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Limited Liability	
Limited Liability Domestication	Change of Registered Agent
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Limited Liability Domestication Other OTHER FILINGS Annual Report Fictitious Name	Change of Registered Agent Dissolution/Withdrawal Merger REGISTRATION/ QUALIFICATION
NonProfit Limited Liability Domestication Other OTHER FILINGS Annual Report Fictitious Name Name Reservation	Change of Registered Agent Dissolution/Withdrawal Merger REGISTRATION/ QUALIFICATION Foreign

ARTICLES OF INCORPORATION

OF

ASOCIACION DE GANADEROS DE CUBA, INC.

(Association of Cattlemon of Cuba, Inc.)

(A Florida Not for Profit Corporation)

Article I

NAME

The name of this Not for Profit Corporation shall be Asociacion de Canaderos de Cuba, Inc. (Association of Cattlemen of Cuba, Inc.)

Article II

PRINCIPAL OFFICE

The mailing address of the Association shall be 6141 S.W. 17th Street, Miami, Florida 33155.

Article III PURPOSE

The Association is a Not-for Profit Corporation, which is organized for the purpose of being the primary vehicle to educate and influence the international business community specially and the public generally, regarding the past history, present situation and future prospects of the Cuban cattle industry, as well as their ancillary equipment/service providers, marketers and distributors.

The Association is also organized for the purpose of engaging in any lawful act or activity, not for pecuniary profit, for which not-for-profit corporations may be organized, so far as is or may be permitted by the laws of the State of Florida and Section 501(c) (3) of the Internal Revenue Code of 1986, as amended (the "Code").

Article IV MEMBERSHIP

The Association shall have a membership comprised of those individuals and their heirs, corporations, partnerships, be they Cuban or foreign, which as of December 31, 1958 were cattlemen in Cuba.

Article V

INITIAL REGISTERED AGENT AND OFFICE

The name of the Associations's initial registered agent is: Rodrigo Rodriguez. The street address of the initial registered office of the Association is 6141 S.W. 17th Street, Miami, Florida 33155.

Articlo VI

BOARD OF DIRECTORS

The affairs of the Association shall be managed by a Board of Directors consisting of no less than three (3) directors. The number of directors may be increased or decreased from time to time in accordance with the Bylaws, but shall never be less than three (3). The manner of election of directors of the Association shall be regulated by the Bylaws. The names of the persons, who shall serve as the initial directors of the Association, are as follows:

Ricardo R. Sardiña, 9022 S.W. 123rd Court, Unit 0-310, Miami, Fl. 33186 Alberto Jorge, 5901 S.W. 86 Street, South Miami, Fl. 33143 Rodrigo Rodriguez, 6141 S.W. 17th St. Miami, Fl. 33155

Article VII INCORPORATION

The name and address of the incorporator (the "Incorporator"), who is the person signing these Articles of Incorporation (the "Articles") is Rodrigo Rodriguez, which is located at 6141 S.W. 17th Street, Miami, FL. 33155.

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Article VIII DISSOLUTION

Upon the dissolution or winding up of the Association, its assets remaining after payment or provision for payment of all debts and liabilities of the Association shall be distributed to a not-for-profit fund, foundation or corporation, which is organized and operated exclusively for charitable purposes and has established its tax-exempt status under Section 501 (c) (3) of the Code or the corresponding provision of any subsequent United States Internal Revenue tax law ("Future Code").

Article IX LIMITATION

No part of the net earnings of the association shall inure to the benefit of, or be distributable to, its directors, officers, members or other private persons, except that the Association shall be authorized and empowered to (a) pay reasonable compensation for services rendered or costs incurred, and (b) to make payments and distributions in furtherance of any of its purposes. No substantial part of the activities of the Association shall consist or carrying on of propaganda or otherwise attempting to influence legislation (except as otherwise provided in Subsection (h) of Section 501 of the Code). The Association shall not participate or intervene in any political campaign on behalf of any candidate for public office including, without limitations, the publising or distributing of any written statements.

Notwithstanding any other provision of the Articles, the Association shall not carry on any activities not permitted to be carried on (i) by a corporation exempt from federal income tax under Section 501 (c) (3) of the Code (or the analogous provision of any Future Code); or (ii) by a corporation, contributions to which are deductible under Section 170(c) (2) of the Code (or the analogous provision of any Future Code).

IN WITNESS WHEREOF, the Incorporator has executed the Articles on this 24 day of May, 1995.

Rodrigo Ródriguez Incorporator

CERTIFICATE DESIGNATING THE INITIAL REGISTERED AGENT AND ADDRESS

The Asociacion de Ganaderos de Cuba, Inc. (Association of Cattle-mon of Cuba, Inc.), desiring to organize as a Not-Foregrofft corporation under the laws of the State of Florida, as Rodrigo Rodriguez, who is located at 6141 S.W. 17th Street, Miami, Florida 33155, as its registered agent to accept service of process within the State of Florida.

ACKNOWLEDGEMENT

Having been named to accept service of process for Asociacion de Ganaderos de Cuba, Inc. (Association of Cattlemen of Cuba, Inc.), at the registered address designated in this certificate, I hereby agree to act in this capacity and comply with the proper and complete performance of all my duties and obligations, under the provision of Section 607.0505 of the Florida Statutes (1991).

EXECUTED on this 24th day of May, 1995.

Rodrigo Rodriguez Registered Agent