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LAW OFFICE
CHARLES DAWSON BARNETT
8412 NATIVE DANCER ROAD
PALM BEACH GARDENS, FLORIDA 33418
TELEPHONE (561) 622-6655
TELECOPIER (561) 658-6137
EMAIL: c.d.barnett@worldnet.att.net

February 25, 2000

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****122.50 *****78.75

Secretary of State
Corporations Division
Post Office Box 6327
Tallahassee, Florida 32314

ECM
Re: **Boyd Realty Company**

Dear Sir:

Enclosed please find two original copies of Articles of Incorporation for Boyd Realty Company. Also enclosed is a check in the amount of \$122.50 for the filing fees.

Please file the Articles and return one of the copies thereof to me together with your Certificate.

Thank you for your assistance. If you have any questions regarding this matter, please let me know.

Sincerely yours,

Charles D. Barnett

Charles D. Barnett

Enclosure

FILED
00 MAR 28 PM 4:12
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA DEPARTMENT OF STATE
Katherine Harris
Secretary of State

March 7, 2000

CHARLES D. BARNETT
8412 NATIVE DANCER RD.
PALM BCH GARDENS, FL 33418

SUBJECT: BOYD REALTY COMPANY
Ref. Number: W00000006086

We have received your document for BOYD REALTY COMPANY and your check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all appropriate places. One or more major words may be added to make the name distinguishable from the one presently on file.

Adding "of Florida" or "Florida" to the end of a name is not acceptable.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6995.

Wanda Cunningham
Document Specialist

Letter Number: 200A00012595

ARTICLES OF INCORPORATION
OF
ECM REALTY COMPANY

FILED
00 MAR 28 PM 4:12
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, acting as an incorporator of a corporation under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

1. The name of the corporation is ECM Realty Company ("Corporation").
2. The mailing address and principal office address of the Corporation is 9000 Sheridan Street, Suite 147, Pembroke Pines, FL 33024.
3. The period of its duration is perpetual, unless sooner dissolved.
4. The date and time of the commencement of the corporate existence shall be the time of filing of Articles of Incorporation by the Department of State.
5. The general purpose or purposes for which the Corporation is organized are to engage in the transaction of any or all lawful business for which corporations may be incorporated under the provisions of the Florida Business Corporation Act.
6. The aggregate number of shares which the Corporation shall have authority to issue is one thousand (1,000) shares, par value One Dollar (\$1.00) per share. All such shares are of one class, and are designated as common shares.
7. The street address of the initial registered office of the Corporation is 8412 Native Dancer Road, Palm Beach Gardens, Florida 33418, and the name of its initial registered agent at such address is Charles D. Barnett.
8. The affairs and business of the Corporation are to be conducted (a) by a Board of Directors of such number as the shareholders may select at each annual meeting of shareholders; (b) by a President, who shall be elected by the Board of Directors at such time and in such manner as the Board of Directors may select; and (c) by such other officers, assistant officers and agents as the Board of Directors may authorize the President of the Corporation to appoint.

The first Board of Directors consisting of two directors, who shall serve until the first annual meeting of shareholders or until the successor of each is elected and qualifies, is as follows:

Todd P. Boyd
9000 Sheridan Street
Suite 147
Pembroke Pines, FL 33024

9. The name and address of the incorporator is:

Charles D. Barnett
8412 Native Dancer Road
Palm Beach Gardens, Florida 33418

DATED: March 13, 2000, at Palm Beach Gardens, Florida.



CHARLES D. BARNETT

CHARLES D. BARNETT, having been designated to act as Registered Agent, hereby agrees to act in this capacity.



CHARLES D. BARNETT