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ARTICLES OF INCORPORATION OF

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THE FLORIDA PUBLIC POLICY INSTITUTE, INC.

SECRETARY OF STATE TALLAHASSEE, FLORIDA

We, the undersigned hereby associate ourselves together for the purpose of becoming incorporated under the laws of the State of Florida, applicable to corporations not for profit, and respectfully petition the Secretary of State for approval of such incorporation under the following proposed Articles of Incorporation:

ARTICLE I NAME

The name of this corporation shall be Florida Public Policy Institute, Inc., and its principle place of business shall be located at 8540 Bannerman Bluff Drive, Tallahassee, Florida 32312.

ARTICLE II GENERAL AND SPECIFIC PURPOSES

This corporation is organized and operated exclusively for general education purposes within the meaning of Section 501(C)(3) of the Internal Revenue Code of 1986. The specific and primary purposes for which the corporation is formed are for the advancement of education and other closely related or corresponding educational purposes, including the making or awarding of grants to qualified scholars or collegial scholarly entities, investigating and publishing papers or other works, and/or sponsoring public policy forums respecting public policy issues of immediate or long-term importance, provided that at no time shall the corporation engage in partisan politics nor any political activities contrary to or in contravention of Section 501(C)(3) of the Internal Revenue Code of 1986, as amended, or any successor provision thereof.

ARTICLE III USE OF INCOME

All revenues received from the conduct of corporation business, and all property within its possession, shall be used solely to defray expenses, compensate employees and maintain the corporation and not for the direct benefit of the members of this corporation, either individually or collectively. No part of the net earnings of this corporation shall inure to the benefit of or be distributable to any director or officer, private shareholder or other individual.

ARTICLE IV POWERS OF CORPORATION

The powers of this corporation shall be exercised, its properties controlled, and its affairs conducted, by a Board of Directors (also refereed to as "Trustees"). The number of Directors of the corporation shall be no less than four (4), provided, however, that such number may be changed by a bylaw duly adopted by the members. The Directors named herein as the first Board of Directors shall hold office until the first meeting of the Board at which time an election of Directors shall be held. Said corporation is to have the power to do any and all things necessary or expedient for carrying out the said objects and purposes of the corporation and, in general to possess all rights, privileges, and immunities, and enjoy all the benefits granted to corporations of similar character under the laws of the State of Florida. No substantial part of the activities of this corporation shall be carrying on propaganda, or otherwise attempting, to influence legislation (except as otherwise authorized), and this corporation shall not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of (or in opposition to) any candidate for public office.

ARTICLE V QUALIFICATION FOR MEMBERSHIP

The membership of this corporation shall at all times consist of persons who are involved in the operation and organization of the affairs of the corporation. The rights of all members shall be equal. Each member shall be entitled to one vote. Members, and prospective members, must agree to be bound by these Articles, any amendments thereto, the Bylaws of the corporation as may be adopted by the Board of Directors from time to time.

<u>ARTICLE VI</u> TERM OF EXISTENCE

This corporation shall have perpetual existence.

ARTICLE VII NAMES OF SUBSCRIBERS

The name and address of the person subscribing to these Articles of Incorporation is as follows:

Mr. John Barry 8540 Bannerman Bluff Drive Tallahassee, Florida 32312

> ARTICLE VIII OFFICERS

The Board of Directors shall elect the following officers: Chairman, Vice Chairman, President, Secretary and Treasurer, and such other officers as the By-Laws of this corporation may authorize the Directors to elect from time to time. The officers shall be elected in accordance with the corporation's By-Laws. The officers presently elected, and who shall retain office until new elections are held or at such time as prescribed in the corporation's By-Laws, are as follows:

Mr. John Barry Chairman and President 8540 Bannerman Bluff Drive Tallahassee, Florida 32312

Mr. Michael Barry Secretary 8540 Bannerman Bluff Drive Tallahassee, Florida 32312 Mr. Richard Barry Vice Chairman 8540 Bannerman Bluff Drive Tallahassee, Florida 32312

Mr. Patrick Barry
Treasurer
8540 Bannerman Bluff Drive
Tallahassee, Florida 32312

ARTICLE IX BOARD OF Directors

The Board of Directors of this corporation shall consist of four (4) members of the corporation, those being the current president, current vice-president, current secretary, and current treasurer. Each of these members shall be elected by the corporation as provided in the By-Laws, and shall continue in office until the last annual meeting of the next year of the corporation for the election of Directors; and officers or until their successors shall be elected and qualified, unless there occurs a vacancy by resignation, death or removal. In the event of such contingencies arising, vacancies will be filled as provided for in the By-Laws. The annual meeting of the Board of Directors shall be held as such time as may be provided by the By-Laws in order to receive reports of officers and committees, pass upon the same and turn over the affairs of the corporation to the newly elected Board of Directors. Other meetings may be provided for at regular times or may be called by the Board of Directors. The business affairs of this corporation shall be managed by the Board of Directors.

ARTICLE X BY-LAWS

The members of the corporation entitled to vote shall have the right to make and adopt such By-Laws as they shall deem proper and advisable and such By-Laws shall be made, adopted, altered and rescinded pursuant to the procedures outlines in the By-Laws.

ARTICLE XI AMENDMENTS TO BY-LAWS AND

ARTICLES OF CORPORATION

The By-Laws of the corporation and these Articles of Incorporation may be altered, changed or amended by the members of the corporation at any regular business meeting called for that purpose and, if approved, such proposed alteration, change or amendment shall be and form a part of the By-Laws or Articles of Incorporation. Amendments to the Articles of Incorporation, when approved by the members of the corporation, must also be forwarded to the Secretary of the State of Florida and filed and approved by the Secretary before the same shall become effective.

ARTICLE XII RESIDENT AGENT

The Resident Agent for the corporation, who shall serve until officially changed, shall be:

Mr. John Barry 8540 Bannerman Bluff Drive Tallahassee, Florida 32312

ARTICLE XIII DISBURSEMENT OF ASSETS UPON DISSOLUTION

Upon dissolution of this corporation, all of its assets remaining after payments of all costs and expenses of such dissolution, including residual assets, shall be distributed to organizations which have qualified for exemption under 501(C)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or to the Federal Government, or to the State or local government, for public purpose, and none of the assets will be distributed to any member, officer, or trustee of this corporation. Any such assets not so disposed of shall be disposed of by a Court of Competent Jurisdiction of the county in which the principle office of the corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

WITNESS the hand and seal of the Incorporator in County, State of Florida, this day of Way, 1998.

Mr. John Barry

8540 Bannerman Bluff Drive Tallahassee, Florida 32312

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98 MAY 19 PM 3: 02
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 617.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

- 1. The name of the corporation is: Madison & Lincoln A Public Information Company, Inc.
- 2. The name and address of the registered agent and office is:

Mr. John Barry 8540 Bannerman Bluff Drive Tallahassee, Florida 32312

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

(signature)

(date)