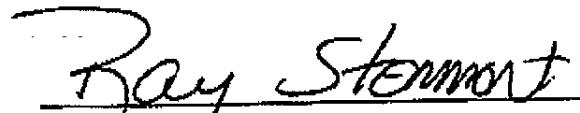
3434 W. COLUMBUS DRIVE, #109
TAMPA, FL 33617

ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation is:

EMPIRE CORPORATE KIT OF AMERICA, INC.
1492 WEST FLAGLER STREET #200
MIAMI, FLORIDA 33135

The undersigned has executed these Articles of Incorporation this 3RD day of MAY, 2000.



Incorporator

RAY STORMONT, President

Signing for

Empire Corporate Kit of America,

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

First that Tampa Bay Billing and Collection Associates, Inc.
desiring to organize under the laws of the State of Florida
with its principal office, as indicated in the articles of incorporation has
named William G. Trumbull, Esquire
located at 412 E. Madison Street, Suite 903, Tampa, FL 33602
City of Tampa County of Hillsborough State of Florida,
as its agent to accept service of process within this state.

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATURE William G. Trumbull
Registered Agent

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