

Division of Corporations

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Florida Department of State  
Division of Corporations  
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## To:

Division of Corporations  
Fax Number : (850) 922-4001

## From:

Account Name : MORGAN LEWIS & BOCKIUS LLP  
Account Number : 076077003570  
Phone : (305) 579-0300  
Fax Number : (305) 579-0321

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## FLORIDA PROFIT CORPORATION OR P.A.

New World Advisors Inc.

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**ARTICLES OF INCORPORATION**  
**OF**  
**NEW WORLD ADVISORS INC.**

The undersigned does hereby make and execute these Articles of Incorporation for the purpose of forming a corporation under the Florida Business Corporation Act:

**ARTICLE I**

**Name**

The name of the corporation is:

New World Advisors Inc.

**ARTICLE II**

**Initial Principal Office**

The street address of the initial principal office of the corporation shall be:

5300 First Union Financial Center  
200 S. Biscayne Boulevard  
Miami, Florida 33131-2339

The board of directors of the corporation, or an officer of the corporation acting under the authority of the board of directors, is authorized to change the principal office of the corporation from time to time without amendment to these Articles of Incorporation.

**ARTICLE III**

**Authorized Shares**

The aggregate number of shares which the corporation shall have authority to issue is Ten Thousand (10,000) shares of common stock, \$0.01 par value.

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**ARTICLE IV**

**Registered Office and Agent**

The street address of the corporation's initial registered office is:

5300 First Union Financial Center  
200 S. Biscayne Boulevard  
Miami, Florida 33131-2339

The name of the corporation's initial registered agent at that office is Anna Giuffredi-Zaldívar.

**ARTICLE V**

**Incorporator**

The name and address of the incorporator are:

Anna Giuffredi-Zaldívar  
Morgan, Lewis & Bockius LLP  
5300 First Union Financial Center  
200 South Biscayne Boulevard  
Miami, Florida 33131-2339

**ARTICLE VI**

**Purpose and Powers**

The corporation is organized for the purpose of transacting any and all lawful business for which corporations may be incorporated under the Florida Business Corporation Act and under the laws of any jurisdiction in which the corporation may operate. The corporation shall have all lawful powers necessary or appropriate to conduct such business including, but not limited to, all corporate powers which corporations may have under the Florida Business Corporation Act.

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**ARTICLE VII****Board of Directors**

The number of directors constituting the initial board of directors is three. Thereafter, the number of directors shall be as provided in the bylaws. The name and address of each individual who is to serve as a member of the initial board of directors are:

Michael Gerrard	5300 First Union Financial Center 200 S. Biscayne Boulevard Miami, Florida 33131-2339
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Christopher L. Wood	5300 First Union Financial Center 200 S. Biscayne Boulevard Miami, Florida 33131-2339
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Horacio Gutiérrez-Machado	5300 First Union Financial Center 200 S. Biscayne Boulevard Miami, Florida 33131-2339
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IN WITNESS WHEREOF, these Articles of Incorporation have been executed this 28th day of February, 2000.

  
\_\_\_\_\_  
Anna Giuffredi-Zaldivar,  
Incorporator

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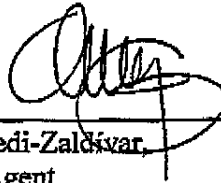
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Acceptance By Registered Agent

The undersigned hereby accepts the appointment as registered agent of New World Advisors Inc. and agrees to comply with the provisions of the laws of Florida, including section 48.091, Florida Statutes, providing for the keeping open of the registered office for service of process.

The undersigned is familiar with, and accepts, the obligations of the position of registered agent.

Dated: February 28, 2000.



Anna Giuffredi-Zaldivar,  
Registered Agent

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