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THE UNITED STATES  
CORPORATION  
COMPANY

ACCOUNT NO. : 072100000032

REFERENCE : 561849 80393A

AUTHORIZATION :

COST LIMIT : \$ 78.75

*Patricia Pizeto*

ORDER DATE : January 24, 2000

ORDER TIME : 3:19 PM

ORDER NO. : 561849-015

CUSTOMER NO: 80393A

CUSTOMER: David Berger, Esq  
BERNSTEIN & BERGER  
BERNSTEIN & BERGER  
Suite 2608  
100 North Biscayne Boulevard  
Miami, FL 33132

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FILED  
CLERK OF STATE  
DIVISION OF CORPORATIONS  
00 JAN 25 PM 2:50

DOMESTIC FILING

NAME: AR PROPERTY MANAGMENT  
SERVICES, INC.

EFFECTIVE DATE:

*January 24, 2000*

XX ARTICLES OF INCORPORATION  
       CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY  
       PLAIN STAMPED COPY  
       CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Erika Carlson

EXAMINER'S INITIALS:

RECEIVED  
00 JAN 25 PM 12:08  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

*cf*  
*1/25/00*

EFFECTIVE DATE

01/24/00

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS

00 JAN 25 PM 2:50

ARTICLES OF INCORPORATION

OF

AR PROPERTY MANAGEMENT SERVICES, INC.

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

AR PROPERTY MANAGEMENT SERVICES, INC.

The address of the principal office of this corporation shall be 100 North Biscayne Boulevard, Suite 2608, Miami, Florida 33132, and the mailing address of the corporation shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 500 shares of common stock having \$1.00 par value per share.

ARTICLE IV. REGISTERED AGENT

The street address of the initial registered office of the corporation shall be 1201 Hays Street, Tallahassee, Florida 32301, and the name of the initial registered agent of the corporation at that address is Corporation Service Company.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually. The corporation shall have an effective date of January 24, 2000.

ARTICLE VI. DIRECTORS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the corporation managed under the direction of its Board of Directors, subject to any limitation set forth in these Articles of Incorporation. This corporation shall have three Directors, initially. The names and addresses of the initial members of the Board of Directors are:

Collin Mtangi Dir.	100 North Biscayne Boulevard, Suite 2608 Miami, Florida 33132
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Mutumwa Mawere Dir.	100 North Biscayne Boulevard, Suite 2608 Miami, Florida 33132
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Chris N. Kwangwari Dir.	100 North Biscayne Boulevard, Suite 2608 Miami, Florida 33132
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ARTICLE VII. OFFICERS

The name and addresses of the initial officers of the corporation who shall hold office for the first year of the corporation, or until their successors are elected or appointed are:

Collin Mtangi            100 North Biscayne Boulevard, Suite 2608  
Pres./Treas.            Miami, Florida 33132

Mutumwa Mawere            100 North Biscayne Boulevard, Suite 2608  
Vice Pres./Sec.            Miami, Florida 33132

Chris N. Kwangwari    100 North Biscayne Boulevard, Suite 2608  
Vice Pres.                Miami, Florida 33132

ARTICLE VIII. INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation:

Corporation Service Company  
1201 Hays Street  
Tallahassee, Florida 32301

IN WITNESS WHEREOF, the undersigned agent of Corporation Service Company, has hereunto set their hand and seal of Corporation Service Company on January 24, 2000.

CORPORATION SERVICE COMPANY

By: Laura R. Dunlap  
Its Agent, Laura R. Dunlap

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS

00 JAN 25 PM 2:50

ACCEPTANCE OF REGISTERED AGENT DESIGNATED  
IN ARTICLES OF INCORPORATION

Corporation Service Company, a Delaware corporation authorized to transact business in this State, having a business office identical with the registered office of the corporation named above, and having been designated as the Registered Agent in the above and foregoing Articles, is familiar with and accepts the obligations of the position of Registered Agent under Section 607.0505, Florida Statutes.

CORPORATION SERVICE COMPANY

By: Laura R. Dunlap  
Its Agent, Laura R. Dunlap

CHS/ebc