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Thank you!

STATE OF FLORIDA ARTICLES OF CONVERSION FOR THE CONVERSION OF A FLORIDA PROFIT CORPORATION INTO A DELAWARE LIMITED LIABILITY COMPANY

These Articles of Conversion are submitted to convert the following described Florida corporation into a business entity formed under the laws of another jurisdiction in accordance with Section 607.11933, Florida Statutes.

- 1. The name of the Florida corporation converting into the resulting business entity is ACJR Investments, Inc. (the "Converting Corporation").
- 2. The name of the resulting entity is ACJR Investments. LLC (the "Resulting Entity").
- 3. The Resulting Entity is a limited liability company formed under the laws of the State of Delaware.
- 4. The Converting Corporation has converted into the Resulting Entity in compliance with Chapter 607, Florida Statutes.
- 5. The plan of conversion was approved by the Converting Corporation in accordance with Chapter 607, Florida Statutes.
- 6. Pursuant to Section 607.11933(4)(b). Florida Statutes, the conversion becomes effective at the later of the following: (a) the date and time provided by the laws of the State of Delaware; or (b) when these Articles of Conversion take effect.

Executed on September 21, 2021.

ACJR INVESTMENTS, INC., a Florida corporation

By: /s/ John D. Adkins Name: John D. Adkins

Title: President