

Florida Department of State
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Division of Corporations
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Account Name : C T CORPORATION SYSTEM
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FLORIDA PROFIT/NON PROFIT CORPORATION
FRIENDS OF CONNIE MACK, INC.

Certificate of Status	0
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**ARTICLES OF INCORPORATION
OF
FRIENDS OF CONNIE MACK, INC.**

In compliance with Chapter 617, Florida Statutes (F.S.), (Not for Profit)

ARTICLE I

The name of the corporation is the Friends of Connie Mack, Inc. (the "Corporation").

ARTICLE II

The address of the principal place of business of the Corporation and its mailing address are c/o Arent Fox LLP, 1050 Connecticut Avenue NW, Washington, DC 20036, Attn: Craig Engle, or such other address as the Board of Directors may from time to time designate.

ARTICLE III

The address of the registered office of the Corporation in the State of Florida is 1200 South Pine Island Road, Plantation, Florida 33324. The name of its registered agent at such address is C T Corporation System.

ARTICLE IV

The Corporation shall be a nonprofit corporation. The Corporation is organized and shall be operated exclusively as a political organization within the meaning of Internal Revenue Code section 527, or the corresponding provisions of any future United States Internal Revenue Law (the "Code"). The purpose of the Corporation is to engage in any lawful activity not otherwise limited by this Certificate of Incorporation or the Corporation (Not for Profit) Law of the State of Florida. In particular, and without limiting the foregoing, the purposes to be transacted, promoted, and carried on by the Corporation are to support the candidacy of Connie Mack for United States Senate.

ARTICLE V

The Corporation shall not have any capital stock.

ARTICLE VI

The Corporation shall not have any members.

ARTICLE VII

The Corporation shall be managed by a Board of Directors who shall be elected in the manner provided by the Bylaws of the Corporation. The number of directors of the Corporation shall be determined by and provided for in the manner set forth in the Bylaws of the

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Corporation, but shall not at any time be less than three. Directors may succeed themselves in office for an unlimited number of terms. The Board of Directors of the Corporation shall have the power to adopt, amend or repeal Bylaws of the corporation.

ARTICLE VIII

The property of the Corporation is irrevocably dedicated to public purposes and no part of the net income or assets of the Corporation shall ever inure to the benefit of any director or officer thereof or to the benefit of any private person. Upon the dissolution or winding up of the Corporation, its assets remaining after payment, or provision for payment, of all debts and liabilities of the Corporation shall be distributed to a nonprofit fund, foundation or corporation which is described in Code Sections 509(a)(1) or 509(a)(2) which is exempt from tax under Code Section 501(a).

ARTICLE IX

To the fullest extent permitted by law, no director of the Corporation shall be personally liable for monetary damages to the Corporation to the extent described in F.S. Section 617.0834. Without limiting the effect of the preceding sentence, if the Corporation (Not for Profit) Law of the State of Florida is hereafter amended to authorize the further elimination or limitation of the liability of a director, then the liability of a director of the Corporation shall be eliminated or limited to the fullest extent permitted by the Corporation (Not for Profit) Law of the State of Florida, as so amended.

Neither any amendment nor repeal of this Article IX, nor the adoption of any provision of this Certificate of Incorporation inconsistent with this Article IX, shall eliminate, reduce or otherwise adversely affect any limitation on the personal liability of a director of the Corporation existing at the time of such amendment, repeal or adoption of such an inconsistent provision.

ARTICLE X

The name and mailing address of the incorporator is Craig Engle, c/o Arent Fox LLP, 1050 Connecticut Avenue, NW, Washington, D.C. 20036.

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Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

Connie Bryan
Registered Agent

Connie Bryan
Assistant Secretary

Date: 11/30/2011

I submit this document and affirm that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

Craig Engle
Craig Engle, Incorporator

Date: 11/8/11

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