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February 28, 2000

Secretary of State
Division of Corporations
409 East Gaines Street
Tallahassee, FL 32399

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-03/02/00--01112--005
*****78.75 *****78.75

Re: Articles of Incorporation for
Palmer Partners, Inc.

Ladies and Gentlemen:

Please find enclosed herewith duplicate executed originals of the Articles of Incorporation of Palmer Partners, Inc. together with a check payable to your order in the amount of \$78.75, which represents the filing fee and the fee for one certified copy of the Articles.

After the Articles of Incorporation have been filed, please return the certified copy of same to the undersigned in the stamped, self-addressed envelope provided.

Your courtesy and cooperation in this regard is most appreciated.

Sincerely yours,



PAUL M. MARMISH
For the Firm

PMM/rrg
Enclosure

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ARTICLES OF INCORPORATION
OF

PALMER PARTNERS, INC.

ARTICLE I

NAME

The name of the Corporation is:

PALMER PARTNERS, INC.

ARTICLE II

DURATION

The Corporation shall exist in perpetuity.

ARTICLE III

PURPOSE

The Corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV

CAPITAL STOCK

The Corporation is authorized to issue 7,500 shares of \$1.00 par value common stock which shall be designated "Common Shares".

ARTICLE V

PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this Corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata shares thereof, as nearly as many be done without issuance of fractional shares, at the price at which it is offered to others.

ARTICLE VI

RIGHTS OF SHARES OF CAPITAL STOCK

The entire voting power of the election of Directors and for all other purposes shall be vested exclusively in the holders of the outstanding common shares, each share having one vote. Nothing in these Articles shall be construed to allow cumulative voting shares.

ARTICLE VIII

PRINCIPAL OFFICE ADDRESS FOR CORPORATION

The address of the principal office of the Corporation is: 8053 SW 186th Street,
Miami, Florida 33157.

ARTICLE VIII

INITIAL REGISTERED OFFICE AND AGENT

The name and address of the initial Registered Agent and Registered Office of the Corporation are: Margarita Palmer, 8053 SW 186th Street, Miami, Florida 33157.

ARTICLE IX

INITIAL BOARD OF DIRECTORS

The Corporation shall have five Directors initially. The number of Directors may be either increased or decreased from time to time by the By-Laws adopted by the Corporation. The name and address of the initial Directors are:

<u>NAME</u>	<u>ADDRESS</u>
Margarita Palmer	8053 SW 186 th Street Miami, Florida 33157
Robert R. Palmer	8053 SW 186 th Street Miami, Florida 33157
Gustavo R. Navarro	8053 SW 186 th Street Miami, Florida 33157
Juan Carlos Navarro	8053 SW 186 th Street Miami, Florida 33157
Jorge E. Navarro	8053 SW 186 th Street Miami, Florida 33157

ARTICLE X

INCORPORATION

The name and address of the person signing these Articles of Incorporation is:

<u>NAME</u>	<u>ADDRESS</u>
Robert R. Palmer	8053 SW 186 th Street Miami, Florida 33157

ARTICLE XI

BY-LAWS

The power to adopt, alter, amend or repeal the By-Laws shall be vested in the Board of Directors.

ARTICLE XII

INDEMNIFICATION

The Corporation shall indemnify any Officer or Director or any former Officer or Director, to the fullest extent permitted by law.

ARTICLE XIII

COMMENCEMENT OF CORPORATE EXISTENCE

Corporate existence shall be deemed to commence upon the date of filing of these Articles.

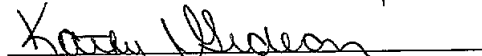

ROBERT R. PALMER

STATE OF FLORIDA)

COUNTY OF MIAMI-DADE)

BEFORE ME, a notary public authorized to take acknowledgments in the State and County set forth above, personally appeared ROBERT R. PALMER, known by me to be the person who executed the foregoing Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal in the State and County aforesaid this 23 day of February, 2000.


NOTARY PUBLIC, State of Florida

My Commission Expires:



Kathy J. Gideon
MY COMMISSION # CC836323 EXPIRES
June 15, 2003
BONDED THRU TROY FAIR INSURANCE, INC.

CERTIFICATE DESIGNATING (OR CHANGING) PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAME AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

First—That PALMER PARTNERS, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, in unincorporated Miami-Dade County, Florida has named MARGARITA PALMER, located 8053 SW 186th Street, Miami, County of Miami-Dade, State of Florida 33157, as its agent to accept service of process within this state and such agent hereby accepts the obligation of 307.325 F.S.

ACKNOWLEDGEMENT: (MUST BE SIGNED BY DESIGNATED AGENT)

Having been named to accept service of process for the above state Corporation, at the place designated in this Certificate, MARGARITA PALMER hereby accepts to act in this capacity, and agrees to comply with the provision of said Act relative to keeping open said office.

Dated: *February 23,* 2000


MARGARITA PALMER

Registered Agent