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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

January 4, 1999

CAPITAL CONNECTION, INC. 417 E. VIRGINIA ST. STE. 1 TALLAHASSEE, FL 32301

SUBJECT: NORTH AMERICAN MEAT EXPORTERS ASSOCIATION, INC.

Ref. Number: W9900000053

We have received your document for NORTH AMERICAN MEAT EXPORTERS ASSOCIATION, INC. and your check(s) totaling \$78.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

Article VI lists two addresses as the registered office. Please delete the incorrect address from the document.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6929.

Letter Number: 399A0000084

Randall Purintun Document Specialist

ARTICLES OF INCORPORATION

of

NORTH AMERICAN MEAT EXPORTERS ASSOCIATION, INC. 99 JAN -5_AH []: [5 A Florida Non-Profit Corporation

The undersigned, acting as incorporators of a corporation (the "Corporation"), pursuant to Chapter 617, Florida Statutes, adopt the following Articles of Incorporation for said corporation.

Article I - Name of the Corporation

The name of the corporation is NORTH AMERICAN MEAT EXPORTERS ASSOCIATION, INC.

Article II - Principal Office and Mailing Address of Corporation

The principal office and mailing address of the Corporation is 5401 W. Kennedy Boulevard, Suite 999, Tampa, Hillsborough County, Florida 33609.

Article III - Duration of Corporation

The duration of the Corporation is perpetual unless dissolved according to law. Corporate existence shall commence on the date that these Articles of Incorporation are filed with the Secretary of State.

Article IV - Purposes of the Corporation

The purposes of the Corporation are as follows:

A. The Corporation is a nonprofit corporation organized under Chapter 617, Florida Statutes, and is intended to qualify for a federal income tax exemption pursuant to Internal Revenue Code Section 501(c)(6). The Corporation shall not engage in any actions that will jeopardize its tax-exempt status under the Internal Revenue Code. No part of the net earnings of the Corporation shall inure to the benefit of or be distributable to its members, directors or officers; however, the Corporation is authorized and empowered to pay reasonable compensation to its members, directors, and officers for

services rendered and to make payments and distributions in furtherance of its stated purposes.

- B. The Corporation may exercise all rights and powers conferred by the laws of the State of Florida upon nonprofit corporations.
- C. The Corporation will be devoted to promoting and assisting in providing meat from United States suppliers to overseas markets; to foster and enhance opportunities for United States meat suppliers to unite and exchange ideas, engage in continuing education, promote high ethical standards in the meat industry both in the United States and in overseas markets, and engage in other activities that will generally advance the meat supplying business.
- D. The Corporation will not render particular services for individual persons or entities.

V - Qualification and Admission of Members

The authorized number, qualifications, and manner of admission of members of the Corporation, the different classes of memberships, if any, the property, voting, and other rights and privileges of members, the liability of members for dues and/or assessments and the method of collection thereof, and the termination and transfer of membership shall be upon the terms that shall be set forth in the Bylaws of the Corporation (the "Bylaws"). Membership in the Corporation shall be open to individuals, nonprofit corporations, corporations for profit, and partnerships upon such terms as shall be set forth in the Bylaws.

Article VI - Registered Office and Registered Agent

The street address of the Corporation's initial registered office is 500 E. Kennedy Blvd., Suite 200-A, Tampa, FL 33602 The Corporation's initial registered agent is Bruce S. Goldstein, Esquire, 500 E. Kennedy Blvd., Suite 200-A, Tampa, Florida 33602.

Article VII - Directors

The Corporation shall maintain a Board of Directors consisting of no less than three (3) directors. The method of election of the directors shall be stated in the Bylaws.

Articles VIII - Incorporators

The names and addresses of the incorporators of this Corporation are:

Lawrence Shalett

5401 W. Kennedy Blvd., Suite 999

Tampa, Florida 33609

Morrie Boas

5401 W. Kennedy Blvd., Suite 999

Tampa, Florida 33609

Article IX - Bylaws

Bylaws shall be adopted at the first meeting of the Board of Directors. The Bylaws may be amended, repealed, in whole or in part, by the Board of Directors in the manner provided in the Bylaws. Any amendments to the Bylaws shall be binding on all members of the Corporation.

IN WITNESS WHEREOF, the undersigned have signed these Articles of Incorporation, on this 287% day of December, 1998.

Lawrence Shalett

Brance

Morrie Boas

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted in compliance with said act:

NORTH AMERICAN MEAT EXPORTERS ASSOCIATION, INC., desiring to be organized under the laws of the State of Florida with its principal place of business in the City of Tampa, County of Hillsborough, State of Florida, has named Bruce S. Goldstein, Esquire, located at 500 E. Kennedy Blvd., Suite 200-A, Tampa, Florida 33602, as its agent to accept service of process within this state.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above stated corporation, at the place designated in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

Bruce S. Goldstein

Dated: December 2R, 1998