Electronic Articles of Incorporation For

N21000010591 FILED September 07, 2021 Sec. Of State dlokeefe

HAY FAMILY FOUNDATION, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is: HAY FAMILY FOUNDATION, INC.

Article II

The principal place of business address:

2930 SANDLIN STREET JACKSONVILLE, FL. 32207

The mailing address of the corporation is:

2930 SANDLIN STREET JACKSONVILLE, FL. 32207

Article III

The specific purpose for which this corporation is organized is:

TO PROMOTE THE ARTS, ECONOMIC SUSTAINABILITY, AND HEALTH EQUITY WITHIN DISADVANTAGED COMMUNITIES.

Article IV

The manner in which directors are elected or appointed is: AS PROVIDED FOR IN THE BYLAWS.

Article V

The name and Florida street address of the registered agent is:

TRACY T HAY 2930 SANDLIN STREET JACKSONVILLE, FL. 32207

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: TRACY T. HAY

Article VI

The name and address of the incorporator is:

TRACY T. HAY 2930 SANDLIN STREET

JACKSONVILLE, FL 32207

Electronic Signature of Incorporator: TRACY THAY

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P TRACY T HAY 2930 SANDLIN ST. JACKSONVILLE, FL. 32207 US

Title: VP JOSHUA T HAY 2930 SANDLIN ST. JACKSONVILLE, FL. 32207 US

Title: VP PORSHAE C HAY 2930 SANDLIN ST JACKSONVILLE, FL. 32207 US

Title: VP MICHAEL D WHITE 2930 SANDLIN ST JACKSONVILLE, FL. 32207 US

Title: VP DEVON L TURNER 2930 SANDLIN ST. JACKSONVILLE, FL. 32207 US N21000010591 FILED September 07, 2021 Sec. Of State dlokeefe