FEB-03-2000 16:05 Division of Corporations

EMPIRE CORP

305 541 3770 P.01/06 Page 1 of 2

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Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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To:

Division of Corporations

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From:

Account Name : EMPIRE CORPORATE KIT COMPANY

Account Number: 072450003255

Phone : (305)541-3694

Fax Number : (305)541-3770

FLORIDA PROFIT CORPORATION OR P.A.

LEDFORD LANDINGS JOINT VENTURE, INC.

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FEB-03-2000 16:05

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SECRETARY OF STATE TALLAHASSEE, FLORIDA

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MARCIA B. CABALLERO, ES QUIRE Plorida Bar Number: 0778354 2450 Southwest 137th Avenue Suite 221 Miami, Florida 33175 (305) 553-8020

CERTIFICATE OF INCORPORATION

OF

LEDFORD LANDINGS JOINT VENTURE, INC.

WE, the undersigned, do hereby associate ourselves together and subscribe this Certificate of Incorporation for the purpose of forming a corporation under the laws of the State of Florida, and subject to the following provisions:

ARTICLE ONE

The name of the corporation shall be LEDFORD LANDINGS JOINT VENTURE, INC.

ARTICLE TWO

The corporation is to render legal services in the State of Florida and to own or lease such real and personal property as may be required in relation to the said legal services, and to engage in any and all activities relating to the rendering of said legal services.

ARTICLE THREE

The maximum number of shares of stock which the corporation shall have outstanding at any time, shall be One Hundred (100) Shares of stock which shall be common stock of a par value of Cne (\$1.00) Dollars per share. All or any part of the capital stock may be paid for either in lawful monies of the United States of America, or in services, at a true valuation thereof.

ARTICLE FOUR

This corporation shall begin business with a minimum capital of the amount of Five Hundred (\$100.00) Dollars.

ARTICLE FIVE

This corporation shall have perpetual existence.

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ARTICLE SIX

The principal office of the corporation shall be located at 2450 Southwest 137th Avenue, Suite 221, Miami, Florida 33175.

Other offices for the transaction of business may be located wherever the Directors may deem necessary or expedient.

ARTICLE SEVEN

The business of the corporation shall be managed by a Board of Directors who need not be stockholders of the corporation. The number of Directors, not less than one, shall be fixed by resolution of the stockholders at any regular or special meeting, subject to the manner of holding such meetings prescribed by the by-laws.

ARTICLE EIGHT

The names and post office addresses of the members of the First Board of Directors and the officers who shall hold office for the first year of existence of the corporation or until their successors are elected or appointed and have qualified, are as follows:

BOARD OF DIRECTORS

Name

Address

ALBIO CASTRO

8501 Southwest 184th Street

Miami, Florida

33157

OFFICERS

Title

Name

Address

PRESIDENT

ALBIO CASTRO

8501 Southwest 184th Street

Miami, Florida

33157

VICE PRESIDENT

W.LLIAM LEDFORD

29380 Southwest 187th Avenue

Homestead, Plorida

33030

SECRETARY

FRANK CASTRO

8501 Southwest 184th Street

Miami, Florida

33157

TREASURER

DOROTHY LEDFORD

29380 Southwest 187th Avenue Homestead, Florida 33030

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ARTICLE NINE

The names and post office addresses of each of the subscribers to this Certificate of Incorporation are:

Name

Address

ALBIO CASTRO

8501 Southwest 184th Street Miami, Florida 33157

ARTICLE TEN

This corporation shall have full power to carry on and transact each or all of the businesses enumerated in Article Two of this Certificate and shall have all the general and additional powers now and hereafter conferred upon it by law.

ARTICLE ELEVEN

This corporation shall have the power to issue the whole or any part, determined by the Board of Directors, of the shares of the capital stock as partly paid, subject to calls thereon until the whole thereof shall have been paid.

ARTICLE TWELVE

Upon election of a Board of Directors by the stockholders, such Board of Directors shall manage the business affairs of this corporation without the necessity of further authority from the stockholders, except as by law or in this Certificate otherwise provided: any action of such Board of Directors may be rescinded, or any officer or director removed from office, only upon a vote of stockholders holding a majority of the stock of the corporation which may at such time be actually issued unless otherwise provided by law whether said stock be fully or partially paid unless otherwise determined by the Board of Directors at or before the time of issuance thereof.

H00000005483 ARTICLE THURTEEN

The corporation does hereby designate the following address as its registered office: 2450 Southwest 137th Avenue, State 221, Mlami, Florida 33175.

The corporation does hereby designate MARCIA B CABALLERO, 2450 Southwest 137th Avenue, Suite 221, Miami, Florida 33175 ax its Registered Agent

IN WITNESS WHEREOF, the undersigned incorporator has become set his hand and affixed his seal on the S2d day of February, 2000.

ALBIO CASTRO

STATE OF FLORIDA .) SS.
COUNTY OF BADE)

The state of the s

Before me the undersigned authority, duly authorized to administer paths and take acknowledgments, personally appeared ALBIO CASTRO, to me personally known, and who after being by me first duly swom, executed the foregoing Cartificate of incorporation, freely and voluntarily for the purposes therein expressed.

IN WITNESS WHEREOF, I have hereto see my hand and official seal at Minni.

said County and State, this. 200 day of February, 2000,

NOTARY PUBLIC
State of Florida at Large
My Commission expires:
Commission Number:



FEB-03-2000 16:06

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SECRETARY OF STATE

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE RESERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said act:

First — That LEDFORD LANDINGS JOINT VENTURE, INC. desiring to organize under the Laws of the State of Florida, with its principal office, as indicated in the Articles of Incorporation at City of Miami, County of Miami-Dade, State of Florida, has named MARCIA B. CABALLERO, ESQ., located at 2450 Southwest 137th Avenue, Suite 221, City of Miami, County of Miami-Dade, State of Florida, as its agent to accept service of process within this State.

ACKNOWLEDGMENT: (Must be signed by Designated Agent)

Having been named to accept service of process for the above stated corporation, at place designated in this: Certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

MARCIA BOCABALLERO

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