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Florida Department of State
Division of Corporations
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA PROFIT CORPORATION OR P.A.

BIRD ROAD PROPERTIES, INC.

Certificate of Status	0
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ARTICLES OF INCORPORATION FOR
Bird Road Properties, Inc.

The undersigned incorporator(s), for the purpose of forming a Florida Corporation under Chapter 607 of the Florida Statutes, hereby adopt(s) the following Articles of Incorporation:

ARTICLE I: NAME

The name of the corporation shall be: **Bird Road Properties, Inc.**

ARTICLE II: PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

Bird Road Properties, Inc., 3501 South Dixie Highway, Miami, Florida

ARTICLE III: PURPOSE

The purpose of this corporation shall be: **Property Management**

ARTICLE IV: CAPITAL STOCK

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

**100 SHARES OF COMMON STOCK WITH A PAR VALUE
OF \$1.00 EACH**

THIS INSTRUMENT PREPARED BY:
EDUARDO J. GARCIA, ESQ.
1101 BRICKELL AVENUE
SOUTH TOWER, SUITE 702
MIAMI, FLORIDA 33131
Florida Bar # 19526
(305) 358 4800

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ARTICLE V: INITIAL REGISTERED AGENT AND ADDRESS

The name and address of the initial registered agent is:

Juan D. Fernandez, 3501 South Dixie Highway, Miami, Florida

ARTICLE VI: BOARD OF DIRECTORS

The name and address of the initial board of directors shall be:

Juan D. Fernandez, 3501 South Dixie Highway, Miami, Florida

ARTICLE VII: OFFICERS

The name, title and address of the officers of this corporation shall be:

PRESIDENT -	Juan D. Fernandez
VICE PRESIDENT -	Juan D. Fernandez
SECRETARY -	Juan D. Fernandez
TREASURER -	Juan D. Fernandez

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

H00000003552 ARTICLE VIII: INCORPORATORS

The name and address of the incorporator to these Article of Incorporation shall be:

Juan D. Fernandez, 3501 South Dixie Highway, Miami, Florida

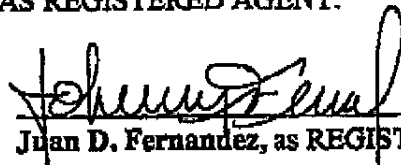
The undersigned has/have executed these Articles of Incorporation this ___ day of ____, 1999.



Juan D. Fernandez, as INCORPORATOR

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THE ARTICLES OF INCORPORATION, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.



Juan D. Fernandez, as REGISTERED AGENT

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