Electronic Articles of Incorporation For

N11000010132 FILED October 20, 2011 Sec. Of State jshivers

LITTLE HAVANA MERCHANT ALLIANCE INC.

The undersigned incorporator, for the purpose of forming a Florida not-forprofit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

LITTLE HAVANA MERCHANT ALLIANCE INC.

Article II

The principal place of business address:

1465 SW 8 ST. STE. 107 MIAMI, FL. US 33135

The mailing address of the corporation is:

1465 SW 8 ST. STE. 107 MIAMI, FL. US 33135

Article III

The specific purpose for which this corporation is organized is:

CHAMBER OF COMMERCE HELPING TO PROMOTE, PRESERVE & CHAMPION LITTLE HAVANA AS A GREAT PLACE TO LIVE, WORK, SHOP & PLAY, THROUGH ADVOCACY; MARKETING & PROMOTION; & SUSTAINABLE BUSINESS & COMMUNITY DEVELOPMENT.

Article IV

The manner in which directors are elected or appointed is:

AS PROVIDED FOR IN THE BYLAWS.

Article V

The name and Florida street address of the registered agent is:

CORINNA J MOEBIUS 503 SW 9 AVE. APT. 3 MIAMI. FL. 33130

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CORINNA MOEBIUS

Article VI

The name and address of the incorporator is:

CORINNA MOEBIUS 503 SW 9TH AVE. APT. 3 MIAMI, FL 33130 N11000010132 FILED October 20, 2011 Sec. Of State jshivers

Electronic Signature of Incorporator: CORINNA MOEBIUS

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P ALVARO ALVAREZ 11070 NW 22 CT. MIAMI, FL. 33167

Title: VP BILL FULLER 1637 SW 8 ST MIAMI, FL. 33135

Title: S CORINNA MOEBIUS 503 SW 9 AVE. #3 MIAMI, FL. 33130

Title: T JOSE-LUIS MIGOYA 3225 FRANKLIN AVE. COCONUT GROVE, FL. 33133

Article VIII

The effective date for this corporation shall be:

10/19/2011

To: Justin Shivers, Regulatory Specialist

Florida Division of Corporations

Fax #: 850-245-6804

From: Connna Moebius Date: Oct. 26, 2011

SIGNED AFFADAVIT

This letter is in reference to the Corporate Filing correspondence 900213475229, regarding Document # W11000053815.

I, Corinna Moebius, Founder and President of the Little Havana Merchant Alliance, LLC, which was dissolved by the Florida Department of State effective September 23, 2011 (Document #L10000125638) hereby give permission for the name Little Havana Merchant Alliance to be used by a separate entity (Little Havana Merchant Alliance, Inc.). The Little Havana Merchant Alliance, LLC has no intention of re-instating.

I should mention that I am a founder of the new entity (Little Havana Merchant Alliance, Inc.), which will be seeking non-profit status.

I can be reached at corinna@littlehavanaguide.com or corinna@bordercross.com or by phone at (786) 564-2662.

Signed,

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Corinna J. Moebius

Before me, the undersigned authority, on this 26 day of October, 2011, personally appeared Corinna Moebius, to me well known to be the person who executed the foregoing instrument, and he/she acknowledged before me that he/she executed the same as his/her voluntary act and deed.

Signed.

JUANA S. GUERRERO COMMISSION # DD 794149 EXPIRES: June 2, 2012 d Thus Riptory Public Under

Date

10/26/2011