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From: *Yvonne Mendez Parales*  
Account Name : WHITEBIRD JOHN  
Account Number : I20210000078  
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**FLORIDA PROFIT/NON PROFIT CORPORATION**  
**Friends of Israel Dressage, Inc.**

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T. SCOTT  
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December 9, 2021

FLORIDA DEPARTMENT OF STATE  
Division of Corporations

WHITEBIRD INC

SUBJECT: FRIENDS OF ISRAEL DRESSAGE, INC.  
REF: W21000156693

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refile the complete document, including the electronic filing cover sheet.

You must list at least one incorporator with a complete business street address.

If your business entity does not intend to transact business until January 1st of the upcoming calendar year, you may wish to revise your document to include an effective date of January 1st. If you do not list an effective date of January 1st, your business entity will become effective this calendar year and it will be required to file an annual report and pay the required annual report fee for the upcoming calendar year this coming January, which is merely weeks away. By listing an effective date of January 1st, the entity's existence will not begin until January 1st of the upcoming year and will, therefore, postpone the entity's requirement to file an annual report and pay the required annual report filing fee until the following calendar year.

If you have any further questions concerning your document, please call (850) 245-6052.

Tyrone Scott  
Regulatory Specialist II  
New Filings Section

FAX Aud. #: E21000439728  
Letter Number: 921A00029665

**ARTICLES OF INCORPORATION  
OF  
FRIENDS OF ISRAEL DRESSAGE, INC.  
(a corporation not for profit)**

FRIENDS OF ISRAEL DRESSAGE, INC. (the "Corporation") hereby submits these Articles of Incorporation to the Florida Secretary of State.

**ARTICLE I  
Name**

The name of the Corporation is FRIENDS OF ISRAEL DRESSAGE, INC.

**ARTICLE II  
Purpose**

(a) To conduct a qualified amateur sports organization as defined in Section 501(j)(2) of the Internal Revenue Code of 1986, as amended (the "Code").

(b) To be operated exclusively to foster international amateur sports competition in the field of dressage in compliance with Section 501(c)(3) of the Code.

(c) To provide support to organizations that seek to advance Israeli athletes in the sport of dressage on an international level that conduct the following activities, among others:

- (i) Support and develop amateur athletes for international competition in the sport of dressage.
- (ii) Assist in the preparation of athletes for competition in the Olympic games.
- (iii) Identify athletes who have achieved a level of achievement and have the talent to compete at the Olympic level in dressage and provide support to such athletes.
- (iv) Assist and support intensive education, coaching and training activities designed to enhance the skill of athletes to compete at the highest level in dressage.
- (v) Provide Israeli athletes the opportunity to compete at the highest level of equestrian sports and garner positive international media attention.
- (vi) Provide financial assistance for support staff and travel expenses for dressage events.
- (vii) Advance equine sports, education and industry within Israel.
- (viii) Assist in the creation of an international Israeli equestrian team in dressage.

(d) To receive any real property, tangible or intangible personal property, including money by gift, grant, devise or bequest from any individual, foundation or corporation or other entity, either public or private, or government instrumentality for purposes set forth above.

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All of the purposes and powers of the corporation are subject to the express conditions and limitations that:

(i) no part of the assets or earnings of the corporation shall inure to the benefit of any of its directors, officers or other private individuals; provided, the corporation shall not be precluded from paying reasonable compensation for services rendered to or for the corporation or for making payments or distributions in furtherance of its purposes;

(ii) no substantial part of the activities of the corporation shall consist of carrying on propaganda or otherwise attempting to influence legislation. The corporation shall not participate or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any political party or candidate for public office and the corporation shall not engage in any subversive activity;

(iii) the corporation shall not engage in any acts or activities which are not in furtherance of its purposes; and

(iv) financial support shall not be furnished directly to individuals, but only organizations that conduct activities consistent with the purposes of the corporation and are qualified under Section 501(j)(2) and Section 501(c) of the Code.

The corporation is organized to serve public interests. Accordingly, it shall not be operated for the benefit of private interests.

### ARTICLE III Powers

In furtherance of the purposes for which it is organized, the Corporation shall have the following powers:

(a) To promote, encourage and foster international amateur sports competition in the sport of dressage as defined within Section 501(c)(3) of the Code and the rules and regulations promulgated thereunder;

(b) To accept, hold, invest, reinvest and expend, for the furtherance of any of the Corporation's purposes, any gifts, legacies, bequests, devises, contributions, grants or conveyances of funds and property of any sort or nature, including the right to be or act as the beneficiary of any trust;

(c) To make gifts, donations, contributions, loans, grants of all or any part of the Corporation's income, assets and property for the furtherance of any of the Corporation's purposes;

(d) To acquire, hold, own, vote, sell, give, assign, donate, transfer, pledge or otherwise dispose of the capital stock of any other corporation;

(e) To purchase, lease, acquire, hold, invest, reinvest, use, mortgage, pledge, exchange, sell, assign, transfer, convey and otherwise to use and dispose of both real and personal property, tangible and intangible;

(f) To borrow money and issue notes and evidence of indebtedness therefore;

(g) To enter into, make and perform contracts with and guarantee the obligations and performance of any individual, firm, partnership, association, corporation or other entity;

(h) To perform any act permitted under the Act and the other laws of the State of Florida, either alone, as a partner, or in association with any individual, firm, partnership, association, corporation or other entity;

(i) To indemnify any present or former director, officer, employee or agent of the Corporation or any person who may have served or serves at the Corporation's request as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, all pursuant to the law or the Bylaws of the Corporation;

(j) To purchase and maintain insurance on behalf of any person who is or was a director, officer, employee or agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust or other enterprise against any liability asserted against the individual and incurred by the individual in his or her capacity as a director, officer, employee or agent of the Corporation or in serving as such for another enterprise at the Corporation's request regardless of the Corporation's power to indemnify the individual; and

(k) To do any and all lawful acts and things which may be necessary, convenient, suitable or proper for the furtherance or accomplishment of the purposes of the Corporation.

Subject to any limitations or restrictions imposed by law or by these Articles, or any amendments thereto, the Corporation shall have all of the general rights, privileges and powers conferred upon nonprofit corporations by the act and the other laws of the State of Florida.

#### **ARTICLE IV** **Limitations**

Notwithstanding any other provision of these Articles of Incorporation, the Corporation shall not carry on any other activities not permitted to be carried on by an organization (a) exempt from federal income tax under Section 501(c)(3) of the Code; (b) subject to the provisions of Section 509(a)(3) of the Code; (c) contributions to which are deductible for income tax purposes under Section 170(c)(2) of the Code; (d) bequests to which are deductible for federal estate tax purposes under Section 2055(a)(2) of the Code; and (e) gifts where are deductible for federal gift

tax purposes under Section 2522(a)(2) of the Code. These Articles shall be construed accordingly and all powers and activities hereunder shall be limited accordingly.

**ARTICLE V**  
**Term**

The period of existence of the Corporation shall be perpetual.

**ARTICLE VI**  
**Membership**

The Corporation shall have no members.

**ARTICLE VII**  
**Board of Directors**

The affairs of the Corporation shall be managed by a Board of Directors, which shall consist of such number of directors as shall be fixed by the Bylaws, but in no event less than three (3). The manner of selection, classification, qualification, removal, terms of office and all other provisions relating to directors shall be as provided in the Bylaws.

**ARTICLE VIII**  
**Bylaws**

The Board of Directors of the Corporation may provide such Bylaws for the conduct of its business and the carrying out of its purposes as they may deem necessary from time to time.

**ARTICLE IX**  
**Amendments**

These Articles of Incorporation may be amended only upon the vote of two-thirds (2/3) of the entire number of members of the Board of Directors of the Corporation.

**ARTICLE X**  
**Private Foundation Limitations**

Notwithstanding anything to the contrary contained in these Articles, for any period in which the Corporation is a private foundation described in Section 509(a) of the Code:

(a) The Corporation shall distribute its income from each taxable year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Code;

(b) The Corporation shall not engage in act of "self-dealing" as defined in Section 4941(d) of the Code;

(c) The Corporation shall not retain any "excess business holdings" as defined in Section 4943(c) of the Code;

(d) The Corporation shall not make any investments in such manner as to subject it to tax under Section 4944 of the Code; and

(e) The Corporation shall not make any "taxable expenditures" as defined in Section 4945(d) of the Code.

**ARTICLE XI  
Indemnification**

The Corporation shall fully indemnify any officer or director, or any former officer or director, to the fullest extent permitted by law.

**ARTICLE XII  
Dissolution**

Upon dissolution of the Corporation, assets shall be distributed to an entity that qualifies under Section 501(c)(3) of the Code, the purpose of which is the fostering of international amateur sports competition in the field of dressage. Any assets not distributed as provided herein shall be distributed by a court of competent jurisdiction in the county in which the principal office of the Corporation is located, exclusively for the aforesaid purposes of a qualified organization.


**ARTICLE XIII  
Address**

The location of this Corporation shall be 1344 S. Apollo Boulevard, Suite 400, Melbourne, Florida 32901.

**ARTICLE XIV  
Registered Office and Registered Agent**

The address of the registered office and the name of the registered agent at that address are as follows: Lynn Mallak, 1344 S. Apollo Boulevard, Suite 400, Melbourne, Florida 32901.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation on the 30 day of November, 2021.

  
\_\_\_\_\_  
Craig K. Deligdish, Incorporator  
1344 S. Apollo Boulevard, Suite 400  
Melbourne, FL 32901

**CERTIFICATE OF ACCEPTANCE AS REGISTERED AGENT**

Having been named as the registered agent in the Articles of Incorporation of Friends of Israel Dressage, Inc. I hereby accept and agree to act in this capacity.

Dated: November 30, 2021

  
Name: Lynn Mallak