OFFI PRESS CORPORATE FILING SERVICE (Requestor's Name) 1000 PONCE DE LEON BLVD. STE:112 300003175383-021 -03/20/00-01008-021 (Address) CORAL GABLES, FLORIDA 33134 *****78.75 (City, State, Zip) (305)444-4994 OFFICE USE ONLY (305)444-4977 (Phone#) CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known): (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) Walk in Pick up time Certified Copy Mail out Will wait Photocopy Certificate of Status NEW FILINGS AMENDMENTS Profit Amendment NonProfit Resignation of R.A., Officer/Director Limited Liability Change of Registered Agent **Domestication** Dissolution/Withdrawal Other Merger OTHER FILINGS REGISTRATION QUALIFICATION Annual Report Foreign Fictitious Name Limited Partnerstip Name Reservation Reinstatement Trademark

Other/

ARTICLES of INCORPORATION IVORY ARTS, INC.

ARTICLE I

The name of this corporation shall be: Ivory Arts, Inc.

With the principal temporary place of business located at: 444 Brickell Ave suite 750 Miami Fl. 33131

The Corporation is filed as subsidiary of CONSTRUTORA RABELLO S/A, with headquarter in Brazil at Av. Rio Branco, # $109-12^{nd}$ floor Rio de Janeiro

ARTICLE II GENERAL NATURE OF BUSINESS

The general nature of the business to be transacted by this Corporation shall be to engage in any and all lawful business permitted under the laws of the United States and the State of Florida.

ARTICLE III CAPITAL STOCK

This Corporation is authorized to issue 10,000 shares of Common Stock, par value \$1.00(one U.S. dollar) per share.)

ARTICLE IV PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash or any new common stock of this Corporation, shall have the right to purchase their pro rata share (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE V INITIAL REGISTERED OFFICE

The street address of the registered office of this Corporation is: 444 Brickell Ave suite 750 Miami Fl. 33131

The Name of the initial REGISTERED AGENT of this Corporation is: Millennia Consulting Services, Inc.

PREPARED BY THE LAW OFFICES OF ALAN S.GLUECK ALAN S.GLUECK # 224278 FL 444 BRICKELL, AVE # 752 MIAMI, FL 33131



John

ARTICLE VI INITIAL BOARD OF DIRECTORS

This Corporation shall have 1 (One) Director initially, the number of Directors may be either increased or diminished from time to time according to the bylaws, but shall never be less than one (1). The initial Directors of this Corporation is/are:

President: Solange Ribeiro Dias Rabello

ARTICLE VII INCORPORATOR

The name and address of the person signing this article is: Solange Ribeiro Dias Rabello 2070 Ensenada Ave Coconut Grove Fl. 33133

ARTICLE VIII INDEMNIFICATION

The Corporation shall indemnify any officer or Director, or any former officers or Directors to the full extent permitted by law.

ARTICLE IX MANAGEMENT OF CORPORATION

All Corporate powers shall be exercised by or under the authority of, and the business and affairs of this Corporation shall be managed under the President and the shareholders of this Corporation.

ARTICLE X BY LAWS

The power to adapt, alter, amend or repeal by-laws shall be vested on the BOARD OF DIRECTORS and the SHAREHOLDERS.

IN WITNESS WHEREOF, The undersigned Incorporator has executed these articles of Incorporation this 15th day of March, 2000

Laugo Xabill
Incorporate

STATE OF FLORIDA)
COUNTY OF DADE

BEFORE ME, A NOTARY PUBLIC AUTHORIZED TO TAKE ACKNOWLEDGMENTS IN STATE AND COUNTY SET FORTH ABOVE, PERSONALLY APPEARED. SOLANGE RIBEIRO DIAS RABELLO

KNOWN TO ME TO BE THE PERSON WHO EXECUTED THE FOREGOING ARTICLES OF INCORPORATION, AND HE ACKNOWLEDGED BEFORE ME THAT HE EXECUTED SAME.

IN WITNESS WHEREOF, I HAVE HEREUNDER SET MY HAND AND AFFIXED MY OFFICIAL SEAL.

IN THE STATE AND COUNTY AFORESAID

THIS <u>53/1200</u>2

NOTARY

ELYANE BECHTINGER
MY COMMISSION # CC 751381
EXPIRES: July 16, 2002
Bonded Thru Notary Public Underwriters

John

CERTIFICATE DESIGNATING THE ADDRESS AND AN AGENT UPON WHOM PROCESS MAY BE SERVED

WITNESSETH: IVORY ARTS, INC.

THAT DESIRING TO ORGANIZE UNDER THE LAWS OF THE STATE OF FLORIDA, WHICH WILL HAVE ITS PRINCIPAL OFFICE IN THE COUNTY OF DADE, STATE OF FLORIDA HAS APPOINTED:

Millennia Consulting Services, Inc.

AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN THE STATE.

ACKNOWLEDGMENT:

Carlos Molina (president)

HAVING BEEN NAMED BY THE FIRST BOARD OF DIRECTORS OF: CONSTRUCTOR RABELLO INC.

TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THE CAPACITY OF REGISTERED AGENT FOR SAID CORPORATION, AND AGREE TO COMPLY WITH THE APPLICABLE PROVISION OF THE FLORIDA STATUTES.

THIS 03, /7, 2000

Registered Agent

OOMAR 20 PH 1:20
TALLAHASSEE FLORIDA