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Holland & Knight, LLP

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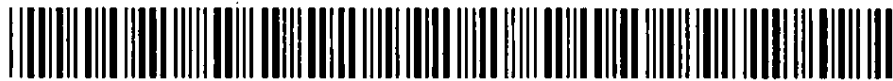
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**ARTICLES OF INCORPORATION
OF
LATAM FAMILY OFFICE SOCIETY, INC.**

The undersigned, acting as the Incorporator of LATAM FAMILY OFFICE SOCIETY, INC., under Chapter 617 of the Florida Statutes, submits the following Articles of Incorporation.

ARTICLE I. NAME

The name of the corporation is LATAM FAMILY OFFICE SOCIETY, INC. (the "Society").

ARTICLE II. PRINCIPAL AND MAILING ADDRESS

The principal office and place of business shall be at a location in Florida established and ordered by the board of directors. The business of this Society shall be carried on at this principal office in Florida, and at such other places as may from time to time be authorized by the board of directors. The initial principal and mailing address of the Society is:

7865 S Highway A1A
Melbourne Beach, FL 32951

ARTICLE III. PURPOSES AND LIMITATIONS

The Society is organized exclusively for trade association or business league purposes within the meaning of Section 501(c)(6) of the Internal Revenue Code of 1986, as amended or the corresponding section of any future federal tax code (the "Code"). The Society's purposes shall include, but not be limited to, promoting the common business interests and improving the business conditions of family offices in Latin America, and shall not include the performance of particular services for individual businesses within the family office industry. To enable the Society to carry out such purposes, it shall have the power to do any and all lawful acts and to engage in any and all lawful activities, directly or indirectly, alone or in conjunction with others, which may be necessary, proper or suitable for the attainment of any and all lawful purposes for which the Society is organized under the Florida Not for Profit Corporation Act and which are within the meaning of Section 501(c)(6) of the Code.

ARTICLE IV. DIRECTORS

4.1 Number. The affairs of the Society shall be managed by a board of directors consisting initially of four (4) directors. The number of directors may be increased or diminished from time to time in accordance with the provisions of the Bylaws of the Society, but shall never be less than three (3).

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4.2 Election. The directors of the Society shall be elected in the manner as provided in the Bylaws.

4.3 Initial Directors. The names of the initial board of directors of the Corporation are:

Balki Aydin
Lourdes Castillo
Laura DiBella
Rosemary Sagar

4.4 Removal; Vacancies. The removal of directors from office and filling of the vacancies shall be determined by the Bylaws.

ARTICLE V. REGISTERED OFFICE AND AGENT

The street address of the initial registered agent of the Corporation is 115 N Calhoun Street, Suite 4, Tallahassee, FL 32301. The name of the initial registered agent of the Corporation at that address, who is authorized to receive service of process is Cogency Global Inc.

The registered office and registered agent may be changed by the board of directors from time to time as provided by the Florida Not for Profit Corporation Act.

ARTICLE VI. BYLAWS

The board of directors of the Society shall make and adopt Bylaws for the Society (the "Bylaws"), and said board and its successors in office shall have power to alter, amend, and rescind such Bylaws or to adopt new Bylaws.

ARTICLE VII. DIRECTORS' AND OFFICERS' COMPENSATION AND INDEMNIFICATION

7.1 Compensation. A director of the Society shall not receive compensation, directly or indirectly, for his or her services as director. An officer of the Society shall not receive compensation, directly or indirectly, for his or her services as an officer, unless he or she is employed by the board of directors as a member of the administrative staff of the Society. These prohibitions shall not preclude reimbursement of a director, officer, or duly appointed committee member for expenses or advances made for the Society that are reasonable in character and amount and approved for payment in the manner provided by the Bylaws.

7.2 Indemnification. Every director and every officer of the Society shall be indemnified by the Society against all expenses and liabilities, including counsel fees, reasonably incurred by or imposed in connection with any proceeding or any settlement of any proceeding to which he or she may be a party or in which he or she may become involved by reason of being or having been a director or officer of the Society whether or not he or she is a director or officer at the

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time such expenses are incurred, except when the director or officer is adjudged guilty of willful misfeasance or malfeasance in the performance of his or her duties; provided that in the event of a settlement before entry of judgment, the indemnification shall apply only when the board of directors approves such settlement and reimbursement as being for the best interest of the Society. The foregoing right of indemnification shall be in addition to and not exclusive of all other rights to which such director or officer may be entitled. Appropriate liability insurance may be provided for every officer, director and agent of the Society in amounts determined from time to time by the board of directors.

ARTICLE VIII. TERM; DISSOLUTION

The Society shall have perpetual existence. Upon the dissolution or winding up of the Society, its assets remaining after payment of (or provisions for payment of) all debts and liabilities of the Society shall be distributed to a nonprofit fund, Society, or corporation that is organized and operated exclusively for public or charitable purposes and that has established its tax-exempt status under Code Sec. 501(c)(3) as the board of directors shall determine. Any such assets not so disposed of shall be disposed of by any proper court having jurisdiction over the matter, exclusively for such purposes or to such organizations, as said court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE IX. PROHIBITED TRANSACTIONS

No part of the net earnings of the Society shall inure to the benefit of, or be distributable to its directors, trustees, officers or other private persons, except that the Society shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof.

Notwithstanding any other provisions of these Articles, the Society shall not carry on any other activities not permitted to be carried on by a corporation exempt from federal income tax under Section 501(a) of the Code by reason of description in Section 501(c)(6) of the Code.

ARTICLE X. INCORPORATOR

The name and address of the Incorporator is Lourdes Castillo, 7865 S Highway A1A Melbourne Beach, FL 32951.

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IN WITNESS WHEREOF, the incorporator has hereunto set her hands and seals this
3rd day of November, 2023.



Lourdes Castillo, Incorporator

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ALLIANCE

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ACCEPTANCE OF REGISTERED AGENT DESIGNATED
IN ARTICLES OF INCORPORATION

That LATAM FAMILY OFFICE SOCIETY, INC. desiring to organize under the laws of the State of Florida, has named Cogency Global Inc. as its agent to accept service of process within this state.

ACKNOWLEDGMENT:

Having been named to accept service of process for the above-referenced Corporation at is 115 N Calhoun Street, Suite 4, Tallahassee, FL 32301, the undersigned hereby agrees to act in this capacity, agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties of a registered agent, and accepts the duties and obligations of Section 617.0503, Florida Statutes.

Dated this 3rd day of November, 2023.

Cogency Global Inc.

By: Eric Hood
Name: Eric Hood
Title: Authorized Person