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TRANSMITTAL LETTER

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
98 OCT -9 PM 4:18

Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

100002660121--0  
-10/09/98--01030--009  
\*\*\*\*\*87.50 \*\*\*\*\*87.50

**SUBJECT:** Travel Centers of America Franchisee Association, Inc.  
(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00  
Filing Fee

☐ \$78.75  
Filing Fee  
& Certificate

☐ \$122.50  
Filing Fee  
& Certified Copy

\$87.50  
☒ \$131.25  
Filing Fee,  
Certified Copy  
& Certificate

**ADDITIONAL COPY REQUIRED**

**FROM:** Richard E. Johnson, Esquire  
Name (Printed or typed)

200 West Forsyth Street, Suite 1330  
Address

Jacksonville, Florida 32202  
City, State & Zip

(904)355-1330  
Daytime Telephone number

**NOTE:** Please provide the original and one copy of the articles.

D. BROWN OCT 12 1998

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**ARTICLES OF INCORPORATION  
OF  
TRAVEL CENTERS OF AMERICA  
FRANCHISEE ASSOCIATION, INC.**

The undersigned incorporator, for the purpose of forming a corporation under the Florida Not For Profit Corporation Act, does hereby adopt the following Articles of Incorporation:

**ARTICLE I  
NAME**

The name of the corporation shall be Travel Centers of America Franchisee Association, Inc.

**ARTICLE II  
PRINCIPAL OFFICE**

The initial principal place of business and mailing address of the corporation shall be 1650 C.R. 210 West, Jacksonville, Florida 32259.

**ARTICLE III  
PURPOSES**

The specific purposes for which the corporation is organized are:

1. To aid and assist franchisees of TA Franchise Systems, Inc.
2. To aid and assist motor fuel franchisees or retailers generally.
3. To transact any other lawful business for which corporations may be incorporated under the Florida Not For Profit Corporation Act.
4. To engage in any other trade or business which may, in the opinion of the board of directors of the corporation, be advantageously carried on in connection with or auxiliary to the foregoing business purposes.
5. To do such other things as are incidental to the foregoing or necessary or desirable in order to accomplish the foregoing.

**ARTICLE IV  
MANNER OF ELECTION OF DIRECTORS**

The manner of election of directors of the corporation shall be as stated in the bylaws.

**ARTICLE V**  
**INITIAL REGISTERED AGENT AND STREET ADDRESS**

The name and Florida street address of the initial registered agent are:

<u>Name</u>	<u>Florida Street Address</u>
Richard E. Johnson	200 West Forsyth Street Suite 1330 Jacksonville, Florida 32202

The written acceptance of appointment of the initial registered agent as required by s. 617.0501, Florida Statutes, is filed herewith.

**ARTICLE VI**  
**INCORPORATOR**

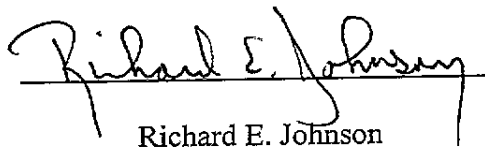
The name and address of the incorporator to these Articles are:

<u>Name</u>	<u>Address</u>
Richard E. Johnson	200 West Forsyth Street Suite 1330 Jacksonville, Florida 32202

**ARTICLE VII**  
**NO LIMIT ON AUTHORITY**

No provision hereof shall limit in any manner the corporation's authority or power under the Florida Not For Profit Corporation Act or any other law.

**IN WITNESS WHEREOF** the undersigned incorporator has hereunto set his hand and seal this 8th day of October, 1998, for the purpose of forming this corporation under the laws of the State of Florida, and hereby makes and files, in the office of the Department of State of Florida, these Articles of Incorporation.

  
Richard E. Johnson

STATE OF FLORIDA  
COUNTY OF DUVAL

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**BEFORE ME** personally appeared Richard E. Johnson, who is well known to me, and who executed the foregoing Articles of Incorporation on this the 8<sup>th</sup> day of October, 1998.

Melissa G. Miller

Notary Public of the State of Florida  
My Commission Expires:



**STATEMENT ACCEPTING APPOINTMENT AS REGISTERED AGENT**

Having been named as registered agent and to accept service of process for the above-stated corporation at the place designated in these Articles, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Richard E. Johnson  
Richard E. Johnson

October 8, 1998

Date