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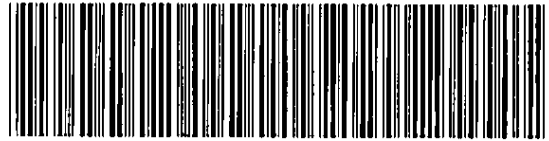
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**ARTICLES OF INCORPORATION OF CURTISS CLARK-CURTISS CHARITABLE
FOUNDATION, INC.**

The undersigned, a natural person, for the purpose of organizing a corporation not for profit and without authority to issue capital stock under the provisions and subject to the requirements of the laws of the State of Florida does hereby provide that:

ARTICLE I. NAME.

The name of this corporation shall be the Curtiss Clark-Curtiss Charitable Foundation, Inc. (hereinafter, the "Corporation").

ARTICLE II. NON-STOCK CORPORATION.

The Corporation is a non-profit corporation and shall not have or issue shares of stock.

ARTICLE III. MEMBERS.

The Corporation shall have one (1) class of members (the "Members"), whose rights, powers, and duties shall be as specified herein and in the Corporation's bylaws (the "Bylaws").

ARTICLE IV. REGISTERED AGENT.

The name and address of the Registered Agent is as follows:

Harrison Estate Law, P.A.
7015 SW 24th Avenue
Gainesville, FL 32607

ARTICLE V. PURPOSES.

The Corporation shall be organized and operated exclusively for charitable, educational, and scientific purposes, as described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code"). The Corporation shall be permitted to conduct its activities anywhere in the world and shall be authorized to accomplish such charitable purposes directly, or to provide financial assistance in the form of grants, loans, or otherwise to any organization or organizations located anywhere in the world which are dedicated to religious, charitable, scientific, or educational purposes within the meaning of Section 501(c)(3) of the Code. In particular, the purposes to be pursued are primarily to support educational endeavors and secondarily to support scientific endeavors by providing funding to tax exempt organizations that provide education or support education or the advancement of science. Subject to the requirements of the first sentence of this Article, the activities that the Corporation shall be permitted to conduct include, but are not limited to, the following:

- To make grants to establish endowed professorships in the names of Roy Curtiss and/or Josephine Clark-Curtiss at the following institutions in the following non-binding order of preference: (1) Saint Mary's College, (2) Cornell University, (3) The University of Chicago, (4) Arizona State University, (5) Washington University in Saint Louis, (6) University of Florida, (7) University of Alabama at Birmingham, (8) University of Tennessee at

Knoxville. The professorships must support scholars engaged in biological and biomedical research and could be for assistant professorships to aid in recruiting outstanding new faculty or full professorships to recognize outstanding established investigators.

- Should funds not be sufficient to support the establishment of endowed professorships, funds may be used to establish scholarships to support graduate and postgraduate training in the biological and biomedical sciences at the above institutions;
- Periodic modest contributions may be made to support other educational institutions. In non-binding order of priority these are: (1) New City School. (2) Whitfield School. (3) John Burroughs School. (4) Choate Rosemary Hall. (5) Nerinx High School. (6) Rollins College;
- Periodic modest contributions may also be made to support the education of minorities including African Americans, Hispanics, and Native Americans, including but not limited to organizations such as the American Indian College Fund and United Negro College Fund;
- Periodic modest contributions may also be made in the support of scientific activities and organizations, including but not limited to the Carter Center, the Danforth Plant Science Center, the National Academies of Science, and the American Association for the Advancement of Science;
- To sponsor, convene, arrange and/or host conferences or symposia to bring together thought leaders to discuss and study important subjects related to education, with the aim of advancing the goals of efficiency and equity in education;
- To engage in fundraising programs related to the above goals;
- To engage in other activities in pursuance of the foregoing.

The Corporation may do each and everything necessary and proper for the furtherance or accomplishment of any of the purposes enumerated in this Articles of Incorporation or any amendment thereof, and may carry out any lawful pursuit necessary or incidental to the accomplishment of such purposes of the Corporation, alone or in association with other corporations, firms, or individuals. Notwithstanding any other provisions of this Articles of Incorporation to the contrary, the Corporation shall neither have nor exercise any power, nor shall it engage directly or indirectly in any activity that would invalidate its status as: (i) a corporation that is exempt from federal income taxation as an organization described in Section 501(c)(3) of the Code; or (ii) an organization to which contributions are deductible under Section 170(c) of the Code.

The purposes and powers enumerated herein shall in no way be construed as a limitation of the powers granted to corporations by the laws of the State of Florida, except to the extent that the use of such powers would conflict with the limitations set forth in Section 501(c)(3) of the Code and the regulations promulgated thereunder. The Corporation shall have the authority to exercise all of the powers conferred upon corporations organized not-for-profit and without authority to issue capital stock under the provisions of the Law of the State of Florida, provided that the exercise of any such powers shall be in furtherance of any one or more of the aforesaid exempt purposes of the Corporation.

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its directors, officers, members, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services actually rendered and to reimburse reasonable expenses actually incurred on behalf of the Corporation. No part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the Corporation shall not participate or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office.

Notwithstanding any other provisions of this Articles of Incorporation, the Corporation shall be prohibited from: (i) engaging in any act of self-dealing, as defined in Section 4941(d) of the Code; (ii) retaining any part of its income for any taxable year which would subject the Corporation to tax under Section 4942 of the Code; (iii) retaining any excess business holdings, as defined in Section 4943(c) of the Code, for a period of time that would cause the Corporation to be taxable under Section 4943(a) of the Code; (iv) making investments in such manner as to subject the Corporation to tax under Section 4944 of the Code; and (v) making any taxable expenditures, as defined in Section 4945(d) of the Code.

ARTICLE VI. MANAGEMENT; LIABILITY.

The Corporation shall be managed by a Board of Directors, who are elected or appointed as specified in the Bylaws, and whose rights, powers, and duties shall be as specified in the Bylaws. The personal liability of a director or officer is hereby limited to the fullest extent permitted under the law of the State of Florida.

ARTICLE VII. DISSOLUTION.

Corporation may be dissolved at any time by the affirmative vote of all of the Members of the Corporation. If the Corporation shall be dissolved, the assets of the Corporation, reduced by the amount of any liabilities owed by the Corporation, shall be paid to one or more corporations, funds, foundations, or organizations selected by the members of the Board of Directors of the Corporation, provided that all such corporations, funds, foundations, and organizations shall, at such time, be described within Section 501(c)(3) of the Code, as amended from time to time, or any similar succeeding law.

ARTICLE VIII. AMENDMENT.

This Articles of Incorporation may be amended by the affirmative vote of all of the Members of the Corporation. No such amendment, alteration, or repeal of the Articles of Incorporation shall be effected that would result in the denial of tax-exempt status to the Corporation under Section 501(c)(3) of the Code.

ARTICLE IX. AMENDMENT OF BYLAWS.

The Bylaws of the Corporation may be amended by an affirmative of all the Members of the Corporation. No such amendment, alteration, or repeal of the Bylaws shall be effected that would result in the denial of tax-exempt status to the Corporation under

Section 501(c)(3) of the Code.

ARTICLE X. SEPARATE FUNDS.

Notwithstanding anything herein to the contrary, any and all funds received by the Corporation (i) from an irrevocable trust to which a member, director or officer has made a completed gift for federal gift tax purposes, or (ii) as the result of a member, director or officer having made a disclaimer of an interest or of property in favor of the Corporation (each such member, director or officer referred to herein as a "Disqualified Grantor") and any income earned therefrom, shall be held in a separate fund with respect to each such Disqualified Grantor for so long as the Disqualified Grantor is alive (the "Separate Fund"). The Separate Fund shall be administered, managed, and distributed by a Separate Fund Committee consisting of one (1) or more directors other than the Disqualified Grantor, who shall be selected by a vote of a majority of the directors then in office other than the Disqualified Grantor. The Disqualified Grantor shall have no right or power to vote or otherwise participate in any decisions relating to: (i) the composition of the Separate Fund Committee; (ii) the administration and management of the Separate Fund, other than the management and investment of the Separate Fund as provided in Article XI hereof; or (iii) the use or distribution of any of the principal or income of the Separate Fund, including but not limited to any decisions relating to whether to make a distribution from the Separate Fund and the timing, amount, recipient(s), and terms and conditions of any such distribution.

ARTICLE XI. INVESTMENT OF SEPARATE FUNDS.

The assets of the Separate Funds, if any, may be commingled for investment with other assets of the Corporation, provided that all income, gains, expenses, and losses attributable to such assets of the Separate Funds shall be properly allocated to each Separate Fund and accounted for separately. A Disqualified Grantor, in his capacity as a director and/or officer of the Corporation, shall have the right to vote and otherwise participate in decisions relating to the investment of a Separate Fund as to which he or she is a Disqualified Grantor; provided, however, that the Disqualified Grantor shall have no right or power to vote for or against the liquidation of the assets of such a Separate Fund if such liquidation is necessary to provide funds for a distribution from the Separate Fund.

ARTICLE XII. PRINCIPAL PLACE OF BUSINESS.

The principal place of business and mailing address of the Corporation shall be:

2312 NW 23rd Terrace
Gainesville, FL 32605

ARTICLE XIII. EFFECTIVE DATE.

This Articles of Incorporation shall become effective upon filing with the Florida Secretary of State.

The Incorporator submits this document and affirms that the facts stated herein are true. The Incorporator is aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

THE SOLE INCORPORATOR:

Roy Curtiss III

ROY CURTISS, III
2312 NW 23rd Terrace
Gainesville, FL 32605

Dated 06 / 21 / 2024.

ACCEPTANCE BY REGISTERED AGENT. Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

McCabe Harrison

McCabe G. Harrison, President, for Harrison Estate Law, P.A.

Dated 06 / 24 / 2024.

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