

**Electronic Articles of Incorporation
For**

N13000006417
FILED
July 16, 2013
Sec. Of State
rdunlap

R STREET INSTITUTE, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

R STREET INSTITUTE, INC.

Article II

The principal place of business address:

1015 1/2 7TH ST. NW
WASHINGTON, DC. 20001

The mailing address of the corporation is:

1015 1/2 7TH ST. NW
WASHINGTON, DC. 20001

Article III

The specific purpose for which this corporation is organized is:

R STREET INSTITUTE IS ORGANIZED AND WILL BE OPERATED
EXCLUSIVELY TO CONDUCT RESEARCH, EDUCATIONAL AND OTHER
CHARITABLE ACTIVITIES WITHIN THE MEANING OF THE SECTION
501(C)(3) OF THE INTERNAL REVENUE CODE OF 1986.

Article IV

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

Article V

The name and Florida street address of the registered agent is:

CHRISTIAN CAMARA
1829 SHARON RD.
TALLAHASSEE, FL. 32303

I certify that I am familiar with and accept the responsibilities of
registered agent.

Registered Agent Signature: CHRISTIAN CAMARA

Article VI

The name and address of the incorporator is:

ERICA SCHODER
1015 1/2 7TH ST. NW

WASHINGTON, DC 20001

Electronic Signature of Incorporator: ERICA SCHODER

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PRES
ELI LEHRER
1015 1/2 7TH ST. NW
WASHINGTON, DC. 20001

Title: DIR
BOB INGLIS
4400 UNIVERSITY DRIVE, 3D6
FAIRFAX, VA. 22030

Title: DIR
RYAN ALEXANDER
651 PENNSYLVANIA AVE, SE
WASHINGTON, DC. 20003

Title: DIR
DAVID FRUM
7 HANOVER SQUARE
NEW YORK, NY. 10004

Title: DIR
JEFF HUDSON
205 EAST WILDWOOD
SAN ANTONIO, TX. 78212

Title: DIR
STEVE MCMANUS
1 STATE FARM PLAZA
BLOOMINGTON, IL. 61709