

Hughes Hubbard & Reed LLP

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Miami, Florida 33131 4332  
Telephone 305 358 1666  
Facsimile 305 471 8-39

93 JUL 23 AM 11:07

July 22, 1996 TALLAHASSEE, FLORIDA

Via Federal Express

Secretary of State  
Division of Corporations  
Department of State  
409 East Gaines Street  
Tallahassee, Florida 32314

RE: Industrial Association of Florida, Inc.  
Article of Incorporation

Dear Sir or Madam:

Enclosed please find an original and one copy of the articles of incorporation for Industrial Association of Florida, Inc. together with our firm check in the amount of \$70.00 for filing of these articles.

Please stamp the enclosed copy and return it to us in the enclosed Federal Express Pak.

If there are any questions, please contact the undersigned. Thank you for your prompt attention to this matter.

Very truly yours,

*Tracy Hall*  
Tracy Hall  
Legal Assistant

TBH/sf  
990105-0204  
Enclosures  
cc: Paul J. Gomez

360 Madison Avenue  
New York, NY  
10017-1402  
212 486 6000

47, Avenue Georges Mandel  
75016 Paris, France  
33 (0) 1 44 05 80 00

1100 I Street, N.W.  
Washington, D.C.  
20004-1106  
202 408 4600

650 South Grand Avenue  
Los Angeles, CA  
90071-1447  
213 691 2800

*3H 7/25/96*

**ARTICLES OF INCORPORATION**  
**OF**  
**INDUSTRIAL ASSOCIATION OF FLORIDA, INC.**

FILED  
95 JUL 23 AM 11:07  
TALLAHASSEE, FLORIDA

The undersigned, acting as incorporators of a corporation pursuant to Chapter 617, Florida Statutes, adopt the following Articles of Incorporation for such corporation not for profit:

**ARTICLE I**

**Name:**

The name of the corporation is:

INDUSTRIAL ASSOCIATION OF FLORIDA, INC.

**ARTICLE II**

**Principal Place of Business and Mailing Address:**

The principal place of business and mailing address of the corporation shall be:

7100 NW 12th Street, Suite 109  
Miami, Florida 33126

**ARTICLE III**

**Purposes:**

The specific purposes of the corporation are to advise, educate and otherwise inform the public of the need for planned industrial growth in the State of Florida, and advise governmental bodies as to how that growth should occur.

**ARTICLE IV**

**Manner of Election of Directors:**

The Board of Directors shall be elected by a majority of the membership, said election to take place on the second Friday of each December of each year.

**ARTICLE V**  
**Initial Registered Agent and Address:**

The name and address of the initial registered agent is:

Paul J. Gomez  
7100 NW 12th Street, Suite 109  
Miami, Florida 33126

**ARTICLE VI**  
**Incorporators:**

The names and street addresses for the incorporators of these Articles of incorporation are:

NAME

ADDRESS

O. Ford Gibson

Two Alhambra Plaza  
Penthouse II  
Coral Gables, FL 33134

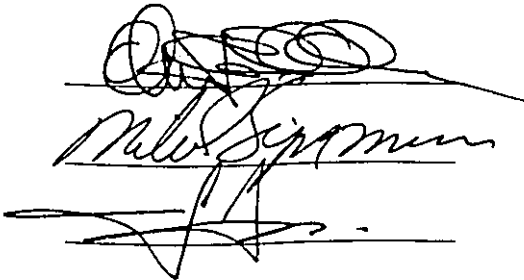
Michael Sigerman

5761 N.W. 37th Avenue  
Miami, FL 33142

Lorenzo Arce

10598 N.W. South River Drive  
Miami, FL 33178

The undersigned incorporators have executed these Articles of Incorporation this 15<sup>th</sup> day of July, 1996.



O. Ford Gibson

Michael Sigerman

Lorenzo E. Arce

**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of section 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered agent/registered office in the State of Florida:

1. The name of the corporation is:

INDUSTRIAL ASSOCIATION OF FLORIDA, INC.

2. The name and address of the registered agent and office are:

Paul J. Gomez  
7100 NW 12th Street, Suite 109  
Miami, Florida 33126

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in that capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.*

By: Paul J. Gomez

(signature)

July 15, 2006

(date)