

Florida Department of State

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FLORIDA PROFIT CORPORATION OR P.A.

CORRECTION

HIGHEANDS HOLDINGS, INC. HIGHLANDS RANCH, INC.

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ARTICLES OF INCORPORATION

OF

HIGHLANDS RANCH, INC.

a Florida Corporation

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

ARTICLE I - NAME

The name of this corporation is HIGHLANDS RANCH, INC.

ARTICLE II - MAILING ADDRESS AND PRINCIPAL OFFICE

The mailing address and principal office of this Corporation shall be:

P.O. BOX 143733 Coral Gables, FL 33114-3733

ARTICLE III - DURATION

The period of its duration is perpetual.

Miami, Florida 33131 Tel: (305) 373-6600 Florida Bar # 714460

ARTICLE IV - PURPOSE

The purpose is to engage in all lawful activity.

ARTICLE V - CAPITAL STOCK

The corporation is authorized to issue 1,000 shares, all of one class.

Ana Maria Escagedo
One S.E. Third Ave., Suite 1980

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ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The name and address of the Initial registered agent of the corporation is AMKGS Registered Agents, Inc. and the initial registered office of this corporation is 1980 SunTrust International Center, One S.E. Third Avenue, Miami, Florida 33131.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be either increased or decreased, from time to time, by an amendment of the By-Laws of this corporation in the manner provided by law, but shall never be less than one (1).

The name and address of the initial director of this corporation is:

NAME ADDRESS

Marcos M. Escagedo P.O. Box 143733

Coral Gables, FL 33114-3733

Ana Maria Escagedo P.O. Box 143733

Coral Gables, FL 33114-3733

ARTICLE VIII - BY-LAWS

The By-Laws of this corporation may be adopted, altered, amended or repealed by either the Shareholders or Directors.

ARTICLE IX - INCORPORATOR

The name and address of the Incorporator signing these Articles of Incorporation

NAME ADDRESS

Ana Maria Escagedo 1980 SunTrust International Center

One S.E. Third Avenue Miami, Florida 33131

Ana Maria Escagedo One S.E. Third Ave., Suite 1980 Miami, Florida 33131 Tel: (305) 373-6600 Florida Bar # 714460

is:

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ARTICLE X - AMENDMENT OF ARTICLES

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 20 day of March, 2000

Ana Maria Escagedo

Incorporator

Ana Maria Escagedo One S.E. Third Ave., Suite 1980 Miami, Florida 33131 Tel: (305) 373-6600 Florida Bar # 714460

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CERTIFICATE OF REGISTERED AGENT

OF

HIGHLANDS RANCH, INC.

a Florida Corporation

DIVISION OF CORPORATIONS

Pursuant to Chapter 607.034 of the Florida Statutes, the following is submitted, in compliance with said Act:

That HIGHLANDS RANCH, INC. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Miami, County of Dade, State of Florida, has named AMKGS Registered Agents, Inc. of 1980 SunTrust International Center, One Southeast Third Avenue, Miami, Florida 33131, as its agent to accept service of process with this State.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation, at place designated in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the provision of said Act relative to keeping open said office.

Dated this 2000.

AMKGS Registered Agents, Inc.

ANA MARIA ESCACEDO

Vice President

Ana Maria Escagedo, Esq. One S.E. Third Ave., Suite 1980 Miami, Florida 33131 Florida Bar #714460

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