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CORPORATION NAME(S) AND DOCUMENT NUMBER(S) (if known):

Cuba Libre Foundation

98 MAR -4 PM 3:43
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A. Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
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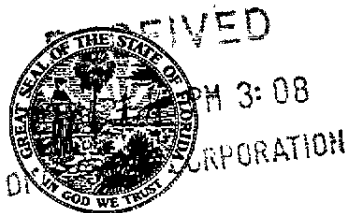
REGISTRATION/QUALIFICATION	
<input type="checkbox"/>	Foreign
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98 FEB 17 PM 4:09
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

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1098-3558

Ordered By: K. Relfe MAR 4 1998



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

February 17, 1998

UCC FILING & SEARCH SERVICES
526 EAST PARK AVENUE
TALLAHASSEE, FL 32301

SUBJECT: CUBA LIBRE FOUNDATION
Ref. Number: W98000003558

resubmitted

We have received your document for CUBA LIBRE FOUNDATION. However, the document has not been filed and is being returned for the following:

Section 617.0803, Florida Statutes, requires that the board of directors never have fewer than three directors.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 487-6934.

Loria Poole
Corporate Specialist

Letter Number: 198A00009142

**ARTICLES OF INCORPORATION
OF
CUBA LIBRE FOUNDATION, INC.**

**A Corporation Not For Profit
Organized Pursuant To Chapter 617
Of The Laws Of The State Of Florida**

FILED
98 MAR -4 PM 3:43
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned incorporator hereby forms a corporation under Chapter 617 of the laws of the State of Florida.

ARTICLE 1. NAME & ADDRESS

The name of the corporation shall be as follows:

CUBA LIBRE FOUNDATION, INC.
(the "Corporation")

The address of the principal office of the Corporation shall be 801 11TH Avenue South, St. Petersburg, FL 33701, or such other address as the Corporation shall from time to time designate. The mailing address for the Corporation shall be the same as the principal office of the Corporation unless otherwise specified by the Corporation.

ARTICLE 2. DURATION

This Corporation shall exist perpetually, commencing as of the date of the filing of these Articles of Incorporation.

ARTICLE 3. PURPOSE

This Corporation may engage in or transact any and all lawful activities not for pecuniary profit and not specifically prohibited by the laws of the United States of America, the State of Florida, or any other state, country, territory or nation. This Corporation's primary function shall be to advocate, foster, promote, enhance and otherwise support the development and evolution of democratic ideologies, political and social systems, and free-market economies in the country of Cuba.

In futherance of these objectives, the Corporation may acquire and administer funds and property which, after payment of necessary expenses, shall be devoted toward: the

political, social and economic liberation of Cuba; establishing a democratic society in Cuba; charitable and educational purposes consistent with the liberation of Cuba; advancing the economic development of Cuba; and such other activities and enterprises as may be authorized by the laws of the State of Florida.

The Corporation is not organized and shall not be operated for pecuniary gain or profit. The Corporation shall not engage in regular business of a kind ordinarily carried on for profit except in furtherance of the purposes stated above for which the Corporation is organized. The Corporation shall have such powers as authorized by Chapter 617, Florida Statutes.

ARTICLE 4. NONSTOCK CORPORATION

This Corporation shall be nonstock, and no dividends or pecuniary profits shall be declared or paid to the members thereof.

ARTICLE 5. REGISTERED AGENT

The name and street address of the initial registered agent of the Corporation are as follows:

Mr. Edwin S. Harris
801 11th Avenue South
St. Petersburg, FL 33701

ARTICLE 6. DIRECTORS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the Corporation managed under the direction of, the Corporation's board of directors, subject to any limitation set forth in these Articles of Incorporation. This Corporation shall have three (3) directors, initially, although this number may increase or decrease as the Corporation may determine from time to time. Members of the board of directors shall be selected from time to time in accordance with procedures set forth in the bylaws of the Corporation.

The composition of the initial board of directors shall be as follows:

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Director
Edwin S. Harris
801 11th Avenue South
St. Petersburg, FL 33701

Director
Mary Kathryn Harris
801 11th Avenue South
St. Petersburg, FL 33701

Director
James Benson Harris
801 11th Avenue South
St. Petersburg, FL 33701

Director
Salvacion Albon
801 11th Avenue South
St. Petersburg, FL 33701

ARTICLE 7. OFFICERS AND THEIR FUNCTIONS

The general officers of the Corporation shall be president, vice president, secretary and treasurer. The names and street addresses of the initial officers of the Corporation who shall hold office for the first year of the Corporation, or until their successors are elected or appointed, are as follows:

President:
Edwin S. Harris
801 11th Avenue South
St. Petersburg, FL 33701

Secretary:
Mary Kathryn Harris
801 11th Avenue South
St. Petersburg, FL 33701

Vice President:
James Benson Harris
801 11th Avenue South
St. Petersburg, FL 33701

Treasurer:
Salvacion Albon
801 11th Avenue South
St. Petersburg, FL 33701

The principal duties of the president shall be to preside at all meetings of the members of the board of directors and to have general supervision of the affairs of the Corporation.

The principal duties of the vice president shall be to discharge the duties of the president in the event of the president's absence or disability.

The principal duties of the secretary shall be to: i) countersign documents signed by the Corporation; ii) affix the seal of the Corporation thereto and to such other papers as shall be required or directed to be sealed; iii) keep a record of the proceedings of the board of directors; and iv) safely and systematically keep all books, papers, records and documents belonging to the Corporation, or in any way pertaining to the business thereof, except the books and records incidental to the duties of the treasurer.

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The principal duties of the treasurer shall be to: i) collect annual dues (as described in the bylaws); ii) keep an account of all money received and disbursed and of proper vouchers for money disbursed; and iii) render such accounts, statements, and inventories of money received and disbursed and of money and property on hand, and generally of all matters pertaining to this office, as shall be required by the board of directors.

The board of directors may provide for the appointment of such additional officers as it deems desirable for the best interest of the Corporation.

Whenever the board of directors may so order, any two or more offices, the duties of which do not conflict, may be held by one person.

The officers shall perform such additional or different duties as shall from time to time be imposed or required by the board of directors, or as may be prescribed from time to time by the bylaws.

ARTICLE 8. MEMBERSHIP REQUIREMENTS

The Corporation shall have such members as may be determined from time to time by the bylaws as adopted by the board of directors.

ARTICLE 9. INCORPORATOR

The name and address of the person signing these Articles of Incorporation is as follows:

Edwin S. Harris
801 11th Avenue SE
St. Petersburg, FL 33701

ARTICLE 10. BYLAWS

The initial bylaws shall be adopted by the board of directors. The power to alter, amend or repeal the bylaws or adopt new bylaws is vested in the board of directors, subject to repeal or change by action of the membership.

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ARTICLE 11. AMENDMENTS

This Corporation reserves the right to amend or repeal any provision contained in the Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation
February 24, 1998.

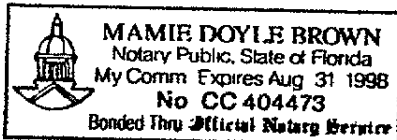

EDWIN S. HARRIS

STATE OF FLORIDA
COUNTY OF PINELLAS

The foregoing instrument was acknowledged before me this 24 day of Feb.,
1998, by Edwin S. Harris, who is: (☒) personally known to me; or () has produced FDL
as identification.

My commission expires:



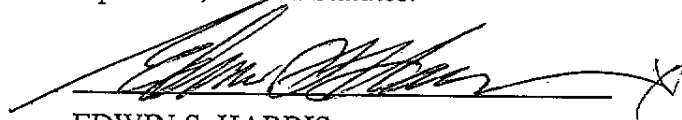


Notary Public - State of Florida

Articles of Incorporation
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ACCEPTANCE OF REGISTERED AGENT DESIGNATION
SET FORTH IN ARTICLES OF INCORPORATION

EDWIN S. HARRIS, being the person designated as registered agent in Article 5 above, and having the address set forth therein, is familiar with and accepts the obligations of the position of Registered Agent as set forth in Chapter 617, Florida Statutes.


EDWIN S. HARRIS

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA