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**FLORIDA PROFIT/NON PROFIT CORPORATION  
PHOENIX COMMUNITIES, INC.**

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FLORIDA DEPARTMENT OF STATE  
Division of Corporations

CORPORATION SERVICE COMPANY

SUBJECT: PHOENIX COMMUNITITES, INC.  
REF: W21000149538

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Tammi Cline FAX Aud. #: H21000425409  
Regulatory Specialist II Supervisor Letter Number: 321A00028025

## **Articles of Incorporation For Phoenix Communities, Inc.**

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

### **Article I**

The name of the corporation is Phoenix Communities, Inc.

### **Article II**

The principal place of business address:

4205 FAIRWAY CIRCLE  
TAMPA, FLORIDA, 33618

The mailing address of the corporation is:

4205 FAIRWAY CIRCLE  
TAMPA, FLORIDA, 33618

### **Article III**

The specific purposes for which this corporation is organized is:

Article III a. To develop, promote, and encourage improvements and advancements for, sustainable community economic development, and healthcare services delivery in underserved communities.

Article III b. To plan and promote, and if necessary, to coordinate and execute programs aimed at improving the quality of life of businesses and residents mainly on the east coast and beyond, by developing community economic development and sustainable pilot projects, new approaches and methods where necessary and proper.

Article III c. To achieve certain health and economical, educational, cultural, charitable objectives and public purposes of relieving and reducing barriers to holistic and sustainable healthy living and adult unemployment, promoting and providing for additional and maximum adult employment, bettering

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- Article III d. To develop, operate and maintain commercial and recreational facilities.
- Article III e. To construct, acquire, rehabilitate, and improve industrial or manufacturing plants, charter and other educational institutions, hospitals, and other essential institutions, in the territory in which its operations are to be conducted.
- Article III f. To help assist with the financing of projects and pilots through, introductions and collaborations with the raising of finance in and for such activities.
- Article III g. To provide managerial advice, technical advice, administrative advice, counseling, training, and financial aid to assist residents and local businesses to develop necessary business skills and other business strategies and enterprises.
- Article III h. To organize, encourage, guide, and promote sociability, friendship, team building, and camaraderie among youth and adults and their institutions.
- Article III i. To conduct such other activities as shall from time to time be found appropriate in connection with the foregoing purposes and as are lawful for a not-for-profit corporation, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986.

#### Article IV

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS

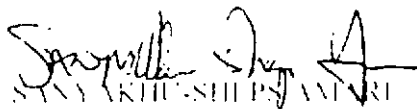
#### Article V

The name and Florida street address of the registered agent is:

SANYAKHU-SHEPS AMARI  
4268 FAIRWAY CIRCLE  
TAMPA, FL 33618

I certify that I am familiar with and accept the responsibilities of  
Registered agent

Registered Agent Signature:

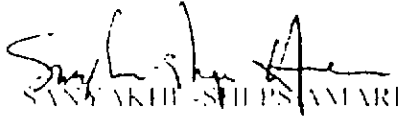
  
SANYAKHU-SHEPS AMARI

## Article VI

The name and address of the incorporator:

SANYAKHU-SHEPS AMARI  
4205 LAIRWAY CIRCLE  
TAMPA, FL 33618

Signature of Incorporator:

  
SANYAKHU-SHEPS AMARI

I, the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in § 817.155, F.S. I understand the requirement to file an annual report between January 1 and May 1 in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or directors of the corporation is/are:

Title: DIRECTOR AND PRESIDENT

SANYAKHU-SHEPS AMARI  
4205 LAIRWAY CIRCLE  
TAMPA, FL 33618

Title: DIRECTOR, SECRETARY &  
TREASURER

RENEE CALDWELL  
7126 CARRIAGE HILL DRIVE  
LAUREL, MD 20707

Title: CHAIRPERSON OF THE BOARD OF DIRECTORS

ANKHIN CASHKHEM, MD  
2224 VANDERVEER PLACE  
BROOKLYN, NY 11226

## **Article VIII**

The effective date for this corporation shall be

11/08/2021

## **Article IX**

Phoenix Communities, Inc. is operated and organized exclusively for charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or to any corresponding provision of any future federal tax law as follows:

Article IX (a) No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to its members, trustees, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof.

Article IX (b) No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

Article IX (c) Notwithstanding any other provision of these articles, the corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under section 501(c)(3) of the Internal Revenue Code, or the corresponding section of any future federal tax code, or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

Article IX (d) Notwithstanding any other provision of these articles, this corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes of this corporation.

Article IX (e) No part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in or intervene in (including the publishing or distribution of statements) any political campaign on behalf of, or in opposition to, any candidate for public office.

Article IX (f) Said organization is organized exclusively for charitable, religious, educational and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations described under Section 501(c)(3) of the Internal Revenue Code, or corresponding section of any future federal tax code.

Article IX (h) Upon the dissolution of this Corporation, assets shall be distributed for one or more exempt purposes within the meaning of Section 501(c)(3) of the Internal Revenue Service Code, or corresponding section of any future federal income tax code, or shall be distributed to the federal government, or to a state or local government, for a public purpose. Any such assets not disposed of shall be disposed of by a court of competent jurisdiction in the county in which the principal office of the organization is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

Article IX (i) In any taxable year in which the corporation is a private foundation as described in Section 509(a) of the Internal Revenue Code of 1986, the Corporation shall distribute its income for said period at such time and manner as not to subject it to tax under Section 4942 of the Code; and the corporation shall not (a) engage in any act of self-dealing as defined in Section 4941(d) of the Code; (b) retain any excess business holdings as defined in Section 4943(c) of the Code; (c) make any investments in such manner as to subject the corporation to tax under Section 4944 of the Code; or (d) make any taxable expenditures as defined in Section 4945 (d) of the Code or corresponding provisions of any subsequent federal tax laws.

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