Electronic Articles of Incorporation For

N23000003257 FILED March 17, 2023 Sec. Of State dlokeefe

EMERALD COAST ROWING INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

EMERALD COAST ROWING INC.

Article II

The principal place of business address:

1654 SAINT LAWRENCE DRIVE NICEVILLE, FL. 32578

The mailing address of the corporation is:

1654 SAINT LAWRENCE DRIVE NICEVILLE, FL. 32578

Article III

The specific purpose for which this corporation is organized is:

TO PROMOTE THE SPORT OF ROWING AS A CONDUIT TO PERSONAL AND COMMUNITY GROWTH THROUGH TEAMWORK, DISCIPLINE AND PHYSICAL FITNESS.

Article IV

The manner in which directors are elected or appointed is:

AT ANNUAL MEETING

Article V

The name and Florida street address of the registered agent is:

JUAN C ZARATE 1654 SAINT LAWRENCE DRIVE NICEVILLE, FL. 32578

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: JUAN ZARATE

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Article VI

The name and address of the incorporator is:

JUAN CARLOS ZARATE 1654 SAINT LAWRENCE DRIVE

NICEVILLE, FL 32578

Electronic Signature of Incorporator: JUAN ZARATE

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P JUAN C ZARATE 1654 SAINT LAWRENCE DRIVE NICEVILLE, FL. 32578

Title: VP GERARDO O BURGOS 1393 PEARL S BUCK CT. NICEVILLE, FL. 32578

Title: SEC ROBIN C REMARK-ZARATE 1654 SAINT LAWRENCE DRIVE NICEVILLE, FL. 32578

Article VIII

The effective date for this corporation shall be:

03/17/2023