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FLORIDA PROFIT/NON PROFIT CORPORATION Florida Republican Mayors Public Policy Association, Inc.

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ARTICLES OF INCORPORATION OF FLORIDA REPUBLICAN MAYORS PUBLIC POLICY ASSOCIATION, INC.

In accordance with section 617.0202 of the Florida Statutes, Section 527 of the of the Internal Revenue Code of 1986, as amended (the "Code") and Section 501(c)(4) of the Code, the articles of incorporation ("Articles of Incorporation") of FLORIDA REPUBLICAN MAYORS PUBLIC POLICY ASSOCIATION, INC., a Florida not for profit corporation (the "Corporation"), read as follows:

ARTICLE I. NAME

The name of the Corporation is: FLORIDA REPUBLICAN MAYORS PUBLIC POLICY ASSOCIATION, INC.

ARTICLE II. ADDRESS

The street address of the initial principal office and the mailing address of the Corporation are:

610 S. Boulevard, Tampa, Florida 33606

ARTICLE III. PURPOSE

The Corporation's purpose is to engage in exempt function activity as described in Section 527 of the Code, specifically, the Corporation is organized and shall be operated exclusively for the promotion of social welfare within the meaning of Section 501(c)(4) of the Code, by, among other things, developing and promoting policies aimed at optimizing service delivery to the community by Republican mayors and fostering a conducive environment for society's economic growth through best practices that ensure effective service provision, lower taxes, and the removal of unnecessary regulations, thus supporting a balanced development that benefits the community economically and socially.

The Corporation may engage in other activities designed or intended to accomplish such purposes. To these ends, the Corporation may do and engage in any and all lawful activities that may be incidental or reasonably necessary to any of these purposes, and it shall have and may exercise all other power and authority now or hereafter conferred upon corporations not for profit in the State of Florida, and all those powers as are provided in section 617.0302, Florida Statutes, as amended, subject however to the requirements of Section 527 of the Code and Section 501(c)(4) of the Code, and to the other limitations provided in these Articles of Incorporation.

ARTICLE IV. DIRECTORS

The number, qualifications and method of election of the directors of the Corporation shall be as stated in the bylaws of the Corporation. The initial directors of the Corporation and their titles are:

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Esteban Bovo, Board of Directors Chairman 501 Palm Ave., Hialeah, FL 33010

Helen Aguirre Ferré, Board of Directors Vice Chairman and Executive Director 420 E. Jefferson St., Tallahassee, FL 32301

> Juan C. Flores, Board of Directors Secretary 2000 K St. NW, Washington DC 20006

Mark Gomez, Board of Directors Secretary 7236 W. 4th Avenue, Hialeah, FL 33014

ARTICLE V. INITIAL REGISTERED OFFICE AND AGENT

The Corporation designates 610 S. Boulevard, Tampa, Florida 33606 as the street address of the initial registered office of the Corporation and names Nancy Watkins as the Corporation's initial registered agent at that address to accept service of process within this state.

ARTICLE VI. INCORPORATOR

The name and street address of the incorporator (the "Incorporator") are:

Benjamin J. Gibson 215 South Monroe Street, Ste. 804, Tallahassee, FL 32301

ARTICLE VII. DISSOLUTION

Upon the dissolution or winding up of the Corporation, the assets remaining after payment (or provision of payment) of the Corporation's debts and liabilities shall be distributed to another Section 527 of the Code organization, or a nonprofit fund, foundation or corporation that is organized exclusively for either charitable or social welfare purposes, having established its tax exempt status under either Section 501(c)(3) or 501(c)(4) of the Code, or corresponding section of any future federal tax code.

ARTICLE VIII. EFFECTIVE DATE

The effective date of the Articles of Incorporation shall be March 19, 2024.

[Signature page follows]

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The Articles of Incorporation of the Corporation have been executed by the Incorporator on March 19, 2024.

The Incorporator:

Benjamin J. Gibson

TO: +18506176381

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REGISTERED AGENT AND REGISTERED OFFICE CERTIFICATE

Having been named as registered agent to accept service of process for the above stated Corporation at the place designated in the Articles of Incorporation of the Corporation above, I am familiar with and accept the appointment as registered agent and agree to act in this capacity as of March 19, 2024.

The Registered Agent:

Nancy Watkin