POOOOS 30388

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: VOC	ES LIBRES, INC.	ate name - must include suff	ñv)	-
Tueland is an opinio	al and one(1) copy of the article		00003176: -03/20/000; *****78.75	5284 1125020 *****78.75
□ \$70.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status	□\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87.50 Filing Fee, Certified Copy & Certificate of Status	
FROM	4108 HEARTHSTONE OF ARASOTA, FL 34238. City, (941) 966-1145	Address		PILED 2000 MAR 20 AM 9 38 SECRETARY OF STATE TALLAHASSEE, FLORIDA

NOTE: Please provide the original and one copy of the articles.

In la acceptance.

OR 3/27

2000 MAR 20 AM 9 38

ARTICLES OF INCORPORATION OF VOCES LIBRES, INC.

SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I - NAME

The name of the corporation shall be Voces Libres, Inc.

ARTICLE II - DURATION

This corporation shall exist perpetually.

ARTICLE III - PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be 4108 Hearthstone Drive, Sarasota, FL 34238-3202.

ARTICLE IV - PURPOSE

The specific purpose for which this corporation is organized is to arrange, perform, produce, and market Latin American and international music, as well as to transact any or all business related to the musical entertainment industry.

ARTICLE V - CAPITAL STOCK

This corporation is authorized to issue 1,000 shares of common stock with a par value of \$1.00 each.

ARTICLE VI – INITIAL REGISTERED AGENT AND OFFICE

The name of the initial registered agent is Jorge R. Chacón and the Florida street address of the initial registered office is 4108 Hearthstone Drive, Sarasota, FL 34238-3202.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have seven (7) directors initially. The number of directors may be either increased or decreased from time to time by the by-laws, but shall never be less than one. The names and addresses of the initial directors of this corporation are as follows:

NAME Fredy J. Pérez Jorge R. Chacón Javier Chacón Alexander Cubillos Jairo Hernández Luis F. Ortiz Christina K. Plais Ortin	Vice President – Marketing Vice President – Operations Secretary Treasurer Director	ADDRESS 5818 Nutmeg Avenue, Sarasota, FL 34231 4108 Hearthstone Drive, Sarasota, FL 34238 2719 Botany Avenue, Sarasota, FL 34239 7024 Persimmon Place, Sarasota, FL 34243 5818 Nutmeg Avenue, Sarasota, FL 34231 630 Buttonwood Drive, Longboat Key, FL 34228
Christine K. Blais-Ortiz		630 Buttonwood Drive, Longboat Key, FL 34228

ARTICLE VIII - INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is Jorge R. Chacón, 4108 Hearthstone Drive, Sarasota, FL 34238-3202.

ARTICLE IX - COMMENCEMENT OF EXISTENCE

The corporation shall commence its existence on the date of acceptance and approval by the Secretary of State and the assignment of its charter number.

ARTICLE X - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 15th day of March, 2000.

I hereby accept designation as registered

agent.

JUAN KNUACE

Jorge R. Chacon

Incorporator/Registered Agent

STATE OF FLORIDA COUNTY OF SARASOTA

The foregoing instrument was acknowledged before me this 15th day of March, 2000, by JORGE R. CHACON, who is personally known to me and who did take an oath.

Notary Public

My commission expires:

JOAN K. NOACK
MY COMMISSION # CC 781346
EXPIRES: December 18, 2002
Bonded Thru Notary Public Underwriters