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FILED  
00 FEB 18 AM 10:13  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

TRANSMITTAL LETTER

Department of State  
Division of Corporation  
P.O. Box 6327  
Tallahassee, FL 32314

100003139491--8  
-02/18/00--01056--010  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

SUBJECT: RUTH D. SULLIVAN, INC.

Enclosed is an original and one (1) copy of the articles of incorporation and a check for:

|                     |                         |
|---------------------|-------------------------|
| <u>    </u> \$70.00 | <u>X</u> \$78.75        |
| Filing fee          | Filing Fee              |
|                     | & Certificate of Status |

FROM: Margery S. LaMar, Esq.  
150 South Street, Suite 105  
Annapolis, MD 21401  
410.268.4866 or 410.269.0769 Daytime telephone  
410.268.3459 fax      mslamar@erols.com e-mail

RECEIVED FEB 23 2000

## ARTICLES OF INCORPORATION

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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### ARTICLE I. NAME

The name of the corporation shall be: RUTH D. SULLIVAN, INC.

### ARTICLE II. PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:  
529 Vera Cruz Drive, Destin, Florida 32541.

### ARTICLE III. SHARES

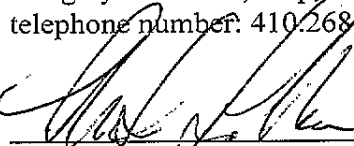
The number of shares of stock that this corporation is authorized to have outstanding at any one time is: 120 shares of no par value..

### ARTICLE IV. INITIAL REGISTERED AGENT AND STREET ADDRESS:

The name and Florida street address of the initial registered agent is:  
Peter E. Wright, The Ships Chandler, 646 Highway 98, Destin, FL 32541

### ARTICLE V. INCORPORATOR

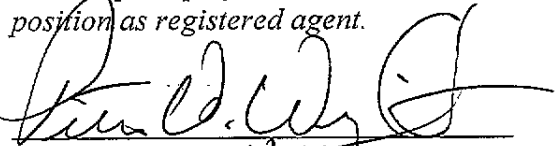
The name and address of the incorporator to these Articles of Incorporation are:  
Margery S. LaMar, Esq., 150 South Street, Suite 105, Annapolis, MD 21401  
telephone number: 410.268.4866, fax number: 410.268.3459, e-mail: mslamar@erols.com



Signature of Margery Sullivan LaMar, Esq.  
Incorporator

15 Feb 2000  
Date

*Having been named as registered agent and to accept service of process of the above stated corporation, I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*



Signature of Peter E. Wright  
Registered agent

2/10/00  
Date