Division of Corporations

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Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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Division of Corporations

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From:

Account Name : BERNARD A. SINGER, P.A.

Account Number : 070242003143

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: (954)985-8600

Fax Number

: (954)985-8477

FLORIDA PROFIT CORPORATION OR P.A.

MUSTANG SALLY'S, INC.

Certificate of Status	0
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ARTICLES OF INCORPORATION

OF

MUSTANG SALLY'S, INC.

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be MUSTANG SALLY'S, INC. The address of the principal office of this corporation shall be 8655 Pines Boulevard, Pembroke Pines, Florida 33024 and the mailing address shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is ten thousand (10,000) shares of common stock having ten (\$.10) cent par value per share.

ARTICLE IV. ADDRESS

The street address of the initial registered office of the corporation shall be 4925 Sheridan Street, Suite A, Hollywood, Florida 33021, and the name of the initial

This document was prepared by: Bernard A. Singer, Esq. 4925 Sheridan Street, Suite A Hollywood, FL 33021 (954) 985-8600 Florida Bar# 240761

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registered agent of the corporation at that address is Bernard A. Singer.

ARTICLE V. TERM OF EXISTENCE

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This corporation is to exist perpetually.

ARTICLE VI. DIRECTORS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the corporation managed under the direction of its Board of Directors, subject to any limitation set forth in these Articles of Incorporation. This corporation shall have five (5) Directors, initially. The number of Directors may at any time and from time to time be increased or decreased by action of either the shareholders or the Board of Directors, but no decrease in the number of Directors shall have the effect of shortening the term of any incumbent Director. The names and street addresses of the initial members of the Board of Directors are:

James S. Carroll	8655 Pines Boulevard, Pembroke Pines, FL 33024
William C. Carroll	8655 Pines Boulevard, Pembroke Pines, FL 33024
	9855 Dines Deviewed D
m	8655 Pines Boulevard, Pembroke Pines, FL 33024
raipn S. Kerr	8655 Pines Boulevard, Pembroke Pines, FL 33024
Edward Feaster	8655 Pines Boulevard, Pembroke Pines, FL 33024
	33024

ARTICLE VII. INDEMNIFICATION

The Corporation shall indemnify any director, officer or employee, or former director, officer or employee of the Corporation, or any person who may have served at its request as a director, officer, or employee of another corporation in which it owns shares of capital stock, or of which it is a creditor, against the reasonable expenses actually and necessarily incurred by him or her in connection with the defense of any

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action, suit or proceeding in which he or she is made a party by reason of being or having been such director, officer or employee, except in relation to matters as to which he or she shall be adjudged in such action, suit or proceeding to be liable for negligence or misconduct in the performance of duty. The Corporation may also reimburse to any director, officer or employee the reasonable costs of settlement of any such action, suit or proceeding, if it shall be found by a majority of a committee composed of the directors not involved in the matter of controversy (whether or not a quorum) that it was in the interests of the Corporation that such settlement be made and that such director, officer or employee was not guilty of negligence or misconduct. Such rights of indemnification and reimbursement shall not be deemed exclusive of any other rights to which such director, officer or employee may be entitled under any Bylaw, agreement, vote of shareholders or otherwise.

ARTICLE VIII. INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation is: Bernard A. Singer, Esq., 4925 Sheridan Street, Suite A, Hollywood, Florida 33021.

IN WITNESS WHEREOF, the undersigned as incorporator has executed these Articles of Incorporation this 17th day of April, 2000.

BERNARD A. SINGER, Incorporator

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THE STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

FOR

MUSTANG SALLY'S, INC.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

First: That MUSTANG SALLY'S, INC. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the articles of incorporation, has named BERNARD A. SINGER, located at 4925 Sheridan Street, Suite A, Hollywood, Florida 33021, as agent to accept service of process within this state.

ACKNOWLEDGMENT: Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping open said office.

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