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March 6, 2000

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Secretary of State  
Division of Corporations  
Corporate Records Bureau  
Room 2001, The Capitol  
Tallahassee, FL 32301

Re: Emegrin U.S.A., Inc.

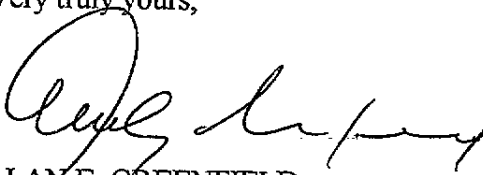
Dear Sir/Madam:

**FILED**  
00 MAR 13 PM 4:12  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

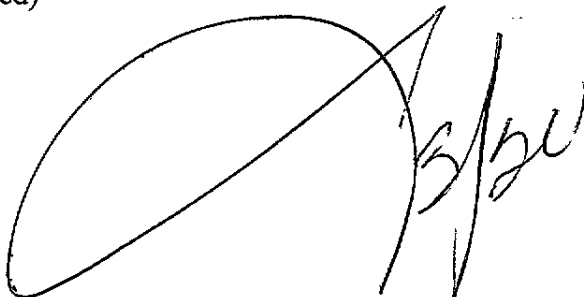
Please find enclosed the original and one copy of the fully executed Articles of Incorporation of Emegrin U.S.A., Inc. together with my check payable to your order in the sum of \$70.00 to cover the cost of filing the Articles and the registered agent's fee.

As usual, thanks for your prompt and efficient service.

Very truly yours,

  
ALAN E. GREENFIELD

encls: (as stated)



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00 MAR 13 PM 4:12  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

**ARTICLES OF INCORPORATION  
OF**

**EMEGRIN U.S.A., INC.**

**ARTICLE I**

**NAME:** The name of this corporation is: **EMEGRIN U.S.A., INC.**

**ARTICLE II**

**COMMENCEMENT OF EXISTENCE:** This corporation shall commence to exist on the date filed with the Secretary of State.

**ARTICLE III**

**PURPOSE:** This corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of the United States and of the State of Florida.

**ARTICLE IV**

**CAPITAL STOCK:** This corporation is authorized to issue 1000 shares of \$.50 par value common stock, which shall be the only class of shares.

**ARTICLE V**

**PRE-EMPTIVE RIGHTS:** Every shareholder upon the sale for cash of any new stock of this corporation of the same kind, or class of service as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

## **ARTICLE VI**

**INITIAL REGISTERED OFFICE AND AGENT:** The street address of the principal office of this corporation is 2600 Douglas Road - Suite #911, Coral Gables, FL 33134. The name of the initial registered office and initial registered agent of this corporation is **ALAN E. GREEN FIELD, Esq.**, 2600 Douglas Road, Suite 911, Coral Gables, FL 33134.

## **ARTICLE VII**

**INITIAL BOARD OF DIRECTORS AND OFFICERS:** This corporation shall have at least one director. The name and address of the initial director is Haissam Elannan, 19867 NW 85th Avenue, Miami, FL 33015. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one. The initial officers are: Haissam Elannan - president and secretary-treasurer  
19867 NW 85th Avenue, Miami, FL 33015 and

Juan Suarez Fernando - Vice-President  
209 N. Atlantic Boulevard, Apt. #4A, Ft. Lauderdale, FL 33304.

## **ARTICLE VIII**

**INCORPORATOR:** The names and address of the person signing these Articles of Incorporation is:

**ALAN E. GREEN FIELD, Esq.**      2600 Douglas Road, Suite 911, Coral Gables, FL 33134

## **ARTICLE IX**

**INDEMNIFICATION:** The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

**IN WITNESS WHEREOF,** the undersigned subscribed have executed these Articles of Incorporation, this 8 day of March, 2000.

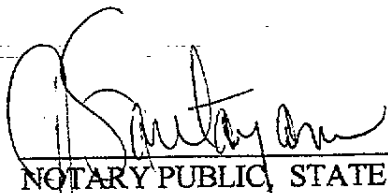
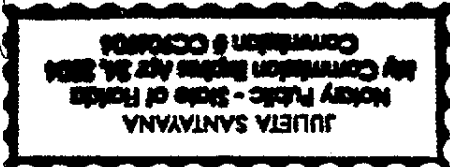
  
**ALAN E. GREENFIELD**

STATE OF FLORIDA                     )  
   ) ss:  
COUNTY OF MIAMI-DADE         )

BEFORE ME, the undersigned authority, personally appeared ALAN E. GREENFIELD, to me well known to be the person described as Subscriber in and who executed the foregoing Articles of Incorporation, and he acknowledged before me, under oath, that he subscribed to these Articles of Incorporation.

WITNESS my hand and official seal in the County and State aforesaid, this

8 day of March, 2000.

  
NOTARY PUBLIC, STATE OF FLORIDA  


**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE  
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHICH  
PROCESS MAY BE MADE.**

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

FIRST, that **EMEGRIN U.S.A.**, with its principal office, located at 2600 Douglas Road - Suite #911, Coral Gables, FL 33134 has named **ALAN E. GREEN FIELD, ESQ.**, located at 2600 Douglas Road- Suite 911, Coral Gables, FL 33134, as its agent to accept service of process within this state.

Having been named to accept service of process for the above-stated corporation, at the place designate in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act.



**ALAN E. GREENFIELD**  
Registered and Resident Agent

**FILED**  
00 MAR 13 PM 4:12  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA