

TRANSMITTAL LETTER  
**P000000 23975**

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

**SUBJECT:** China - USA Business Incubator Consortium Incorporated (~~C.U.B.I.C., Inc.~~)  
(Proposed corporate name - must include suffix)

500003162745--3  
-03/08/00--01092--003  
\*\*\*\*\*87.50 \*\*\*\*\*87.50

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

\$70.00  
Filing Fee

\$78.75  
Filing Fee  
& Certificate of Status

\$78.75  
Filing Fee  
& Certified Copy

\$87.50  
Filing Fee,  
Certified Copy  
& Certificate of  
Status

**ADDITIONAL COPY REQUIRED**

RECEIVED

00 MAR -8 PM 2:35

DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

Marvin M. Johnson

Name (Printed or typed)

605 Hampton Avenue

Address

Tallahassee, Florida 32310

City, State & Zip

(850) 509-8340

Daytime Telephone number

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

00 MAR -8 PM 2:32

APPROVED  
AND  
FILED

**NOTE: Please provide the original and one copy of the articles.**

T. SMITH MAR U 8 2000

**ARTICLES OF INCORPORATION**

*The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.*

**ARTICLE I NAME**

The name of the corporation shall be:

China -USA Business Incubator Consortium Incorporated

**ARTICLE II PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation shall be:

605 Hampton Avenue, Tallahassee, FL 32310

**ARTICLE III SHARES**

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

1000 Shares of Common Stocks

**ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS**

The name and Florida street address of the initial registered agent are:

Marvin M. Johnson, 2509 Garnet Lane, Tallahassee, FL 32308

**ARTICLE V INCORPORATOR**

The name and address of the incorporator to these Articles of Incorporation are:

Marvin M. Johnson, 605 Hampton Avenue, Tallahassee, FL 32310

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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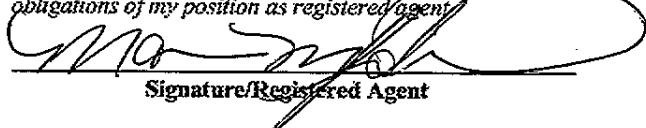
APPROVED  
AND  
FILED

  
Signature/Incorporator

3/8/2000  
Date

(An additional article must be added if an effective date is requested.)

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

  
Signature/Registered Agent

3/8/2000  
Date