CORPORATE ACCESS,

236 East 6th Avenue . Tallahassee, Florida 32303

INC.

P.O. Box 37066 (32315-7066) ~ (850) 222-2666 or (800) 969-1666 . Fax (850) 222-1666

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PICK UP 4/19/00

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ARTICLES OF INCORPORATION

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EMERALD COAST EVENTS COMMISSION, INC.

***Initial Release

Issue Date: 4/10/00

The undersigned hereby makes, subscribes, acknowledges, and files this certificate for the purpose of becoming a corporation for profit under the laws of the State of Florida.

ARTICLE I. NAME

The name of this corporation shall be Emerald Coast Events Commission, Inc.

ARTICLE II. NATURE OF BUSINESS

ARTICLE II. NATURE OF BUSINESS

This corporation may engage in any activity or business RELARIES. permitted under the laws of the United States and of this State.

ARTICLE III. CAPITAL STOCK

The initial capital stock of this corporation shall consist of One Hundred (100) shares of common stock having a par value of Five (\$5.00) Dollars, per share.

ARTICLE IU. EXISTENCE

This corporation shall have a perpetual existence.

ARTICLE U. INCORPORATION

The date when the corporate existence of this corporation shall begin is at the time of filing of these Articles of Incorporation.

ARTICLE UI. ADDRESS

The initial street address of the principle office of this corporation is 1618 Isabella Avenue, Panama City, Florida 32401, and John D. Lincoln III, of 1714 West 23rd Street, Suite G, Panama City, Florida 32405, is hereby designated as registered agent for this corporation.

ARTICLE VII. DIRECTORS

This corporation shall have six (6) directors initially, but the By-Laws of this corporation may provide for such increase or decrease in the number thereof as is authorized by law.

The name and street address of the founding Board of Directors is as follows:

B. Paul LeMay, Jr

7803 McElvey Drive

Panama City Beach, FL 32408

John D. Lincoln III

1714 West 23rd Street, Suite G

Panama City, Florida 32405

Gerald E. Lynch

1618 Isabella Avenue,

Panama City, FL 32401

David L. Miller, Sr

503 Tammy Street

Lynn Haven, FL 32444

Cesar A. Matamoros

1110 Carolina Avenue

Lynn Haven, FL 32444

J. Raymond Morris

6903 North Lagoon Drive, Apt #39

Panama City Beach, FL 32408

ARTICLE VIII. INCORPORATOR

The name and street address of the subscriber to this certificate of incorporation is as follows:

JOHN D. LINCOLN III

1714 West 23rd Street, Suite G

Panama City, FL 32405

ARTICLE IX. AMENDMENTS

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed to them by the stockholders and approved at a Stockholders' meeting by a majority of the stockholders entitled to vote thereon, unless all the Directors and Stockholders sign a written statement manifesting their intention that certain stated amendments to these Articles of Incorporation be made.

ARTICLE X. BY-LAW AMENDMENT

The power to adopt, alter, amend, or repeal the By-Laws of the Corporation shall be vested in the Board of Directors.

ARTICLE XI. OFFICERS

The officers of this corporation shall be a President, a Vice-President, a Treasurer and a Secretary and any other such officers or agents as may be deemed necessary. All officers, agents, or employees as may be necessary shall be chosen in such a manner, hold offices for such time, and have such power and duties as may be prescribed by the By-Laws or determined by the Board of Directors. Any person may hold two (2) or more offices.

IN WITNESS WHEREOF, I the undersigned subscribing incorporator, have hereunto set my hand and seal this 17th day of April, 2000, for the purposes of forming this corporation under the laws of the State of Florida, and I hereby make and file in the office of the Secretary of State

of the State of Florida this certificate of incorporation and certify that the facts herein stated are true.

ohn D. Lincoln III

STATE OF FLORIDA

COUNTY OF BAY

BEFORE ME, the undersigned officer duly authorized to take acknowledgements and administer oaths, personally appeared JOHN D. LINCOLN III, who being first duly cautioned and sworn, upon his oath deposes and says that he signed the above Articles of Incorporation for the conditions and purposes therein expressed.

SWORN TO AND SUBSCRIBED BEFORE me this 17th day of April, 2000.

Notary Rightic Sherry L Harmon My Commission and 1200 Expires Acril 20 200

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I, John D. Lincoln III, am hereby familiar with and accept the duties and responsibilities as registered agent for the aforesaid corporation.

Dated: 17 APELL . 2000

John D. Lincoln III