

TRANSMITTAL LETTER

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: SAFETY MANAGEMENT SERVICES, INC.
(Proposed corporate name - must include suffix)

600003101636--7
-01/18/00--01121--011
*****87.50 *****87.50

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

\$70.00
Filing Fee

\$78.75
Filing Fee
& Certificate of Status

\$78.75
Filing Fee
& Certified Copy

\$87.50
Filing Fee,
Certified Copy
& Certificate of
Status

ADDITIONAL COPY REQUIRED

FROM: Brenda G. Cleveland
Name (Printed or typed)

3685 Bailey Road
Address

Mulberry, Florida 33860
City, State & Zip

863) 869-9127
Daytime Telephone number

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
00 JAN 18 PM 5:10

NOTE: Please provide the original and one copy of the articles.

Handwritten signature/initials
1/25/00

ARTICLES OF INCORPORATION

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS

00 JAN 18 PM 5:10

ARTICLE I NAME

The name of the corporation shall be:

Safety Management Services, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

3685 Bailey Road, Mulberry, Fl. 33860

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

1000 at \$1.00 per share

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

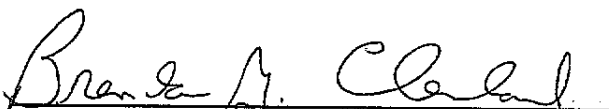
The name and Florida street address of the initial registered agent are:

Brenda G. Cleveland
3685 Bailey Road
Mulberry, Fl. 33860

ARTICLE V INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation are:

Brenda G. Cleveland
3685 Bailey Road
Mulberry, Fl. 33860




Signature/Incorporator

January 12, 2000

Date

(An additional article must be added if an effective date is requested.)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent



Signature/Registered Agent

January 12, 2000

Date