

**Electronic Articles of Incorporation
For**

N12000003137
FILED
March 23, 2012
Sec. Of State
rvarnadore

THE LINK-A1A FOUNDATION, INC.

The undersigned incorporator, for the purpose of forming a Florida not-for-profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

THE LINK-A1A FOUNDATION, INC.

Article II

The principal place of business address:

1301 RIVERPLACE BLVD.
SUITE 1500
JACKSONVILLE, FL. 32207

The mailing address of the corporation is:

1301 RIVERPLACE BLVD.
SUITE 1500
JACKSONVILLE, FL. 32207

Article III

The specific purpose for which this corporation is organized is:

RAISE FUNDS TO DO THE FOLLOWING: OPERATE AND MAINTAIN THE
ST. JOHNS RIVER FERRY AND INFRASTRUCTURE; PROMOTE A1A;
PROMOTE THE FERRY TO ACCESS PARK SYSTEMS; PROMOTE TOURISM
TO SURROUNDING AREA; AND COORDINATE WITH GOVERNMENT
AGENCIES.

Article IV

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

Article V

The name and Florida street address of the registered agent is:

MARLA K BUCHANAN
1301 RIVERPLACE BLVD.
SUITE 1500
JACKSONVILLE, FL. 32207

I certify that I am familiar with and accept the responsibilities of
registered agent.

Registered Agent Signature: MARLA K. BUCHANAN

Article VI

The name and address of the incorporator is:

MARLA K. BUCHANAN
1301 RIVERPLACE BLVD.
SUITE 1500
JACKSONVILLE, FL 32207

Electronic Signature of Incorporator: MARLA K. BUCHANAN

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: DIR
JUDITH S BEAUBOUF
1209 BEACH AVE.
ATLANTIC BEACH, FL. 32233

Title: DIR
ELAINE BROWN
1302 NEPTUNE GROVE EAST
NEPTUNE BEACH, FL. 32266

Title: DIR
MICHELLE BALDWIN
1440 BROAD ST
MAYPORT, FL. 32233

Title: DIR
RICH REDICK
205 1ST S
JACKSONVILLE BEACH, FL. 32250

Article VIII

The effective date for this corporation shall be:

03/22/2012