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ARTICLES OF INCORPORATION

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FIPA REGION # 12, INC.

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FALLAND LEGE STATE
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The undersigned, acting as incorporator of a corporation pursuant to Chapter 617, Florida Statutes, adopts the following Articles of Incorporation:

ARTICLE I. NAME

The name of the Corporation shall be:

FIPA Region # 12, Inc.

ARTICLE II. PRINCIPAL PLACE OF BUSINESS AND MAILING ADDRESS

The principal place of business and mailing address of this Corporation shall be:

408 West University Avenue
The Seagle Building, Suite 108
Gainesville, Florida 32601

ARTICLE III. PURPOSES

The purposes for which this Corporation is organized are as follows:

(a) To form an association of physicians capable of responding to the requirements for patient care services of: (1) other health care providers (eg. hospitals and accountable health

partnerships), and (2) third party payors (eg. HMO's, insurance companies, employers and community health purchasing alliances).

(b) To accomplish and effect the foregoing with the overall purpose and objective of providing quality health care services in an accessible, more efficient and cost effective manner.

(c) To take such other actions as will improve the delivery of health care services.

(d) To engage in all actions permissible by law in the furtherance of the purposes set forth herein.

ARTICLE IV. INITIAL DIRECTORS AND MANNER OF ELECTION OF DIRECTORS

The names and addresses of the initial members of the Board of Directors of this Corporation are as follows:

Glenn E. Bryan, M.D.

5505 Sand Lake Drive

Melbourne, Florida 32935

Rogelio Gonzalez-Pena, M.D.

2215 Nebraska Avenue

Ft. Pierce, Florida 34950

Randall Bertolette, M.D.

3740 20th Street, Suite B

Vero Beach, Florida 32960

The manner in which the Directors are elected or appointed shall be set forth in the Bylaws of the Corporation.

ARTICLE V. LIMITATION OF CORPORATE POWERS

The corporate powers of this Corporation are as provided in Section 617.0302, Florida Statutes.

ARTICLE VI. INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and street address of the initial Registered Agent of this Corporation is as follows:

Fred F. Harris, Jr.
101 East College Avenue
Tallahassee, Florida 32301
904-222-6891

ARTICLE VII. INCORPORATOR

The name and street address of the Incorporator for these Articles of Incorporation is as follows:

Fred F. Harris, Jr.
101 East College Avenue
Tallahassee, Florida 32301
904-222-6891

ARTICLE VIII. MEMBERSHIP

The Corporation shall have a membership separate and distinct from the Board of Directors. The authorized number and qualifications of the members of the corporation, the manner of their admission, the different classes of membership, if any, the property, voting, and other rights and privileges of members shall be set forth in the Bylaws of the Corporation and such other documents as may be adopted by the Board of Directors. Notwithstanding anything to the contrary herein or in the Bylaws of this Corporation, membership in Florida Independent

Articles Of Incorporation Of FIPA Region # 12, Inc.

Physicians Association, Inc., a Florida not for profit corporation, shall at all times and in all situations be required for membership in this Corporation.

ARTICLE IX. BYLAWS

The power to make, alter, amend, repeal or adopt Bylaws of this Corporation shall be vested in and reserved to the Board of Directors of the Corporation, as provided for in the Bylaws of the Corporation.

ARTICLE X. AMENDMENT OF ARTICLES OF INCORPORATION

The power to alter, amend or repeal these Articles of Incorporation shall be vested in and reserved to the members of the Corporation entitled to vote, requiring an affirmative vote of at least 75% of said members.

Fred F. Harris,

Incorporator

I hereby accept my designation as Registered Agent and agree to serve as the Registered Agent of this Corporation. I hereby state that I am familiar with and accept the duties and responsibilities as Registered Agent for this Corporation.

Registered Agent

STATE OF FLORIDA

COUNTY OF

On this 22nd day of May, 1996, Fred F. Harris, Jr., designated above as the individual who shall serve as the Corporation's Incorporator and initial Registered Agent, who are personally known to me, or produced Florida drivers licenses as identification, personally appeared before me at the time of notarization, and, after being given the oath, acknowledged signing these Articles Of Incorporation.

ANITA JUNE VICKERS (Notary Public - Printed Or Typed Name)

Commission Expiration Date & Commission Number:

(SEAL)

ANITA JUNE VICKERS MY COMMISSION # CC 43266