TRANSMITTAL LETTER

P000000 15087

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: Innovative So.	Tutions 1	internati	onal	~. ^
(Proposed corpor	ate name - must include suff	fix)	IN	٠-
	. 90	000031332 -02/11/00010 ******78.75	2 894 088030 *****78.75	-
Enclosed is an original and one(1) copy of the articles	of incorporation and a c	heck for:	ı	
☐ \$70.00 ☐ \$78.75 Filing Fee Filing Fee & Certificate of Status	S78.75 Filing Fee & Certified Copy ADDITIONAL CO	Status PY REQUIRED	和LE 00 FEB 1 1	
Name (Pr	ONNOF inted or typed)	G. FLORIDA	PM 3: 06	9
2100 Apalaci	tree Parkers	uy Ster XI	/ · .	
Tatlahassee City!	_ <i>FC</i> 303 State & Zip	TALLANA TALLANA	RE 00 FE	
(850) 9 % o Daytime To	elephone number	SSEE OF STATE		
NOTE: Please provide the or	iginal and one copy of	f the articles.	F.O.	0

**** ARTICLES OF INCORPORATION**

OF

OOFER I PH 3: OF INNOVATIVE SOLUTIONS INTERNATIONAL, INC

ARTICLE I

The name of this corporation is **Innovative Solutions International**, **Inc.**, and its principal place of business shall be located at 2100 Apalachee Parkway, Suite 4-F, Tallahassee, Florida 32301.

ARTICLE II

This corporation shall have perpetual existence commencing on the date of this filing of these Articles of Incorporation with the Florida Department of State.

ARTICLE III

This corporation is organized for the purpose of transacting any and all lawful business associated with collegiate marketing and for any and all other purposes permitted by Florida law.

ARTICLE IV

This corporation is authorized to issue One Hundred (100) shares of common stock at One Dollar (\$1.00) par value, which shall be designated as "Common Shares."

ARTICLE V

Every shareholder, upon the sale for cash of any new stock of this corporation, shall have the right to purchase his pro-rata share thereof (as nearly as maybe done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VI

The street address of the initial registered office of this corporation is 2100 Apalachee Parkway, Suite 4-F, Tallahassee, Florida 32301, and the name of the initial registered agent of this corporation at that address is Patrick O'Connor.

ARTICLE VII

Initially, this corporation shall have one (1) director who shall serve until his successors shall be elected/appointed at the first meeting of the stockholders and thereafter this corporation shall have no less than one (1) director constituting the initial Board of Directors.

The number of directors may be either increased or decreased from time to time by the Bylaws.

The name and address of the initial director is as follows:

Name	Address

Patrick O'Connor 2100 Apalachee Parkway, Suite 4-F Tallahassee, Florida 32301

ARTICLE VIII

The names and addresses of the initial officers of the corporation, who shall serve until their successors shall be elected or appointed are:

Name	Address
Patrick O'Connor, President	2100 Apalachee Parkway, Suite 4-F Tallahassee, Florida 32301
Patrick O'Connor, Secretary	2100 Apalachee Parkway, Suite 4-F Tallahassee, Florida 32301
Patrick O'Connor, Treasurer	2100 Apalachee Parkway, Suite 4-F Tallahassee, Florida 32301

ARTICLE IX

The name and address of the incorporator signing these articles is:

Patrick O'Connor 2100 Apalachee Parkway, Suite 4-F Tallahassee, Florida 32301

ARTICLE X

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law. No officer or director shall be personally liable for monetary damages to the corporation or any other person for any statement, vote, decision, or failure to act regarding corporation management or policy, unless that officer or director breached or failed to perform his duties as an officer or director as provided in section 607.0831, Florida Statutes (1999).

ARTICLE XI

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation. Articles may be amended at any time by a majority vote of the shareholders.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation on the date of signing.

DATED on this the 11th day of February 2000.

Patrick O'Connor, President

Incorporator

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 607.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is:	Innovative	Solutions	Interna
<u></u>			
2. The name and address of the regi	stered agent and office is:		st.
Patrice	L D'Connor	TALC	00 FE
2100 A	palachee Parkun Box or Mail Drop Box NOT ACCEPTA	y Fe. 4 Est	PAROVE BIL PR
Tallaba	STEE FE 323	30/ F	3: 06

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

(SIGNATURE) (DATE)