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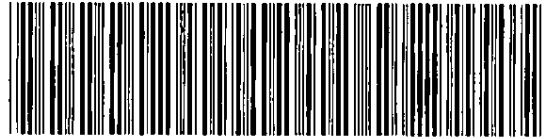
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TALLAHASSEE, FLORIDA

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**ARTICLES OF INCORPORATION**  
**OF**  
**CALHOUN LIBERTY HOSPITAL FOUNDATION, INC.**  
**A Florida Non-Profit Corporation**

The undersigned, who are each residents of the State of Florida and citizens of the United States of America, desiring to form a Florida Non-Profit Corporation under the Non-Profit Corporation Law of the State of Florida, do hereby certify that:

1. The name of the corporation shall be CALHOUN LIBERTY HOSPITAL FOUNDATION, INC, a Florida Non-Profit Corporation.
2. The principal office for the corporation shall be located at 20370 N.E. Burns Avenue, Blountstown, Calhoun County, Florida 32424.
3. Such corporation is organized exclusively for charitable, educational and scientific purposes, including for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code or the corresponding section of any future federal tax code.
4. The corporation shall be managed by three (3) or more directors to be selected on an annual basis by a majority of the Board of Directors for the Calhoun Liberty Hospital, Inc. for one (1) year terms. At the initial organizational meeting of the directors each year, the directors shall designate a Chairman and a Vice-Chairman to serve for that year. If a director shall be unable or unwilling to so serve during any given year, the Board of Directors for the Calhoun Liberty Hospital, Inc. shall select a replacement director to serve for the balance of that term. Any director for this corporation shall be a resident of Calhoun or Liberty County, Florida.
5. The names and addresses of the initial Board of Directors for the Calhoun Liberty Hospital Foundation, Inc., shall be as follows:
  - a. MARK S. PLUMMER – 16059 Lakeside Lane, Bristol, FL 32321
  - b. HARRELL T. REVELL – 17444 NE CR 379A, Bristol FL 32321

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JULIA S. STELLINGSMA

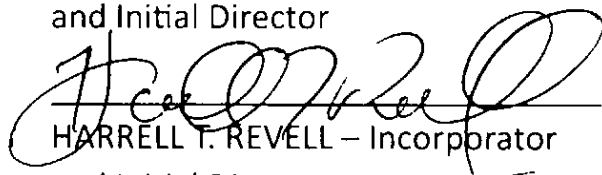
- c. EMILY M. BROWN – 20370 NE Burns Ave., Blountstown, FL 32424
6. A majority of the directors shall constitute a quorum for any meeting, a majority vote of the directors at a meeting and constituting a quorum shall conduct the business of the board, and the board shall meet at least quarterly during the fiscal year of the foundation.
7. The name and address of the initial registered agent for the corporation are EMILY M. BROWN, 20370 NE Burns Ave., Blountstown, FL 32424.
8. The names and addresses of the incorporators for the corporation are as follows:
- a. MARK S. PLUMMER – 16059 Lakeside Lane, Bristol, FL 32321
- b. HARRELL T. REVELL – 17444 NE CR 379A, Bristol, FL 32321
- c. EMILY M. BROWN – 20370 NE Burns Ave., Blountstown, FL 32424
9. No part of the net earnings of the corporation shall inure to the benefit of or be distributed to its members, trustees, officers or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article 3 hereof. No substantial part of the activities of the corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the corporation shall not participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any other provision of these Articles of Incorporation, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future tax code, or (b) by a corporation contributions to which are deductible under Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code.
10. Notwithstanding any other provision in these Articles, this corporation shall not, except in an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes of this corporation.

11. It is the intent of the incorporators and initial directors of this corporation to immediately apply for 501(c)(3) status with the Internal Revenue Service for this corporation.
12. Upon dissolution of this corporation, assets shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not so disposed of shall be disposed of by a Court of competent jurisdiction of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organization or organizations as said Court shall determine, which are organized and operated exclusively for such purposes.
13. These Articles of Incorporation shall be effective immediately upon the filing of the same with the Florida Division of Corporations.

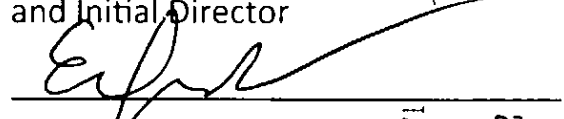
DATED this 26th day of August, 2024.



MARK S. PLUMMER – Incorporator  
and Initial Director



HARRELL T. REVELL – Incorporator  
and Initial Director



EMILY M. BROWN – Incorporator and  
Initial Director

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**ACCEPTANCE BY RESIDENT AGENT**

I, EMILY M. BROWN, do hereby accept the designation of resident agent for this corporation and will perform all lawful functions of the resident agent for this corporation. I further certify that my physical and post office address is 20370 NE Burns Avenue, Blountstown, FL 32424.



EMILY M. BROWN – Resident Agent

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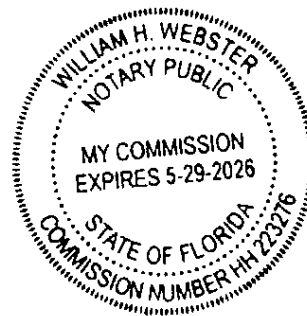
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

STATE OF FLORIDA  
COUNTY OF CALHOUN

Before me this day personally appeared MARK S. PLUMMER, HARRELL T. REVELL and EMILY M. BROWN, in physical presence and who are each personally known to me, and who each acknowledged before me that they did execute the foregoing instrument for the purposes therein expressed.

WITNESS my hand and official seal, this 26<sup>th</sup> day of August, 2024.

William H. Webster  
NOTARY PUBLIC



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