

# P000000013126

Florida Department of State  
Division of Corporations  
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Katherine Harris, Secretary of State

EFFECTIVE DATE  
02-04-00

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To:

Division of Corporations  
Fax Number : (850) 922-4001

From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305) 672-0686  
Fax Number : (305) 672-9110

## FLORIDA PROFIT CORPORATION OR P.A.

N & M Development Corporation

Certificate of Status	1
Certified Copy	0
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## ARTICLES OF INCORPORATION

### Article I. Name

The name of this Florida corporation is:  
N & M Development Corporation

**EFFECTIVE DATE**  
02-04-00

### Article II. Address

The Corporation's mailing address is:  
N & M Development Corporation  
5451 Pinetree Drive  
Miami Beach FL 33140

### Article III. Registered Agent

The name and address of the Corporation's registered agent is:  
Corporate Creations Enterprises Inc.  
941 Fourth Street #200  
Miami Beach FL 33139

### Article IV. Board of Directors

The name of each member of the Corporation's Board of Directors is:  
David Ferrari  
Christine Ferrari

The affairs of the Corporation shall be managed by a Board of Directors consisting of no less than one director. The number of directors may be increased or decreased from time to time in accordance with the Bylaws of the Corporation. The election of directors shall be done in accordance with the Bylaws. The directors shall be protected from personal liability to the fullest extent permitted by applicable law.

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Mark J. Boulris | FL Bar Member 0776750  
Mark J. Boulris, P.A.  
2730 S.W. Third Avenue, Suite 403  
Miami FL 33129  
305-858-3358

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Article V. Capital Stock

The Corporation shall have the authority to issue 2,000 shares of common stock, par value \$.01 per share.

Article VI. Incorporator

The name and address of the incorporator is:

Mark J. Boulris

Mark J. Boulris, P.A.

2730 S.W. Third Avenue, Suite 403

Miami FL 33129

Article VII. Corporate Existence

These Articles of Incorporation shall become effective and the corporate existence will begin on February 4, 2000.

The undersigned incorporator executed these Articles of Incorporation on February 7, 2000.



MARK J. BOULRIS

by T. Hardy as attorney-in-fact

Mark J. Boulris | FL Bar Member 0776750  
Mark J. Boulris, P.A.  
2730 S.W. Third Avenue, Suite 403  
Miami FL 33129  
305-858-3358

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**CERTIFICATE OF DESIGNATION  
REGISTERED AGENT/OFFICE**

**CORPORATION:**

**N & M Development Corporation**

**REGISTERED AGENT/OFFICE:**

**Corporate Creations Enterprises Inc.  
941 Fourth Street #200  
Miami Beach FL 33139**

I agree to act as registered agent to accept service of process for the corporation named above at the place designated in this Certificate. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

  
CORPORATE CREATIONS ENTERPRISES INC.  
Todd A. Hardy, Vice President

Date: February 7, 2000

Mark J. Boulris | FL Bar Member 0776750  
Mark J. Boulris, P.A.  
2730 S.W. Third Avenue, Suite 403  
Miami FL 33129  
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