

**Electronic Articles of Incorporation  
For**

N18000000365  
FILED  
January 11, 2018  
Sec. Of State  
tscott

UNITED STATES STRATEGIC POLICY NETWORK, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

UNITED STATES STRATEGIC POLICY NETWORK, INC.

**Article II**

The principal place of business address:

1717 EAST 5TH AVENUE  
TAMPA, FL. US 33605

The mailing address of the corporation is:

107 NORTH 11TH STREET  
PMB 524  
TAMPA, FL. US 33602

**Article III**

The specific purpose for which this corporation is organized is:

OUR NONPARTISAN CORPORATE PURPOSE IS TO EDUCATE CITIZENS  
AND BUSINESS LEADERS REGARDING THE WISDOM OF LONG-TERM  
POLICYMAKING THAT IS IN THE STRATEGIC NATIONAL INTEREST.

**Article IV**

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

**Article V**

The name and Florida street address of the registered agent is:

TRAVIS L HORN  
1717 EAST 5TH AVENUE  
TAMPA, FL. 33605

I certify that I am familiar with and accept the responsibilities of  
registered agent.

Registered Agent Signature: TRAVIS L. HORN

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## Article VI

The name and address of the incorporator is:

JOHN UBALDI  
6401 SOUTH WESTSHORE BLVD.  
UNIT 1202  
TAMPA, FL 33616

Electronic Signature of Incorporator: JOHN A. UBALDI

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PRES  
TRAVIS HORN  
9304 BIANCA COURT  
RIVERVIEW, FL. 33578 US

Title: VP  
JOHN A UBALDI  
6401 SOUTH WESTSHORE BLVD., UNIT NO. 1202  
TAMPA, FL. 33616 US

Title: SEC  
KANDICE D HORN  
9304 BIANCA COURT  
RIVERVIEW, FL. 33578 UN

Title: TREA  
BARBARA R HORN  
875 KNOB HILL CIRCLE  
KISSIMMEE, FL. 34744 US