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RESPISHER ISLAND COMMUNITY ASSOCIATION, INC. 18 1885 2718 21

Enclosed herewith are two originals and one photocopy of Articles of Incorporation for the captioned NOT-FOR-PROFIT corporation. Also enclosed is our check in the amount of \$38.00 to cover the cost of the filing and one certified copy. Please stamp the other copy and return both to us.

Should anything further be req Should anything further be required, please do not hesitate

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ARTICLES OF INCORPORATION

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BING IN ANDERSA FISHER ISLAND COMMUNITY ASSOCIATION, INC.

The undersigned incorporator, desiring to form a corporation not for profit under Chapter 617, Florida Statutes, as amended, hereby adopts the following Articles of Incorporation:

ARTICLE I

NAME

The name of the corporation shall be FISHER ISLAND COMMUNITY ASSCCIATION, INC., which is hereinafter referred to as "the Association".

ARTICLE II

PURPOSES AND POWERS

The objects and purposes of the Association are those objects and purposes as are authorized by the Master Covenants for Fisher Island, recorded (or to be recorded) in the Public Records of Dade County, Florida, as hereafter amended and/or supplemented from time to time (the "Covenants"). The further objects and purposes of the Association are to preserve the values and amenities in Fisher Island and to maintain the Common Areas thereof for the benefit of the Owners who become Members of the Associa-

The Association is not organized for profit and no part of the net earnings, if any, shall inure to the benefit of any Member or individual person, firm or corporation.

The Association shall have the power to contract for the management of the Association and to delegate to the party with whom such contract has been made (which may be an affiliate of the Declarant, as hereinafter defined) the powers and duties of the Association, except those which require specific approval of the Board of Directors or Members.

The Association shall have all of the common law and statutory powers of a corporation not for profit which are not in conflict with the terms of the Articles and the Covenants including, without limitation, the power to borrow money [from the Declarant or others) for Association purposes and the power to contract for the provision of cable television services, and patrol and similar services. The Association shall also have all of the powers necessary to implement the purposes of the Association as set forth in the Covenants and to provide for the general welfare of its membership.

Definitions set forth in the Covenants are incorporated herein by this reference.

ARTICLE III

MEMBERS

Section 1. Membership. Every person or entity who or which is a record owner of a fee or undivided fee interest in any Lot which is subject to the Covenants shall be a Member of the Association, provided that any such person or entity who holds such interest merely as security for the performance of an obligation shall not be a Member. All votes permitted or required to be cast by Members shall be cast only by their respective Voting Members.

Section 2. Rights of Voting Members. The Association shall have two (2) classes of voting membership:

Class A. Class A Members shall be all those owners, as defined in Section 1, with the exception of the "Declarant" (as long as the Class B Membership shall exist, and thereafter, the Declarant shall be a Class A Member to the extent it would otherwise qualify). Class A Members who are also members of a Neighborhood Association shall be entitled to elect from among themselves, respectively, one Voting Member for each such respective Neighborhood Association, each such Voting Member to have and cast one (1) vote in all Association matters. The first election of such Voting Member for a particular Neighborhood Association shall be conducted at or immediately following the meeting at which control of such Neighborhood Association is turned over to its members other than the developer/declarant (i.e., at which the non-developer/declarant members elect a majority of the board of directors). At such time, and at all times thereafter, the Neighborhood Association shall elect its Voting Member in the same manner as it elects its board of directors, subject to the same rules as those applicable to its directors as to term of office, removal, replacement and other matters. In the event that the members of a Neighborhood Association do not elect a Voting Member, the President of such Association shall perform the duties of the Voting Member. Class A Members owning residential Units which are not members of a Neighborhood Association shall, by written certification signed on behalf of all such members, designate to the Association a Voting Member who may cast one (1) vote on their behalf in matters of the Association. Similarly, the Club, and the owner(s) each commercial or retail structure constructed on a Lot may designate, by written certification to the Association, a Voting Member who may cast one (1) vote for each assessment Unit (as defined in the Covenants) attributable to the property represented by the Voting Member in all matters of the

Class B. The Class B Voting Member shall be the Declarant, or a representative thereof, who shall have and cast one (1) vote in all Association matters, plus two (2) votes for each vote which may be cast by the Class A Voting Members. The Class B membership shall cease and terminate at such time as the Declarant elects, but in no event later than three (3) months after the last Lot in Fisher Island is conveyed by the Declarant.

Section 3. Meetings of Voting Members. The By-Laws of the Association shall provide for an annual meeting of Voting Members, and may make provisions for regular and special meetings of Voting Members other than the annual meeting. A quorum for the transaction of business at any meeting of the Voting Members shall exist if a majority of the Voting Members shall be present at the meeting.

Section 4. General Matters. When reference is made herein, or in the Covenants, By-Laws, Rules and Regulations, Management Contracts or otherwise, to a majority or specific percentage of Members or Voting Members, such reference shall be deemed to be reference to a majority or specific percentage of the votes of the respective Voting Members at a duly constituted meeting thereof and not of the Members or Voting Members themselves.

ARTICLE IV

CORPORATE EXISTENCE

The Association shall have perpetual existence.

ARTICLE V

BOARD OF DIRECTORS

Section 1. Management by Directors. The property, business and affairs of the Association shall be managed by its Board of Directors. Each member of the Board shall be elected or designated as provided in Section 4 of this Article. Each member of the Board shall be entitled to cast one (1) vote in all matters coming before the Board.

Section 2. Transfer of Control. Upon the earlier to occur of: (i) three (3) months after the Declarant conveys the last property within Fisher Island owned by it; or (ii) the date upon which the Declarant elects to do so by written notice to the Voting Member, the following shall occur:

- (A) the Class B Voting Membership shall cease and terminate;
- (B) the Declarant's designees on the Board of Directors shall resign (subject to the Declarant's right to continue to designate one (1) member of the Board as provided below).
- (C) the Class A Voting Members as provided below shall elect or designate the members of the Board of Directors of the Association as provided below; and
- (D) generally, the non-Declarant members of the Association, through their Voting Members, shall assume control of the Association.

Notwithstanding any of the foregoing, however, the transfer of control of the Association shall not abrogate or impair any otherwise reserved rights or privileges of the Declarant under the Covenants, these Articles or the By-Laws or Rules and Regulations of the Association, as any of same may be amended from time to time.

Section 3. Original Board of Directors. The names and addresses of the first Board of Directors of the Association, who shall hold office until the first annual meeting of Voting Members and thereafter until qualified successors are duly elected and have taken office, shall be as follows:

Name

Address

William Rehozo

17106 Fisher Island Miami, Florida 33109

Ronald P. Chandler

17106 Fisher Island Miami, Florida 33109

Frank Maloney

17106 Fisher Island Miami, Florida 33109

Section 4. Election/Designation of Members of Board of Directors. Initially, the Board of Director shall consist of the three (3) persons named above or their respective replacements, all as designated by the Declarant (Class B Voting Member). Thereafter, the members of the Board shall be elected or designated as follows (with the number of seats on the Board to automatically increase accordingly):

- (A) when twenty-five percent (25%) of the total number of residential dwelling units intended to be subject to the Covenants have been constructed and conveyed, one (1) Board member designee of the Declarant shall resign and the resulting vacancy shall be filled by the person elected by the plurality vote of the Voting Members representing residential dwelling units (the "Residential Voting Members");
- (a) upon transfer of control of the Association, but as long as the Declarant designates a Director, the Residential Voting Member, collectively, shall elect two (2) Directors plus one (1) Director for each Director designated as provided in (D), below;
- (C) when the Declarant no longer designates any Directors, the Residential Voting Members, collectively, shall elect three (3) Directors, plus one (1) Director for each Director designated as provided in (D), below;
- (D as the Club, any Hotel and any commercial/retail property (all as defined or described in the Covenants) become subject to assessment under the Covenants, their respective Voting Members shall elect or designate one (1) Director for each type of property (i.e., the Club's Voting Member shall elect a Director, all Hotels' Voting Member shall collectively elect a Director and all commercial/retail Voting Members shall collectively elect a Director). A Voting Member as aforesaid may also serve as a Director. In the event that the Declarant owns any of the aforesaid properties, the Declarant may appoint the Voting Member therefor, who shall be entitled to vote for the Director for such class of property, such right of the Declarant to exist by virtue of its ownership of the applicable property rather than by virtue of its status as Declarant or Voting Member;
- (E) In the event that Directors are elected pursuant to (D), above, prior to transfer of control of the Association by Voting Members other than designees of the Declarant, as each such Director is elected, the Declarant shall be entitled to elect an additional Director, (i.e., a new Board seat shall be created, which shall be filled pursuant to this provision).

Section 5: Vacancies. If a director shall for any reason cease to be a director, the Voting Member(s) having designated such director shall appoint a successor to fill the vacancy for the balance of the unexpired term.

ARTICLE VI

OFFICERS

Section 1, Officers Provided For. The Association shall have a President, a Vice President, a Secretary and a Treasurer, and such other officers as the Board of Directors may from time to time elect.

Section 2. Election and Appointment of Officers. The officers of the Association, in accordance with any applicable provision of the By-Laws, shall be elected by the Board of Directors for terms of one (1) year and thereafter until qualified successors are duly elected and have taken office. The By-Laws may provide for the method of voting in the election, for the removal from office of officers, for filling vacancies and for the duties of the officers. The President shall be a director; other officers may or may not be directors of the Association. If the office of President shall become vacant for any reason, or if the President shall be unable or unavailable to act, the Vice President shall automatically succeed to the office or perform its duties and exercise its powers. If any office other than that of the President shall become vacant for any reason, the Board of Directors may elect or appoint an individual to fill such vacancy.

Section 3. First Officers. The names and addresses of the first officers of the Association, who shall hold office until the first annual meeting of directors and thereafter until successors are duly elected and have taken office, shall be as follows:

Name and Office	Address
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President:

l'. • .•

William Rebozo 17106 Fisher Island Miami, Florida 33109

Vice-President:

Ronald P. Chandler 17106 Fisher Island Miami, Florida 33109

Secretary-Treasurer:

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Frank Maloney 17106 Fisher Island Miami, Florida 33109

ARTICLE VII

BY-LAWS

... The Board of Directors shall adopt By-Laws consistent with these Articles of Incorporation. Such By-Laws may be altered, amended or repealed by the membership in the manner set forth in the By-Laws.

ARTICLE VIII

AMENDMENTS

Section 1. Amendments to these Articles of Incorporation may be proposed by a majority of the Board of Directors of the Association and approved in the manner provided in Chapter 617, Plorida Statutes; provided, however, that to the maximum extent lawful the Declarant may unilaterally amend these Articles and/or shall have the right to approve any proposed amendments hereto not initiated by the Declarant.

Section 2. Notice of a proposed amendment shall be included in the notice of the meeting at which such amendment is to be considered and shall otherwise be given in the time and manner provided in Chapter 617, Florida Statutes. Such notice shall contain the proposed amendment or a summary of the changes to be affected thereby.

Section 3. In case of any conflict between these Article of Incorporation and the By-Laws, these Articles shall control; and in case of any conflict between these Articles of Incorporation and the Covenants, the Covenants shall control.

ARTICLE IX

INCORPORATOR '

The name and address of the Incorporator of this Corporation is:

Name

Address .

William Rebozo

17106 Fisher Island Miami, Florida 33109

ARTICLE X

INDEMNIFICATION

Section 1. The Association shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or contemplated action, suit or proceeding, whether civil, criminal, administrative or investigative by reason of the fact that he is or was a director, employee, officer or agent of the Association, against expenses (including attorneys' fees and appellate attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding unless (a) it is determined by a court of competent jurisdiction, after all available appeals have been exhausted or not pursued by the proposed indemnitee, that he did not act in good faith or in a manner he reasonably believed to be not in, or opposed to, the best interest of the Association, and, with respect to any criminal action or proceeding, that he had reasonable cause to believe his conduct was unlawful, and (b) such court further determines specifically that indemnification should be denied. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of noic contendere or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith or did act in a manner which he believed to be not in or opposed to the best interest of

the Association, and with respect to any criminal action or proceeding, that he had reasonable cause to believe that his conduct was unlawful.

Section 2. To the extent that a director, officer employee or agent of the Association has been successful on the merits or otherwise in defense of any action, suit or proceeding referred to in Section 1 above or in defense of any claim, issue or matter therein, he shall be indemnified against expenses (including attorneys' fees and appellate attorneys' fees) actually incurred by him in connection therewith.

Section 3. Expenses incurred in defending a civil or criminal action, suit or proceeding shall be paid by the Association in advance of the final disposition of such action, suit or proceeding through all available appeals upon receipt of an undertaking by or on behalf of the director, officer, employee or agent to repay such amount unless it shall ultimately be determined that he is entitled to be indemnified by the Association as authorized in this Article.

Section 4. The indemnification provided by this Article shall not be deemed exclusive of any other rights to which those seeking indemnification may be entitled under any by law, agreement, vote of Members or otherwise, both as to action in his official capacity while holding such office or otherwise, and shall continue as to a person who has ceased to be director, officer, employee or agent and shall inure to the benefit of the heirs, executors and administrators of such person.

Section 5. The Association shall have the power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee or agent of the Association, or is or was serving at the request of the Association as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, against any liability asserted against him and incurred by him in any such capacity, or arising out of his status as such, whether or not the Association would have the power to indemnify him against such liability under the provisions of this Article.

Section 6. The provisions of this Article \boldsymbol{X} shall not be amended.

ARTICLE XI

REGISTERED AGENT

Until changed, William Rebozo shall be the registered agent of the Association and the registered office shall be at 17106 Fisher Island, Miami, Florida 33109.

IN WITNESS WHEREOF, the said Incorporator has hereunto set his hand this 24- day of France , 1985.

WILLIAM Revozo

STATE OF FLORIDA

SS

COUNTY OF DADE

The foregoing instrument was acknowledged before me this $\underline{24}$ day of $\underline{\text{Constant}}$, 198 $\underline{6}$, by William Rebozo.

NOTARY PUBLIC,
State of Florida at Large

My Commission Expires: Hotary Pacific, State of Florida at Large My Commission Expires August 13, 1989 United the United My During Hotal Manager Healington Action CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

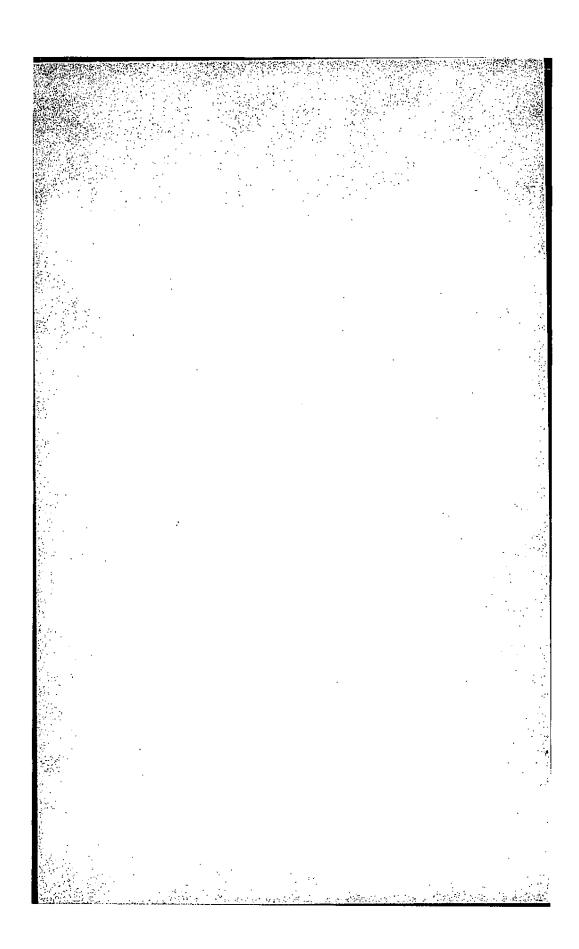
In compliance with the laws of Florida, the following is submitted:

First -- That desiring to organize under the laws of the State of Florida with its principal office, as indicated in the foregoing articles of incorporation, at City of Miami, County of Dade, State of Florida, the corporation named in said articles has named William Rebozo, located at 17106 Fisher Island, Miami, Florida 33109, as its statutory registered agent.

Having been named the statutory agent of the above corporation at the place designated in this certificate. I hereby accept the same and agree to act in this capacity, and agree to comply with the provisions of Florida law relative to keeping the registered office open.

Willyam Rebozo REGUSTERED AGENT

DATED this 21 day of Feb. 1984.



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PISHER ISLAND COMMUNITY ASSOCIATION, INC.
ONE FISHER ISLAND DRIVE
FISHER ISLAND, FL. 33109-0001

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Kenneth L. Brown

Treasurer & Director (305) 535-6012

February 15, 1989

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